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Volcanic stirrings beneath the sea

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World Business Newspaper <http://www.ft.com>

TUESDAY OCTOBER 21 1997



Fred Hassner
Pharmacia & Upjohn
"Acquisitions tend to be easier than mergers because one side is in control."
Next column:
in tomorrow's FT

WORLD NEWS

Ulster Unionists walk out of the Northern Ireland peace talks

The pro-British Ulster Unionists walked out of the Northern Ireland peace talks after a row over the Irish Republic's territorial claim to the region. Unionist leader David Trimble accused Irish negotiators of refusing to amend Dublin's claim ahead of a final settlement. Page 11

US greenhouse gases emissions surge by 3.4 per cent in 1996, the US energy department said

US holds key to climate treaty, Page 6

Many of Japan's largest companies - including Sony and Nissan - are preparing to use the European single currency soon after the planned 1999 starting date for the Euro

Leszek Balcerowicz, architect of Poland's free-market reforms, is set to return as finance minister. Page 4; Editorial Comment, Page 15

Elections in Spain's north-western region of Galicia have brought a triumph for the ruling Popular Party, crushed the opposition Socialists and confirmed the emergence of Galician nationalism

France's left-wing government is being pressed to introduce a human rights element into its foreign policy. Page 3

The Bundesbank wants continued efforts by German wage negotiators and the government to combat "unacceptably high" unemployment through moderate pay rises, job flexibility and lower taxes

Moscow's prime minister, promised to privatise the country's state-owned banks by the end of 2000. Page 4

Two Hollywood films about Tibet and its exiled spiritual leader the Dalai Lama - *Seven Years in Tibet* and *Seven Years in Tibet* - will not be shown in Hong Kong after distributors declined to buy the rights. It raised fears about self-censorship in the territory

China's economy grew rapidly in the first nine months of 1997, but a late slowdown raised fears of a rate cut. Page 8

The White House dismissed Republican allegations that it doctored videotapes of meetings between President Clinton and campaign contributors

Slobodan Milosevic, Yugoslavia's president, suffered another blow when one of his closest allies was defeated in Montenegro's presidential elections. Page 4

Israel's prime minister Benjamin Netanyahu is prepared to stop new settlement plans but will insist work already under way continues

Japan's trade surplus was up again in September, registering a year-on-year rise of 37 per cent to ¥1,065bn (\$8.8bn). Page 8

The US embassy in Beijing hopes China will free jailed dissidents ahead of the summit between President Jiang Zemin and President Clinton

China's global role, Page 14

BUSINESS NEWS

French partner seeks talks with Siemens on BNFL move

Framatome, the state-owned French nuclear power plant manufacturer, called for talks with Siemens of Germany about its planned \$900m merger with British Nuclear Fuels, saying it might have to rethink their 10-year-old partnership. Page 3

SKF of Sweden, the world's main supplier of rolling bearings, is to cut more than 2,000 jobs, almost 5 per cent of its workforce, in a drive to prime costs and boost efficiency

Unilever is to strengthen its grip on the global ice cream market by paying \$800m to acquire Kellogg, Brazil's largest ice cream business, from Philip Morris. Page 16

KPMG and Ernst & Young said they had been in serious talks for only two weeks about merging to create the world's largest accountancy firm with annual revenues of more than \$18bn

Honda, Japan's third-biggest car company, raised the stakes in the environment race by launching a new engine offering unprecedented emission reductions and fuel consumption of about 70 miles per gallon. Page 16

McC, the French lighters, pens and razors group, said it had successfully completed acquisition of the Sheffield pen company for about \$30m

London Metal Exchange signalled radical reform in the way it operates in a bid to stop any further fall in the number of its ring trading members and to reduce market "aberrations". Page 17

Adventure, the rail transport joint venture between ABB and Dalmier-Benz, warned of "significant losses" for 1997 following a fourth quarter restructuring charge, and said 3,600 jobs would be cut in Germany and Italy

Aceralia, the state-controlled Spanish steel group backed by Arbed of Luxembourg, agreed to buy Aristrain, Spain's top producer of "long" products for construction, in an equity swap worth \$284.4m (\$284.4m). Page 21

Japan's recent stock market fall is set to leave the 20 leading Japanese banks registering paper losses on the shares they hold of more than ¥2,000bn (\$16.6bn)

Daimler Europe became the second Japanese investment bank to venture into the UK pub market by backing Avenbury Inns, which is to acquire 147 licensed houses from Wolverhampton & Dudley Breweries. Page 17

Premolles, the French retailer, remained upbeat in its hostile takeover attempt for rival Casino, in spite of indications that the majority of Casino's Guichard family shareholders oppose the bid

Foster's, the Australian brewer, says it has completed its Asian strategy with a \$478m (\$478m) investment in two Vietnamese breweries. It already has operations in China and India. Page 22

Software group accused of abusing monopoly

Microsoft could face fines of \$1m a day

By Louise Kehoe and Nick Denton in San Francisco

The US Justice Department yesterday asked a federal judge to impose fines of \$1m a day on Microsoft, claiming the software company had violated terms of a 1995 anti-trust settlement agreement.

Janet Reno, the attorney-general, and Joel Klein, head of the Justice Department anti-trust division, alleged that Microsoft was forcing personal computer manufacturers to license the Microsoft Internet browser program by illegally "bundling" the product with Windows 95, the most widely used PC operating system.

"Microsoft is unlawfully taking advantage of its Windows monopoly to protect and extend that monopoly" in violation of the 1995 settlement or "consent decree", they said.

Microsoft said it was confident it was operating within the terms of the consent decree.

"Our product improvements and innovations are entirely to the benefit of consumers, which is what competition laws are there to encourage," the company said.

Combining a browser with an operating system was part of the "natural evolution" of PC technology, the company claimed.

The goal was to give PC users access to information - whether that information be stored on the PC, or on other computers on a

corporate network or on the Internet.

The Justice Department action comes amid growing industry concern that Microsoft aims to extend its power base in PC software to control access to the Internet.

At least six state attorneys-general have also launched separate investigations into the company's business practices in recent weeks.

Microsoft is also coming under pressure from consumer groups such as the Consumer Project on Technology, which is associated with Ralph Nader, a long-time campaigner for consumer rights.

In Europe, competition regulators at the European Commission said last week that they, too, were investigating various aspects of Microsoft's business practices, including complaints related to Internet access.

The Justice Department contends that Microsoft is illegally "tying" the licensing of operating systems, in which it is the market leader, to the licensing of its Internet Explorer browser program.

Microsoft has 30 per cent of the browser market, behind Netscape, which has approximately 60 per cent. But Microsoft is gaining rapidly on its competitor, according to industry analysts.

"This is a very serious abuse," said Mr Klein. He said Microsoft's actions were designed to undermine Netscape.

Justice Department officials

said Microsoft should be fined \$1m a day for each day that the company continues the current practice.

The department is seeking an injunction to force Microsoft to stop the alleged violation and to inform consumers who use Windows 95 that they can use any compatible browser, including those from competitors such as Netscape.

At present, PC purchasers can choose to install either the Microsoft or the Netscape browser. Both work with Windows 95, but the Microsoft browser comes free of charge while Netscape charges about \$50 for its latest browser software.

Moreover, the next generation of the Windows operating system, due to be released next year, will come with a built-in Microsoft browser.

Separately, the Justice Department is also believed to be scrutinising Microsoft's \$150m investment in Apple Computer, in exchange for which the troubled personal computer maker has agreed to guide its customers toward using Microsoft's Internet Explorer software.

Microsoft shares were trading at \$131 at mid-session yesterday, down 3 1/4% from Friday's close. The company was scheduled to release its third-quarter earnings statement after the close of trading yesterday.

Netscape Communications shares were up 8 1/2% at \$40 1/2 at mid-session yesterday.

ITT hotels agrees to \$9.8bn bid from Starwood Lodging

By Richard Tomkins in New York

ITT, the Sheraton hotel company fighting a hostile bid from the Hilton Hotels group, has agreed to be taken over by Starwood Lodging Trust, a small US property company, in a cash-and-stock deal worth \$9.8bn.

If it goes ahead, the deal will end ITT's 77-year history as an independent entity and Mr Rand Araskog's 18-year reign as the company's chairman and chief executive.

It will also catapult Starwood Lodging into the position of the world's biggest hotel company in terms of market capitalisation, with some 650 hotels in 70 countries operating under the Sheraton, Westin, Ciga and other names.

Starwood Lodging is a fast-growing real estate investment trust specialising in hotel acquisitions. It has a "paired share" structure, based on its operating companies: a property investment company that pays no corporate income tax, and a property management company that operates the hotels it owns.

Last month Starwood Lodging announced a deal to buy Westin Hotels & Resorts, an up-market US hotel chain, from an investment group for \$540m in cash and securities and \$1.03bn in assumed debt.

When the Westin acquisition is completed, Starwood Lodging

will own or manage 162 hotels in 24 countries. ITT owns, manages or franchises 424 hotels in 62 countries, and owns the Caesars casino chain. It also owns the ITT World Directories yellow pages company and a controlling stake in ITT Educational Services, a chain of technical schools.

Starwood Lodging is offering \$82 for each of ITT's shares, \$67 of it in Starwood stock and \$15 in cash. The company would also assume ITT's debt of \$3.5bn, putting a total value on the transaction of \$13.3bn.

Hilton Hotels is asking ITT's shareholders to tender their shares for \$70 a share in cash, valuing the company at \$3.3bn, plus the \$3.5bn debt. But once it had passed the 50 per cent level, giving it control of the company, it would acquire the rest of the stock at \$70 a share in Hilton shares.

ITT has been fighting to keep its independence since January, when Hilton Hotels first made its hostile approach. In July, it announced plans to split itself into three and buy back 26 per cent of its stock, but last month a Nevada court ruled that it could not pursue the plan without shareholders' agreement.

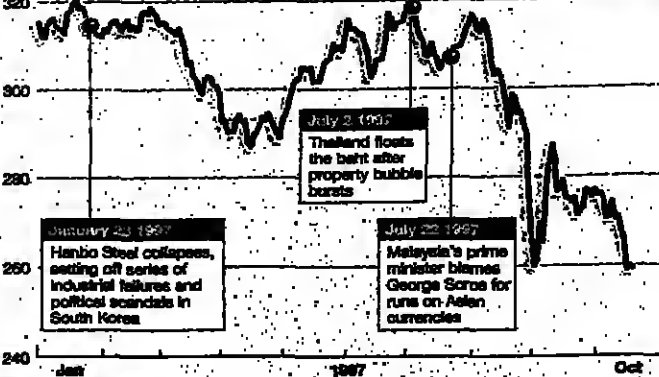
That left ITT looking for alternative defences in the run-up to its annual meeting on November 12, when shareholders will choose whether to elect ITT's board of directors or an alternative slate proposed by Hilton.

Hotels. Mr Bruce Turner, an analyst at Salomon Brothers, said: "It certainly shows a major change from ITT's previous position that it absolutely, positively would not sell. Now, without a doubt, they have acknowledged that they will sell the company."

Wall Street seemed unsure as to the likely outcome yesterday. Although ITT's share price rose \$5 1/2 to \$75 1/2 in early afternoon trading, it was still well short of Starwood Lodging's offer price.

Far East stocks head south

FT/SE Pacific basin (ex Japan) in \$ terms



SE Asian markets hit by economic and political woes

By Our International Staff

Political uncertainties, corporate bankruptcies and worries over the trend in Wall Street battered several Asian currency and stock markets yesterday.

In Thailand, the baht and share prices fell sharply as the government failed to find a replacement for Thawong Bidaya as finance minister and thousands took to the streets to call on prime minister Chavalit Yongchaiyudh to resign.

The Thai stock market fell 3.1 per cent, while the baht fell to Bt37.67 to the US dollar, compared with Bt36.80 on Friday.

In Hong Kong, fears of a rise in interest rates prompted a slide in share prices. The blue-chip Hang Seng index lost 4.5 per cent to sink below 13,000 points, its lowest close for almost six months and almost 4 per cent below its level at the beginning of the year.

Investment analysts said the downturn in Hong Kong, which was triggered by falls on Wall Street at the end of last week, was also fuelled by interest rates rose amid fears that south-east Asia's currency upheaval could affect the Hong Kong dollar.

In Malaysia, disappointment with last week's budget forced share prices and the ringgit down as analysts concluded that the government had failed adequately to address structural economic problems. The Kuala Lumpur stock exchange's main index fell 3.38 per cent. The ringgit was trading at M\$3.3275 to the US dollar late yesterday, down from M\$3.23 on Friday.

"Malaysia wants to be the only [south-east Asian] country which is hoping to ride out the trouble by not doing anything," said Rajeev Malik, senior economist at Jardine Fleming in Singapore. "The policymakers are going to be disappointed, as there is nothing so different about Malaysia that the time-tested laws of economics don't apply."

In South Korea, the won closed at 924 to the dollar, almost 10 won below its opening level. Investors dumped the currency on fresh fears about the stability of financial markets following a series of bankruptcies. The won had already fallen 7.7 per cent against the dollar this year.

The Seoul stock market hit a five-year low, falling by 3.3 per cent to 565.64 points in response to news that the retailing group New Core, the nation's 25th largest conglomerate, was in financial trouble.

Meanwhile, the Taiwan dollar, having appeared at the end of last week to catch the regional contagion, fell a further 2.3 per cent against the US dollar to close at a 10-year low of T\$90.34. Since the central bank abandoned its costly defence of the currency in an abrupt policy U-turn on Friday, the currency has lost almost 7 per cent.

Taiwanese share prices plunged 3.98 per cent. The index has fallen some 26 per cent since a seven-year peak in August.

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Markets

STOCK MARKET INDICES	
New York: Dow Jones Ind. Av.	7,867.17 (+20.14)
NASDAQ Composite	1,880.73 (+13.86)
Europe and Far East	
FTSE 100	2,946.71 (+11.21)
DAX	4,042.75 (+20.75)
Nikkei 225	12,211.0 (-60.1)
Hong Kong	17,254.51 (-183.91)
US CURRENCY RATES	
Dollar	54%
5-year Treasury Note	5.04%
Long Bond	5%
Yield	6.43%
OTHER RATES	
UK 3-month interest	7.25%
US 10 yr bond	6.875%
France 10 yr bond	6.49%
Germany 10 yr bond	6.49%
Japan 10 yr bond	6.49%
South Africa 10 yr bond	6.49%
South Africa 10 yr bond	6.49%

GOLD	
New York: Gold	323.2
London: Gold	324.05
EXCHANGE RATES	
Dollar	1.6286
DM	1.7730
FF	5.9432
Sfr	1.4735
Yen	121.23
Yen	121.23
Yen	121.23
Yen	121.23
Yen	121.23
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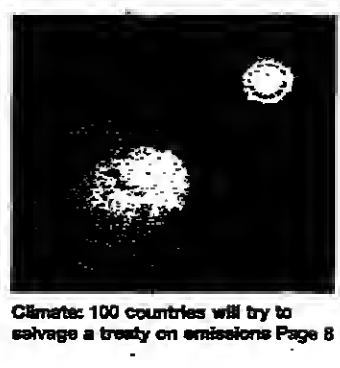
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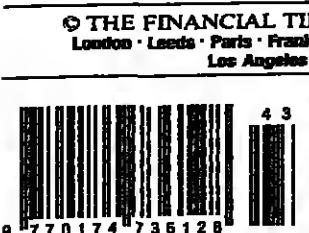
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NEWS: EUROPE

Italian employers' federation under attack for predictions of further political turmoil within a year

Prodi fights claims of new crisis

By James Biltz in Rome

Senior figures in the Italian government yesterday attacked assertions by Confindustria, the employers' federation, that Romano Prodi's administration could be engulfed in a new crisis within a year.

Amid signs that relations between the government and Confindustria have sharply deteriorated after the recent accord between Mr Prodi, the prime minister, and Italy's Communists, ministers lined up to criticise Innocenzo Cipoletta, the director

general of the employers' group after he made the claims.

In a keynote speech at the weekend, Mr Cipoletta warned that Mr Prodi's government could fall next year because the deal which it had struck with the Reconstructed Communism party failed to make adequate provision for cuts in pensions spending.

"This government will not carry out a reform of the welfare state and, at the very most by next September, another crisis is inevitable," Mr Cipoletta said. He contended that plans to cut pensions

spending were now "devoid of any content", and that the government would be forced to raise taxes again next year, or cut spending, as part of its commitment to European integration.

Mr Walter Veltroni, deputy prime minister, was yesterday among the first to attack the remarks, saying Mr Cipoletta's claims were "unacceptable" and did not reflect the views of many leading figures in Confindustria.

Enrico Micheli, undersecretary to Mr Prodi, said he did not understand why Confindustria's direc-

tor had made the prediction. He argued that the employers' group ought to understand that a prolonged political crisis would have done "grave damage" to the country.

At the heart of Mr Cipoletta's comments is growing concern among employers that the government only stopped a rebellion by RC that could have brought down Mr Prodi by pledging to reduce the working week from 40 hours to 35 hours by 2001.

Confindustria's concerns could be followed by a more formal protest. It is considering whether to

suspend further negotiations on the salaries and conditions of private sector workers, saying it cannot come to any decisions on salaries until it knows the state of impending labour legislation.

"The 35-hour week would be an incredibly serious move," said Giampaolo Galli, chief economist at Confindustria. "It would lead to an increased wage bill of 1,300,000m (\$1.74bn), which is more than 1.5 per cent of gross domestic product. That overshadows anything the government has been trying to do on the welfare reform front."



Holding on: Prodi

Central bankers urge pay deal restraint

By Andrew Fisher in Frankfurt

The Bundesbank yesterday urged continued efforts by German wage negotiators and the government to combat "unacceptably high" unemployment through moderate pay rises, greater job market flexibility and lower taxes and social security levies.

It welcomed recent progress towards wage moderation and more labour flexibility, but said more must be done if the jobless level was to be reduced, especially establishing a larger pay differentiation between those with different qualifications to help less skilled people obtain jobs.

The German central bank said, European monetary union would strengthen the link between pay trends and jobs. This is because member-countries would not be able to change their currency values against each other to influence their economic performance.

The Bundesbank's comments appeared in its latest monthly report. Left-wing politicians and trade union leaders have been calling for an end to wage moderation to help raise purchasing power and stimulate domestic demand.

Both Oskar Lafontaine, leader of the opposition Social Democratic Party, and Klaus Zwickel, who heads the powerful IG Metall trade union, have signalled that the next pay round could be more aggressive in the light of rises in productivity, company profits and share prices.

The bank rejected their arguments, saying the real need was to create more jobs by improving returns on corporate investment. For this, moderate pay increases would be needed.

The Bundesbank said the steady decline in employment since the start of 1991 was caused to a large extent by mistakes in wage policy. Labour incomes - including fringe benefits - had risen nearly 30 per cent from 1981 to 1996, or by 5.5 per cent a year.

Japan's giants gear up for switch to euro

By Gillian Tett in Tokyo

Some of Japan's largest companies are making preparations to introduce the future European single currency into their operations at an early date.

Sony, the electronics group, and Nissan, the motor group, are hoping to switch to the euro soon after the planned starting date for European Monetary Union in 1999, officials say.

The move highlights growing confidence among foreign direct investors in Europe that Emu will now proceed as planned.

Any move by Japanese companies - which are among the largest foreign direct investors in Europe - could send an important signal to the international business community about the speed at which the euro may be accepted.

In particular, a switch by Japanese groups could fuel pressure on their many local suppliers to start using the euro at an early date for their own pricing and sales operations.

Though Emu starts in 1999 - and the euro will be introduced as a unit of account then - the notes and coins will not be introduced until about three years later.

Some companies, such as Siemens of Germany, have indicated they intend to start using the euro as soon as possible as an unit of

account for internal company purposes and for dealing with suppliers.

But any company which deals with retail customers will still have to cope with the national currencies that the public will continue to use until 2002.

Until recently, it was suspected that some Japanese companies would also prefer to wait until fairly late before switching over.

Japanese officials stress that any final decision on the timing of the switch will not emerge until nearer the time - particularly since some key issues such as whether taxes can be paid in euros remain unresolved.

However, several groups are now making contingency plans that would allow them to make a rapid switch. Sony, the electronics group, yesterday said it was confident it would be prepared to deal with the euro alongside national currencies from the start of 1999 - and hoped to introduce it quickly.

Nissan Motors is also hoping to take a similar step. "We would like to change to the euro at an early stage," an official said. Matsushita, the consumer electronics group, is also considering the issue, and is expected to indicate its position soon.

Japanese companies admit that their policy could be affected if the UK finally rules itself out of Emu. Cost of dithering, Page 15



Preparing for Emu

When Geoffrey Furlonger first gave a speech on the impact of a single currency on Europe's pension funds, only a handful of people turned up. But the industry consultant's presentation on the issue last week was attended by some 200 professionals from across Europe.

"There is a change in sentiment and a feeling it will happen," said Mr Furlonger, head of William M. Mercer's European practice, at the annual international conference organised by the European Federation for Retirement Provision and the UK's National Association of Pension Funds.

There is also an accompanying concern about how Europe's pension funds will deal with introduction of the single currency. One pension fund manager at the conference said the problems presented by Emu loomed as large as that of the millennium time-bomb in the computer world.

The headaches besetting the industry, which has estimated assets of some Ecu 1,200bn (\$1,348bn), involve regulatory, administrative, economic and public issues.

One of the thorniest legal issues affecting the industry is continuity of contracts, important in an industry where contracts can last 40 or more years. The issue of signing a deal in francs and being paid in euros is likely to be particularly problematic outside Europe, where

funds, and Opf, the foundation of company pension funds, jointly produced the group's report.

The group, chaired by Jos van Niekerk, head of Stichting Unilever Pensioenfonds, published an English version of its findings last week in the form of a framework

with a tourist in Iceland. "You don't know the value of anything and it's difficult to understand what's going on."

But he believes the situation will change, partly prompted by increased interest from multinational companies, which have more to gain from a single currency.

Multinationals such as Unilever are set to benefit from a simpler system which could be used for all employees, he believes. Such pressure could lead to a shake-up in the pension fund industry with the appearance of truly pan-European pension funds.

"The most natural effect of a single currency must surely be to encourage the pooling of pension funds because exchange risks and bank commissions disappear," Mr Furlonger continued.

For smaller companies faced with the huge administrative burden of the change, the reverse could be true. "For companies with a vast majority of employees in one country, Emu is less of an issue and more of a nuisance," he admitted.

Euro Scenario: Manual for the implementation of the euro by pension funds. The Dutch Euro Project Group of Pension Funds. Available from VB on 0631 70 393 1201 or Opf on 06 31 70 349 0190.

Most organisations in the Netherlands "will convert to the euro in 2002," Mr van Niekerk said. "This group is advising all Dutch funds to be ready to start paying in euros by then."

In other countries, except for Ireland, little appears to have been done to prepare for introduction of the euro. For example, not much progress has been made on calculating how long it could take to install new administrative systems.

document offering mainly practical guidance. "In preparing this scenario, we have resisted the temptation to be distracted by political arguments and have given a practical approach," said Mr van Niekerk. "We are saying we have to be ready no matter what."

"The practical and administrative issues of adapting to the euro should prompt action. Directors and managers of pension funds will have to start tackling introduction of the euro right now. There is not much time left."

He believes pension funds should start tackling the issue of communicating with scheme members. He compares the pensioner faced with being paid in euros in five years' time

involved in creating a comprehensive guide to the issue surprised few at the conference. The Netherlands has the second biggest pension fund sector in Europe and unlike the UK, with the largest, is certain of entry into Emu in the first wave.

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REPUBLIC NEW YORK CORPORATION
SAFRA REPUBLIC HOLDINGS S.A.Consolidated Statements of Condition
and Summaries of Results

These statements and summaries represent the consolidated accounts of Republic New York Corporation and its wholly owned subsidiaries and of Safra Republic Holdings S.A. and its wholly owned subsidiaries. Republic New York Corporation owns 49% of Safra Republic Holdings S.A., which is accounted for by the equity method.

	REPUBLIC NEW YORK CORPORATION		SAFRA REPUBLIC HOLDINGS S.A.	
	September 30,		September 30,	
	1997	1996	1997	1996
(in thousands of US\$ except per share data)				
Assets				
Cash and due from banks	\$ 862,840	\$ 717,345	\$ 107,481	\$ 63,251
Interest-bearing deposits with banks	3,674,729	5,599,832	6,314,987	5,759,362
Precious metals	1,006,686	1,329,789	—	—
Investment securities	24,138,064	20,259,121	9,369,958	8,592,604
Trading account assets	5,705,698	4,046,367	269,767	145,416
Federal funds sold and securities purchased under resale agreements	3,833,416	1,992,344	—	—
Loans, net of unearned income	13,004,684	11,789,344	2,203,178	1,819,200
Allowance for possible credit losses	(326,091)	(350,337)	(123,211)	(132,318)
Other assets	5,891,739	5,217,955	855,286	620,441
Total assets	\$ 57,791,765	\$ 50,601,770	\$ 18,997,446	\$ 16,867,956
Liabilities				
Total deposits	\$ 33,437,881	\$ 30,980,814	\$ 14,675,224	\$ 13,096,516
Trading account liabilities	4,901,850	3,391,908	221,999	86,110
Short-term borrowings	7,441,423	5,179,753	1,663,062	1,336,198
Other liabilities	3,738,239	3,747,133	504,381	588,379
Long-term debt	1,691,564	1,674,867	150,000	175,000
Subordinated long-term debt and perpetual capital notes	2,650,000	2,400,000	—	—
Mandatory redeemable preferred securities	350,000	—	—	—
Shareholders' Equity				
Cumulative preferred stock	550,000	575,000	—	—
Common stock and surplus, net of treasury shares	731,048	791,974	891,849	889,958
Retained earnings	2,148,892	1,848,322	728,641	619,636
Net unrealized appreciation on securities available for sale, net of taxes	(150,868)	(11,999)	(162,290)	(76,159)
Total shareholders' equity	3,580,808	3,222,295	1,782,780	1,585,753
Total liabilities and shareholders' equity	\$ 57,791,765	\$ 50,601,770	\$ 18,997,446	\$ 16,867,956
Book value per share	\$ 55.35	\$ 48.02	\$ 50.49	\$ 44.99
Client portfolio assets held in custody	\$ 16,814,199	\$ 9,638,412	\$ 16,814,199	\$ 9,638,412
Net income, for the nine months ended	\$ 333,037	\$ 310,294	\$ 184,933	\$ 138,623
Net income per common share	\$ 5.77	\$ 5.15	\$ 5.24	\$ 3.94
Average common shares outstanding	54,747	55,711	35,295	35,207

Risk-Based Capital Ratios

As of September 30, 1997, Republic New York Corporation's risk-based core capital ratio was 13.10% (estimated) and total qualifying capital ratio was 21.90% (estimated). The ratios include the assets, risk-weighted in accordance with the requirements of the Federal Reserve Board specifically applied to Republic New York Corporation on a fully consolidated basis, and capital of Safra Republic Holdings S.A. Total consolidated assets under these requirements exceeded US\$ 75 billion and total consolidated capital, including minority interest and subordinated debt, exceeded US\$ 7 billion.

Republic New York Corporation
Fifth Avenue at 40th Street
New York, New York 10018

Safra Republic Holdings S.A.
32, Boulevard Royal
L-2449 Luxembourg

Banking Locations

New York • Geneva • London • Beijing • Beirut • Beverly Hills • Buenos Aires • Cayman Islands • Copenhagen • Encino • Gibraltar • Guernsey
Hong Kong • Jakarta • Los Angeles • Lugano • Luxembourg • Manila • Mexico City • Miami • Milan • Monte Carlo • Montevideo • Montreal
Moscow • Nassau • Paris • Punta del Este • Rio de Janeiro • Santiago • Sao Paulo • Singapore • Sydney • Taipei • Tokyo • Toronto • Zurich

Yeltsin in push to end conflict

By John Thornhill in Moscow

Boris Yeltsin, Russia's president, will chair a meeting with all parliamentary party leaders today in an attempt to resolve the simmering conflict between the executive and legislative branches of government.

The politically rejuvenated Mr Yeltsin, who has been trying to stamp his authority on the unruly parliament, has said he is prepared to make minor concessions to the opposition but wants to establish a more "stable and predictable" relationship for the future.

The Communist-dominated parliament will decide whether to stage a no-confidence vote in the government after the meeting. Boris Nemtsov, the first deputy prime minister, has warned that the stand-off between government and parliament over the 1998 budget and tax code is damaging the economy.

The plans of several big energy corporations, such as Gazprom, UES and Transneft, to raise capital abroad



In an expansive mood: US financier George Soros announces his plans to spend up to \$500m in Russia in the next three years to improve health care and education

would be undermined by more political instability, he said. "This is seriously hitting the economy. I do not think the Communists want to adopt an anti-state, anti-people position."

The Russian stock market has recently been unsettled by political tensions, though it has also been affected by the softening of US and European markets.

Mr Yeltsin and Victor

Chernomyrdin, prime minister, met the speakers of the two houses of parliament yesterday to resolve differences over economic policy. Both sides emerged hopeful a compromise could be reached in today's meeting.

Gennady Seleznev, the Communist speaker of the lower house, said that if the government fulfilled its promises to make concessions, an agreement could be

reached and the no-confidence motion scrapped.

The liberal Yabloko faction insisted further changes must be made to the draft tax code before the party would back down from its demands for a no-confidence motion. "We consider changing the tax system the key question for our relations with the government at this stage," said Grigory Yavlinsky, Yabloko's leader.

Norway foreign policy to focus on human rights

By Tim Burt in Oslo

Norway's new centre-right coalition government yesterday put human rights at the centre of its foreign policy, and warned that trade and industrial interests could take second place in regions where human rights were systematically abused.

Knut Vollebaek, minister of foreign affairs, said the country would seek guarantees on human rights from countries where Norway had large commercial interests. Speaking on the eve of a nine-day visit to China, Mr Vollebaek said: "We see human rights as something which cannot be subordinated to trade and commerce."

In his first comments on Norwegian foreign policy since taking office last Friday, the new foreign minister said human rights would be the main topic for bilateral discussions with the Chinese government.

Though he made clear Norway was seeking dialogue rather than confrontation with China, he said the first state visit to Beijing by King Harald V would be marked by a concerted effort to persuade the Chinese to sign UN covenants guaranteeing human and civil rights.

"We will be telling them that there is a lot of room for improvement," a senior foreign ministry aide said. He added: "We feel there are

enough reports on abuse in prisons and the lack of freedom of expression to seek changes."

Nevertheless, the foreign ministry maintained that its tough line on human rights would not jeopardise the business prospects for Norwegian companies in China.

Senior executives from more than 40 Norwegian corporations are accompanying the king and foreign minister to Beijing, where they hope to lay the groundwork for contracts in shipbuilding and offshore industry.

Norway, however, made clear it would not be holding out the prospect of development aid in a bid to secure commercial contracts or human rights concessions.

NEWS: EUROPE

NEWS DIGEST

Georgia claims compensation

Edvard Shevardnadze, Georgia's president, yesterday accused Russia of spiriting away billions of dollars worth of military hardware and said relations would suffer if Tbilisi was not compensated.

Mr Shevardnadze, who will meet Boris Yeltsin, Russia's president, and leaders of other former Soviet republics in Moldova this week, said in a radio address that Moscow took aircraft, ships and other items between 1991 and 1993, when the newly independent Georgia was embroiled in civil conflicts.

"The value of the military aircraft alone was more than \$2bn," he said. "That is not all. They took out everything they could." Mr Shevardnadze said the Russian navy also took dozens of vessels without permission and that Moscow's offers to Tbilisi of four ships from the Black Sea fleet were not sufficient.

Reuters, Tbilisi

VISA ROW

Banker faces fresh restrictions

A prominent US investment banker at the centre of a visa row could face fresh restrictions on his business activities, the chairman of Russia's Federal Securities Market Commission said yesterday.

Boris Jordan, whose visa was withdrawn almost three weeks ago by the authorities in a row over state defence secrets, could find his Renaissance Capital-MPK bank hampered in dealings with stock market operators.

Dmitri Vasilyev, FSMC chief, said that commission guidelines, cleared by the finance ministry and the central bank, banned the appointment of non-residents to head the executive bodies of professional stock market operators. "Consequently, if a US citizen heads it, a bank cannot act as a mediator between operators on the Russian securities market."

AFP, Moscow

RUSSIAN REGIONAL ELECTION

Tuleyev wins in Kemerovo

Aman Tuleyev, a former Communist party presidential candidate, was yesterday swept to power in the industrial Siberian region of Kemerovo after winning 95 per cent of the vote in the elections for local governor.

Some opposition leaders depicted the vote as a stinging rebuff to the federal government's reformist policies. But Mr Tuleyev was also able to draw on much personal support. Mr Tuleyev has moderated his political stance in recent years and even served in Mr Yeltsin's cabinet as minister for relations with the Commonwealth of Independent States.

John Thornhill, Moscow

SWITZERLAND

Rise in budget deficit

The Swiss government announced yesterday that its 1997 federal budget deficit was likely to be closer to Sfr6bn (\$4bn), than last year's forecast of Sfr5.5bn and its 1996 deficit would be Sfr7.4bn, the second highest on record.

As a result, the country might not meet the Maastricht criteria should it ever want to join the single European currency. This year's deficit is estimated at 2.6 per cent of gross domestic product. The proportion is within the Maastricht limit of 3 per cent of GDP but is sharply up from previous years.

William Hall, Zurich

Siemens-BNFL link alarms French

By Simon Holberton in Cologne

French alarm at a German-British business alliance in the nuclear industry rose to the surface yesterday when Framatome, France's state-owned nuclear power plant manufacturer, called for talks with German-based Siemens about its planned \$900m merger with British Nuclear Fuels (BNFL).

Dominique Vignon, chairman and chief executive of Framatome, said his company might have to rethink its 10-year-old partnership with Siemens in the light of the German group's decision to begin

talks with BNFL, the UK's state-owned manufacturer of nuclear fuel.

He sought, however, to calm French media criticism of the Siemens-BNFL deal by saying that the proposed joint venture did not mark the end of Franco-German nuclear co-operation. He added that it was an "exaggeration" to talk about a rupture between Framatome and Siemens.

Last week Siemens and BNFL said they had begun talks about a joint venture that would own Siemens's nuclear businesses and BNFL's nuclear fuel fabrication

and uranium trading businesses. The merger would create a group that would be equal second with Westinghouse of the US in manufacturing fuel for light water reactors. The world's biggest manufacturer is Framatome, a joint venture between Framatome and Cogema, France's state nuclear reprocessing company.

Framatome has about 25 per cent of the world market for light water reactor fuel, while Siemens-BNFL would have about 14 per cent of the market.

Adolf Hüttel, president of Siemens's power generation group,

said the company recognised that Framatome had a legitimate interest in Siemens's merger with BNFL. "We will talk when we have reached a conclusion with BNFL," he said.

Mr Hüttel said Siemens and BNFL hoped to be "equal partners" in their new venture. Precise equity shares would have to wait for due diligence to be conducted, and he hoped that the two could complete their talks by February.

French anger at Siemens's talks with BNFL threatened to overshadow a conference about the EPR, or European Pressurised

Light Water Reactor, a new nuclear reactor developed by Siemens and Framatome as a showcase example of Franco-German industrial cooperation.

The reactor has been under development since 1989 and has so far cost its partners about \$200m. The joint venture is currently competing against reactors designed by Westinghouse and Atomic Energy of Canada to build Turkey's first nuclear power station. Its makers say it can generate electricity at US cents 2.56/kwh, well ahead of Westinghouse at US cents 3.35/kwh and AEC at US cents 3.3/kwh.

France pressed to produce an ethical foreign policy

By Robert Graham in Paris

France's left-wing government is under pressure to introduce a human rights element into its foreign policy.

The issue has come to the fore as a result of a two-day visit to France by Tunisian President Zine el Abidine Ben Ali, beginning yesterday.

France is Tunisia's biggest trade and investment partner. The visit is due to pave the way for reinforced commercial links between the two countries in the context of Tunisia's 1995 association agreement with the European Union.

Human rights organisations, press freedom groups and Tunisian exiles have called on the Jospin government to raise the issue of continued human rights abuses in strong terms with Mr Ben Ali.

According to Amnesty International, Tunisian jails contain over 2,000 political prisoners, mainly held on suspicion of being linked to Ennahda, the banned Islamic organisation. The 10-year-old Ben Ali regime is accused of muzzling the press.

French governments have traditionally placed the national interest in foreign policy well beyond any concerns about human rights and the democratic credentials of a regime.



And anthems fill the air: Chirac greets Tunisian president Ben Ali at Orly Airport

However, the new Jospin administration has set great store by imposing a more ethical tone on the process of government. As a result, human rights groups have raised Tunisia as a test case of premier Lionel Jospin's foreign policy intentions.

The issue is especially sensitive in policy towards France's three former North African colonies of Algeria, Morocco and Tunisia. France has to balance commercial

and strategic interest with the presence of large number of exiles in France and vociferous human rights lobby.

This is highlighted over Algeria where the French government has maintained its support for the military-backed government despite the growing suspicion that not all the atrocities are carried out by Islamic fundamentalists.

In discreet diplomatic language President Ben Ali has

been shown he does not quite deserve the full official treatment. Although President Chirac entertained him yesterday at the Elysée Palace, he was denied a reception at the Palace of Versailles promised by the previous centre-right Juppé administration. Instead, he was downgraded to a reception in the official residence of the head of National Assembly.

Galician poll brings triumph for ruling party

By David White in Madrid

Elections in Spain's north-western region of Galicia have brought a triumph for the ruling Popular Party (PP), delivered a crushing blow to the opposition Socialists and confirmed the emergence of Galician nationalism.

Sunday's ballot in Spain's most conservative region gave the centre-right PP 51.5 per cent of the vote, near its highest-ever level, and maintained its overall majority in the regional assembly with 41 of the 75 seats, two less than before.

The result was a personal endorsement of Manuel Fraga, the veteran regional president, who needed to beat the combined opposition to secure a third term.

The resounding victory provides a boost to PP morale in the run-up to contests in the next 18 months in the Basque country and Catalonia, and possibly an early general election in which it would try to reinforce its hold on power.

At the same time, the PP can gloat over the spectacular débâcle of the Socialists in their first attempt at a broad leftwing platform with Communists and Greens. The result, the first electoral test since last year's general

election, points to a change in the region's political mood.

The Galician Nationalist Bloc (BNG), a coalition ranging from centrists to radical separatists, overtook the Socialists as the main opposition, with 25.5 per cent. Analysts said Sunday's results, if repeated in a general election, would be enough to increase its presence in the Spanish legislature from two to at least five seats, on a par with the Basque Nationalist party (PNV).

The BNG's leader, Xosé Manuel Beiras, has now established a credible claim as future regional president, if and when the PP loses its outright majority in the Galician parliament.

The poll proved a disastrous first outing for the idea of a Socialist-Communist front. The alliance between the Socialists and part of the Communist-led United Left won 19.4 per cent of the vote, against 23.5 per cent for the Socialists running on their own four years ago.

The flop reflected a clumsy campaign and the damage done by party infighting. The mainstream faction of United Left, which opposed the alliance, failed to win a seat but diverted part of the Communist vote.

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NEWS: EUROPE

Bulgarian reformers kick-start economy

New-found confidence is symbolised by the opening of a stock exchange in Sofia today, writes Anthony Robinson

Nothing symbolised Bulgaria's status as a laggard in the post-communist transition to capitalism more clearly than the absence of a stock exchange, the symbolic and practical essence of a market-based economy.

Today that hole at the heart of the Bulgarian economy is due to be filled when a new exchange opens in Sofia. The opening takes place on the eve of a foreign investment conference designed to attract new owners to state-owned enterprises and re-build an economy which was in free-fall only nine months ago.

The transformation in Bulgaria's political mood and economic prospects over this brief period has been astonishing.

The discredited former communists, under whom the currency crashed from 70 lev to the dollar to Lvs3,000 against a background of col-

lapsing banks, hyper-inflation and an impending default on \$9bn of foreign debt, ceded power after weeks of street protests early in the year.

An emergency government then prepared the ground for

Bulgaria's 1998 draft budget, agreed yesterday with the IMF, will cut profits tax by six points, to 20 per cent for small businesses and 30 per cent for larger companies, writes Anthony Robinson.

The IMF is reviewing Bulgaria's performance under a \$510m one-year stand-by loan signed in April, probably to be followed by a three-year facility. Tight fiscal policies are projected to cut the consolidated central and local government budget deficit to 2.7 per cent of GDP from this year's forecast 6.2 per cent deficit. Inflation is expected to fall from the 650 per cent hyper-inflationary overhang of 1997 to about 16 per cent in 1998.

elections in April which swept the anti-communist Union of Democratic Forces (UDF) to power. It also paved the way for the introduction of an International Monetary Fund-backed currency board on July 1, the date which marked the

beginning of an increasingly confident economic and financial recovery after a 9.7 per cent fall in gross domestic product over the first half of the year. However, domestic demand remains depressed.

The reserves, which dropped to nominal levels at the start of the year, are rising rapidly towards an expected DM3bn-4bn by the end of the year thanks to renewed lending by the IMF and the World Bank, rising foreign private investment and a \$350m trade surplus over the first seven months.

The election of a strongly pro-Nato government aiming at qualifying for European Union entry early in the next century has also been reflected in a self-confidently nationalistic approach to negotiations with Gazprom, the export arm of Russia's Gazprom.

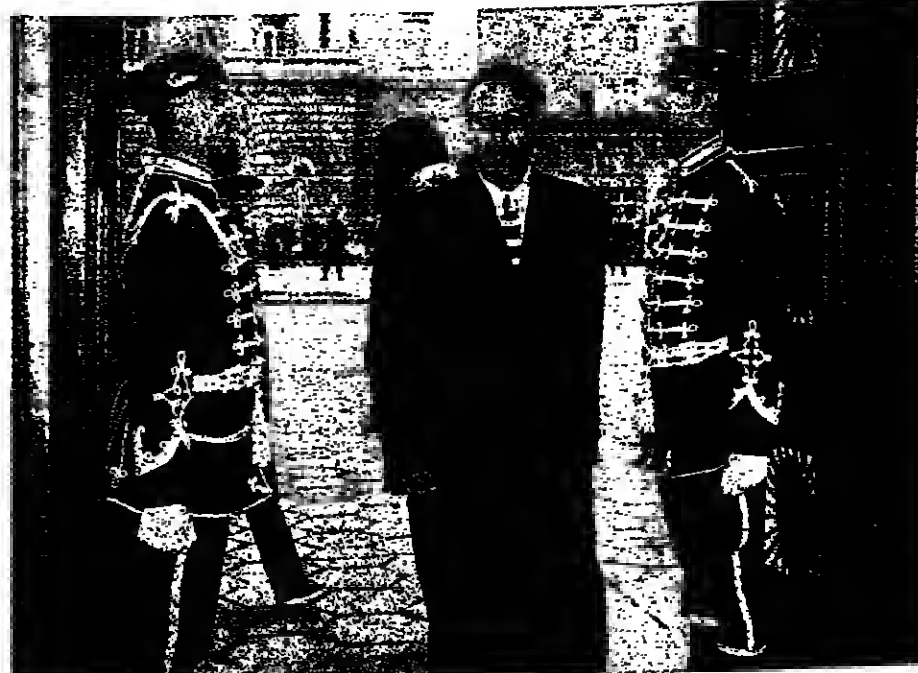
At Bulgarian insistence a new 10-year Russian gas supply deal has been negotiated on a commercial basis between Gazexport and state-owned Bulgargas. The deal was linked to parallel talks on a proposed new transit line which will pump 16-25bn cubic metres of gas

through Bulgaria to western Turkey. The new clarity in foreign policy is matched by similar determination in the formerly murky area of privatisation and banking reform. Hitherto the combination of opaque privatisation methods and a poorly supervised banking system encouraged wide-spread asset-stripping and the growth of shady financial "groups". The latter siphoned off resources leaving enterprises starved of working capital and

unable to invest. The new government, led by Ivan Kostov, prime minister, is pressing ahead with a rapid privatisation programme. The 30 largest enterprises, including Stalin-

ist-era giants such as the Kremikovtsi steel complex near Sofia and the Neftochim oil refinery at Burgas, as well as Bulgarian telecoms and Balkan, the state airline, will either be sold over the next few months or closed down.

For simplicity and speed the government has opted for Hungarian style cash privatisation, although it is also pushing ahead with a mass privatisation through vouchers scheme for the smaller companies. This will provide foreign and domestic investors with a chance to buy shares in more than 1,000 smaller companies on the stock exchange, when voucher holders and the 71 recently formed privatisation funds start trading.



Petar Stoyanov, Bulgaria's president, has been at the helm of Bulgaria's transformation

Poland lines up finance minister

By Christopher Bobinski in Warsaw

Leszek Balcerowicz, the architect of Poland's post-1989 free-market reforms, is set to return to his former post of finance minister under a coalition deal agreed yesterday between his Freedom Union (UW) party and the trade union-led Solidarity Electoral Action (AWS).

Mr Balcerowicz will serve under Jerzy Buzek from the AWS, who was nominated for the post of prime minister last week. Mr Buzek has promised to name his ministerial team by the end of this week. The coalition agreement was signed minutes before the first meeting of the parliament elected on September 21. Maciej Pleszyński, a 39-year-old AWS deputy from Gdansk, was chosen as the chairman of the Sejm, the lower house of parliament.

The choice of Mr Pleszyński was part of the deal which saw the UW concede the top Sejm post, in return for control of the defence ministry. Poland is currently negotiating terms for Nato entry.

At the same time the pro-business UW has been forced to share the economic portfolios with the AWS, which gets the treasury, the ministry responsible for privatisation. The Solidarity-led coalition of right-wing parties will also control the labour ministry, which is handling pension reforms, as well as the ministries of telecommunications and agriculture.

Mr Balcerowicz is, however, expected to chair the KERM, the cabinet's top economic policy-making committee. His position will be all the stronger as his policies are expected to have the backing of Mr Buzek, who is committed to the continuation of free-market reforms.

Bronisław Geremek, another UW leader, is to head the foreign ministry. This is another important post as Poland is due to start talks on European Union entry next February. Editorial Comment, Page 15

Montenegro poll deals fresh blow to Milosevic

By Guy Dinmore in Belgrade

Yugoslavia's Socialist president, Slobodan Milosevic, suffered another blow to his authority yesterday after one of his closest allies was defeated in presidential elections in the republic of Montenegro.

Preliminary results of Sunday's run-off showed that Milo Djukanovic had overturned a first-round deficit of 2,200 ballots to oust the pro-Milosevic president, Momir Bulatovic, by about 8,000 votes. Full results were expected late yesterday.

Supporters of Mr Djukanovic, the 35-year-old prime minister, celebrated by firing automatic weapons and fire-

works into the night sky above the capital, Podgorica. Mr Bulatovic has accused his rival of manipulating voters' lists, but it was not clear if he would make an official appeal.

Mr Djukanovic has condemned Mr Milosevic as an out-of-date neo-Communist whose Serbian nationalism has led Yugoslavia into diplomatic isolation and financial ruin.

The bitter election battle between Montenegro's top political leaders, both members of the ruling Democratic party of Socialists, focused on Montenegro's fraught relations with Belgrade and mutual accusations of corruption.

Mr Milosevic needed a victory by Mr Bulatovic to shore up his position as Yugoslavia's federal president after his party's setbacks in last month's Serbian elections. The Socialist coalition failed to get its candidate elected as Serbia's republican president.

Mr Djukanovic intends to hold early elections to the Montenegrin parliament next year. Victory would give him control over most of Montenegro's 20 deputies to the 40-seat upper chamber of the federal Yugoslav assembly - not enough to oust Mr Milosevic, but a barrier against attempts to change the constitution in his favour.

Turkey to sell banks by 2000

By John Barham in Ankara

Mesut Yilmaz, Turkey's prime minister, yesterday promised to privatise the country's state-owned banks by the end of the year 2000.

Mr Yilmaz said that "work on the privatisation of public banks will be completed by the end of 1998 and they will be transferred to the private sector by the end of the year 2000."

Two weeks ago, he announced a three-year economic reform programme to cut the budget deficit of 9 per cent of gross domestic product, while cutting inflation of 90 per cent to 3 per cent.

Though previous governments have frequently attempted and failed to carry out structural economic

reforms, none has ever proposed privatising the big four state banks.

The banks control just under half Turkey's banking system's assets of \$82.67bn. Politicians value them as dispensers of state subsidies to powerful pressure groups such as farmers, while governments rely on the banks to help finance the treasury's chronic spending deficits.

Işin Çelebi, Turkey's economy minister, said yesterday that Ziraat Bankası, the country's biggest commercial bank, has a deficit of \$5.52bn, and Halkbank, another state bank, has a \$1.67bn deficit.

Ministers say they also plan to raise about \$650m by selling the state's 12.3 per cent stake in İş Bankası, a

commercial bank majority-owned by an opposition centre left political party and its staff.

However, one Istanbul banking analyst said: "I do not see Yilmaz's plan being at all possible."

She said the banks would require heavy and expensive restructuring to cut costs and clean out loan portfolios stuffed with bad loans to public and private sector companies.

Though Mr Yilmaz's reform plans have helped whip financial markets into a frenzy of activity, with the Istanbul stock exchange index rising 75 per cent since the start of September, share prices fell 1.01 per cent yesterday on profit-taking.

Analysts say they welcome the government's plan to

force through public-sector reforms, revamp the tax system and impose tighter fiscal and monetary discipline but doubt it has the political strength to overcome opposition in parliament, the civil service and the state companies.

Turkey's 11-year privatisation programme has made painfully slow progress, realising less than \$5bn in revenues since it was first set up. The government aims to raise \$4bn from asset disposals this year and about \$10bn in 1998.

Mr Mahfi Eğilmez, treasury secretary, said no privatisation revenues are included in the 1998 budget, since nearly all the expected proceeds will be used to retire domestic debt.

See Bulgaria Survey

Editorial Comment, Page 15

Airborne Early Warning and Control

Air-to-Ground Surveillance

Submarine Propulsion

Combat Radars

Precision Sensors

Aircraft Integration

Missile Launch Systems

Aerostructures

Image Recognition Systems

Airborne Countermeasures

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Poland
lines up
finance
minister

By Christopher Boland
in Warsaw

Emissions in US surge 3.4%

By Nancy Dunne
in Washington

US emissions of greenhouse gases from cars, factories and power plants recorded their largest rate of increase in recent years, the US energy department said yesterday in a report expected to be highly embarrassing for the Clinton administration.

The department said greenhouse gas emissions surged by 3.4 per cent in 1996, driven by strong US economic growth and unusually severe weather. Most of the increase was traced to carbon emissions, which shot up by 51.3m tonnes last year, after increasing by only 10.5m tonnes in 1995.

President Bill Clinton has vowed to take a lead role on the reduction of greenhouse gases. He has said the US would commit itself to "realistic and binding goals" when it meets in December in Kyoto, Japan. But he has rejected a European initiative to cut the 1990 level of carbon dioxide emissions by 15 per cent by 2010.

He is thought to be announcing the US strategy in Bonn this week, when delegates are meeting to negotiate the Kyoto pact.

The US has only voluntary programmes in place to reduce the emissions of greenhouse gases, said to be responsible for severe global weather change. Energy efficiency programmes helped suppress carbon dioxide emissions in the 1980s and early 1990s.

The report said several unrelated factors also caused an earlier decline in the intensity of carbon dioxide use. These included:

- The deregulation of the

natural gas industry which lowered prices and increased the use of the cleaner fuel.

- Individual events - including the Gulf War and the oil price spike of 1990 - which restrained the growth of energy consumption.

- Increased use of nuclear power plants as utility operators began to solve operating problems.

- More snowfall in the Pacific north-west so that hydroelectric power generators returned to the levels of the early 1980s.

However the growth in nuclear power generation has levelled off. World oil prices remain relatively low, and the US economy has been growing rapidly. Last year electric utilities met the demand for increased electricity largely with coal-fired power generation. Electric utility carbon dioxide emissions rose by 4.7 per cent. The rapid growth of natural gas use has moderated. In the cold winter last year, consumers used 7.8 per cent more natural gas and 3.5 per cent more electricity than in 1995, pushing up natural gas prices.

The president has been under intense pressure from industry not to commit to any plan that would prove costly. An industry coalition has been running an advertising campaign against an agreement, criticising the developing countries for not agreeing to reduce their own emissions.

On his trip to Latin America last week, Mr Clinton made much of agreement by Argentina that the emerging economies would have to play a larger role in containing greenhouse gases. Clinton's climate change dilemma, Page 6

No-nonsense approach effective in run-up to congressional elections

Women make running in Argentina

When Hilda Duhalde was questioned recently during a national television interview about spending within her charitable organisations, the political candidate and wife of the governor of Buenos Aires province stalked off the set in indignant rage.

"They can criticise me but I won't accept being accused of political hypocrisy," Mrs Duhalde later told her political colleagues. "That's not the way it is with me."

The no-nonsense approach of Mrs Duhalde and rival candidate Graciela Fernandez Meijide has made the two women the most popular contenders in congressional elections due to be held on October 26.

Mrs Fernandez Meijide, who is running for the Alliance, an link-up of opposition parties, and Mrs Duhalde, ruling Peronist party aspirant, lead their party ballots in the province of Buenos Aires, which represents more than a third of the national vote.

"Political scandals and disrepute are tied to male figures, especially in Latin America where men hold a privileged position in politics. So when a woman appears on the scene it fuels the idea they are more ethical, that they can offer another kind of commitment," said Mrs Fernandez Meijide, whose anti-corruption campaign has made her undisputed leader of the Alliance.

She and Mrs Duhalde, better known as "Chiche", are running neck and neck with 40 per cent of the vote each. Whoever wins will help to tip the scales of this bitterly fought election. More important, the support they garner will be the litmus test for Argentina's future presidential candidates looking to run in 1999.

"If Duhalde beats Fernandez Meijide, even by one vote, her husband will be the Peronist party presidential candidate," said Rosendo Fraga, political analyst with the think-tank Research Center for the New Majority.

"If Fernandez Meijide wins she will probably be the candidate for the opposition." Both candidates grew up in the industrial corridor surrounding Buenos Aires, the Argentine capital, and both are former teachers. After that the similarities



Duhalde: "I won't be accused of political hypocrisy"

between the two women end.

Mrs Duhalde, the petite politician's wife who is running for Congress for the first time, extols the virtues of being a housewife and admits she was prodded into running in order to beat Mrs Fernandez Meijide. If she wins, her husband's bid for the Peronist presidential candidacy will not be disputed.

Described locally as a modern-day Eva Peron, the 51-year-old Mrs Duhalde heads a powerful social welfare network in which some 17,000 women volunteers hand out milk and eggs to the poorer areas of the province. Modelled after Cuba's Committees for the Defence of the Revolution, the system has been criticised as a thinly disguised cover for political recruitment and vote buying.

But her support in the more populist sectors of the province is unmatched. And her directness, particularly in comparison to the reputation of several provincial politicians answering to her husband, makes her the only person capable of beating Mrs Fernandez Meijide.

"We aren't feminists but 'Evitistas'," Mrs Duhalde told a stadium packed with 20,000 supporters. "If they don't let us work, we will run right over them." She accuses her opponent of playing politics "like a man" as a way of discrediting her.

Whatever Mrs Fernandez Meijide's tactics, however, the 66-year-old's popularity as a "modern, honest and austere" politician is well established. An avid defender of human rights after her son Fabio disappeared in 1976 during the Argentine "dirty war", she entered politics in 1989.

When she was elected to the Argentine Senate in 1995 it was with 46.5 per cent of the vote, more than the ruling Peronist and opposition

Union Civica Radical (UCR) parties together.

The fight against corruption is Mrs Fernandez Meijide's key selling point - it is the second most important demand of Argentines after jobs. She has aimed her darts at Argentine President Carlos Menem, whose approval rating has sunk to a lowly 17 per cent in recent months after a high of 40 per cent during the 1996 presidential elections.

The Peronist party leader has fought back by calling Mrs Fernandez Meijide "only good as a housewife". But with a recent poll showing that 75 per cent of Argentines believe that, at the highest levels of government, officials are "very corrupt", the criticism is not likely to stick.

Instead, with women at the top of several party ballots and more female legislators in Argentina than in any other country in the hemisphere - including the US - once the election is over Mr Menem is likely to have to face many irate "housewives" itching to do some spring cleaning.

Andrea Campbell

NEWS DIGEST

Peruvians in border protests

Organised marches in northern Peru have brought tens of thousands to the streets to defend existing national boundaries in support of the 1942 Rio Protocol, the treaty which establishes the frontier between Peru and Ecuador.

The demonstrations in the northern city of Jaen on Sunday and in Piura yesterday were sparked by discussion of Ecuador's claim for "free and sovereign access to the Amazon" at talks in Brasilia.

A disputed stretch of frontier between north-eastern Peru and Ecuador has provoked skirmishes, battles and wars ever since independence. Tensions most recently flared in January 1995. A month's full-scale fighting ensued which left dozens dead on each side and around nine aircraft shot down.

Peace talks between Peru and Ecuador are under way in Brasilia, where an attempt has been made to deal with impasses. Of these, Ecuador's historic claim to sovereign access to the Amazon is the one which angers Peruvians most.

Sally Bower, Lima

VIDEOTAPE 'TAMPERING'

White House denies claims

The White House yesterday dismissed allegations by Republican congressmen that it had doctored videotapes, released last week, of meetings between President Bill Clinton and Democratic party campaign contributors.

Mike McCurry, Mr Clinton's press spokesman, rejected claims made at the weekend by Dan Burton, chairman of a House of Representatives committee investigating alleged campaign finance abuses, that the White House had tampered with the tapes to remove potentially embarrassing evidence. Mr Burton had "a fondness for theories that border on the kooky", said Mr McCurry.

He suggested that the Republicans, known for his conservative views, let the justice department to investigate his theories "however wild they are".

Gerard Baker, Washington

CHICAGO ETHICS CODE

'Cleaner' image tarnished

Three months after passing a much-vaunted "ethics code", designed to clean up the city's image as a hotbed of political corruption, Chicago has found itself mired in a new scandal. The latest controversy centres on a loan from a big city contractor to a company co-owned by Patrick Huels, one of the city's most powerful aldermen, who is also floor leader at the city council. Questions have also been asked about payment of more than \$600,000 of city funds, under the heading "legal consulting fees", to the president of the same company.

The timing of the latest revelations is particularly unfortunate. After a string of scandals over the past two decades which have seen many city council members face corruption charges, the city passed in late-July an "ethics ordinance", described as one of the toughest in the US.

The ordinance, due to come into effect in January, establishes limits on cash donations or campaign contributions made by lobbyists to the city's aldermen. It also requires aldermen to refrain from voting on matters which involve business associates.

Nikki Tait, Chicago

CUBAN POWER

Canadians to modernise plant

A Canadian company, FirstKey Project Technologies, has agreed a US\$900m joint venture with the Cuban government to modernise, expand and operate a Soviet-built thermo-electric power plant in Cuba.

The project is the first maintenance and operation project of its kind involving a foreign investor in Cuba's run-down energy sector, badly hit by the collapse after 1991 of fuel and technical supplies from the Soviet Union.

Pascal Fletcher, Havana

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NEWS: INTERNATIONAL

■ Salvaging the draft treaty ■ Sideshow could prove fruitful ■ Oil exporters unsympathetic

US holds key to climate treaty

Officials meeting in Bonn will tomorrow try to reconcile huge differences on emissions

By Leyla Boulton and Ralph Atkins in Bonn

Officials from more than 100 countries tomorrow begin intensive work to salvage an ailing draft treaty on climate change.

The governments, meeting in Bonn for the last-ditch preparations, face two main headaches in negotiating a deal to curb greenhouse gases in time for a ministerial conference in Kyoto, Japan, on December 1.

The biggest contention is over what targets industrialised countries should agree for curbing emissions of

gases linked to global warming.

The most important of these gases is carbon dioxide, produced by the combustion of fossil fuels. Industrialised countries differ widely on the level of cuts they are prepared to make.

The other difficulty is over whether a diplomatic formula can be found for developing countries to consider emission cuts of their own, as is being demanded by President Bill Clinton's domestic critics.

The European Union wants other industrialised

nations to emulate its call for a 15 per cent reduction in greenhouse gas emissions from 1990 levels by 2010.

The EU believes rich countries, which account for the bulk of the emissions problem, have a duty to lead by example. Johnny Lahure, the Luxembourg environment minister who is president of the EU environment council, said last week the EU goal was "absolutely possible if we use state of the art technology".

At the other end of the spectrum, Australia is opposed to any cuts, saying it would be put at a competitive disadvantage to fast-growing neighbours such as South Korea, which has no obligations.

Caught in the middle is Japan, host of the Kyoto talks, which recently pro-

SETTING TARGETS

posed 5 per cent as a base reduction with countries able to set individual targets.

On Friday, Ryutaro Hashimoto, Japan's prime minister, defended the plan from EU attacks that it was too weak. In a pointed reference, he said his government's proposal was meant as "a basis for negotiations so that not only EU member states but also all the other countries could participate".

Despite pleasing environmentalist groups, the EU proposal has weaknesses. It denies different targets to non-EU countries, although individual EU countries would be allowed some flexibility as long as the EU meets a

collective 15 per cent target. It also does not take into account that countries starting from different emission levels are unlikely to agree a single number.

The UK for instance is already close to 4 per cent below 1990 emission levels while the US is 14 per cent above them. This means that a stabilisation target for the US would involve a similar amount of effort as a 15 per cent cut for the UK.

The best that rich countries can hope for is probably to agree something closer to Japan's call for a realistic deal.

But how much can be achieved in Bonn over the next two weeks will depend largely on whether the US uses the occasion to announce what targets it is prepared to accept.

Oil exporters resist calls for more curbs

By Robert Corzine in Yanbu

Campaigners who argue for severe cuts in the use of fossil fuels would probably have been as welcome in Yanbu, the Saudi Arabian industrial city on the Red Sea coast, at the weekend as a gang of drug runners.

Given the overwhelming role that oil and natural gas plays in the economy of the world's biggest oil exporter, it was not surprising to find little sympathy among delegates to a Saudi energy conference for further curbs on the use of petroleum.

But even in Saudi Arabia, sensitivity is growing about climate change and its causes.

On Sunday, Ali Naimi, petroleum minister, was quick to point out that the kingdom has stopped the controversial practice of flaring the "associated gas" that is produced along with oil.

But the attitude towards global warming of most of the big oil exporters, especially those in the Organisation of Petroleum Exporting Countries, remains cool.

In a recent speech, Rikman Lukman, Opec's secretary-general, claimed the UN framework convention on climate change "had resulted in an undue targeting of oil".

The result, he said, was "more discrimination against oil and the encouragement of renewable energy sources despite the (higher) costs".

Behind the scenes, some Opec producers see more sinister forces at work. A few believe that environmental measures are simply a smokescreen for a western political agenda to restrict the financial power of the big, mainly Middle East oil producers.

Those of a less conspiratorial opinion merely complain of the use of environmental concerns to justify the steady growth in the taxation of petroleum products in industrialised countries; Saudi Arabia, for example, receives only 17 cents out of every dollar's worth of products refined from a barrel of the country's crude.

Opec has threatened to demand compensation if more stringent controls on the emission of greenhouse gases cuts into their oil exports.

But Michael Grubb, head of the energy and environment programme at London's Royal Institute of International Affairs, last week warned Opec members such a policy could be a double-edged sword.

In a paper delivered to an Opec seminar, he said con-

FEARING TARGETS

suming countries could also cite the principle of compensation for any future oil price rises that threatened economic growth. "Compensation seems a dangerous claim for exporters to open up."

Though coal appears to be much more vulnerable to climate change initiatives because of the greater amount of emissions that result from its use, oil producers are unlikely to escape over the long term with today's relatively robust oil demand growth rates intact.

Reduced demand would probably mean lower prices. Some scenarios even show the brunt of lower demand falling mainly on less affluent producers such as Nigeria, Iraq and Iran.

Opec oil producers have not helped their cause by being seen as intransigent and insensitive to the environment.

Their generally hardline stance contrasts sharply with that of Norway, the world's second largest oil exporter, which has taken a number of steps to reduce the environmental impact of its petroleum production.

"Environment and energy issues go hand in hand," says Tore Sandvold, the senior civil servant in the petroleum ministry. "There is a strong political will to handle these issues."

Power generation on production platforms accounts for a quarter of Norway's carbon dioxide emissions, even though the Oslo government already levies an offshore CO₂ tax to encourage lower emissions.

The prospect that offshore emissions will rise sharply in coming years, along with a surge in oil output, has resulted in a new technical programme to cut emissions by about a third over the next decade.

Harald Norvik, the head of Statoil, the state oil company, says Norway's record in greenhouse gas emissions "is much better than the UK and Russia", with the latter said to emit 10 times the amount of greenhouse gases per unit of natural gas produced than Norway.

Unlike most big oil producers, Norwegian officials believe there may even be a competitive advantage in being the most environmentally acceptable producer of oil and gas, with the possibility some buyers might even be willing to pay a premium for "clean" energy supplies.

Emissions traders plug their wares

By Leyla Boulton and Bruce Clark

A sideshow by a Chicago financial expert and a UN official could prove more fruitful than talks starting in Bonn tomorrow to narrow differences on an international treaty to fight climate change.

The two men - Richard Sandor and Frank Joshua - are promoting a scheme for international trading in emissions of greenhouse gases linked to climate change.

Seven industrialised nations - including the US, the UK and Germany - and several western companies are already drafting the rules of engagement for such a trade. They plan to proceed regardless of whether trading is endorsed at inter-governmental negotiations to reduce emissions in Kyoto, Japan, from December 1 to 10.

A handful of developing countries such as India have agreed to participate in the unofficial trading initiative as observers. The hope is that fast-growing nations could join trading on a voluntary basis once Kyoto has set out compulsory reduction targets for industrialised countries.

"We believe that if you want to make progress, you need to start with participants committed to making progress," says Mr Joshua, an official at Unctad, the UN agency for trade and development.

Working with him is Mr Sandor, who helped design the existing Chicago-based system for trading sulphur dioxide emissions. This drove down the cost of combating acid rain caused by sulphur dioxide from power

SELLING TARGETS

plants below all expectations.

"There has been too much emphasis on top-down modelling of the expected costs of tackling climate change and not enough emphasis on price signals," says Mr Sandor. "Markets have eyes," he argues. Trading would help countries and companies reduce greenhouse gas emissions in a more cost-effective way than a flat rate reduction target for all. Allowing countries where cuts can be achieved more cheaply to sell emission rights to others could reduce abatement costs in the developed world

by at least 40 per cent, estimates the Royal Institute of International Affairs in London.

This is best illustrated by a numerical example. Suppose abatement costs in country A are \$6 a tonne of carbon dioxide and \$10 per tonne for country B. If each country reduced its output by 50 tonnes, the cost would be \$300 plus \$500-\$500.

But through trading, the two countries could vary their emissions, providing the total did not exceed 100 tonnes. They could trade emission permits so that country A cut output to 25 tonnes and country B to 75

tonnes. In this case the abatement cost would be \$450 plus \$500-\$700.

Provided tougher targets were set for industrialised nations than for developing countries, a bigger north-south trading system would enable poor countries to sell emission surpluses for cash or more energy-efficient technology, and still grow.

Finally, an agreement on trading would help the US government get a climate change treaty ratified by Congress and spike the gums of industry lobbyists who have campaigned against any accord at Kyoto under the slogan: "It isn't global and it won't work."

The idea is still viewed with suspicion by some European Union officials and developing nations as a ruse for letting rich nations such as the US, to continue growing at the expense of the poor.

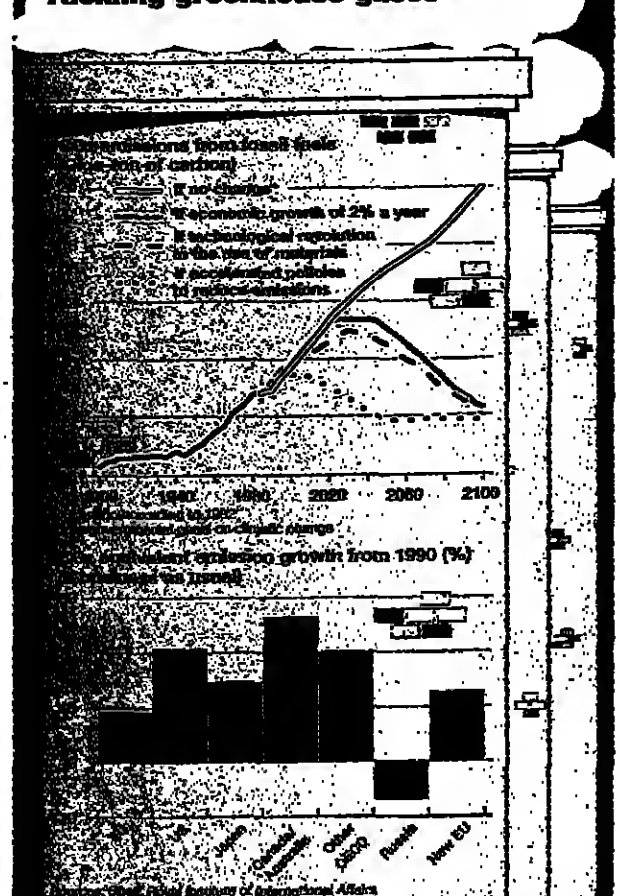
"We must not preach to others behind the luxury of our own high living standards," warned Derek Fatchett, British junior foreign minister.

But the devastation wrought by the El Niño weather pattern in the southern hemisphere has provided an additional push for developing countries to consider action earlier than planned.

"If you want to see what climate change might be like just look at El Niño," says Tom Burke, an environmental adviser to business leaders and politicians. "It's the trailer to 'Climate change, the movie'."

Efforts by the US administration to extract a commitment on climate change from developing countries scored a first public success at the weekend. US Presi-

Tackling greenhouse gases



dent Bill Clinton signed a deal with President Carlos Menem of Argentina. This provides for US companies to transfer to Argentina technology needed to cut carbon dioxide emissions, in return for credits to help the US meet emissions targets.

It is a model the US would like to see replicated with other fast-growing developing nations.

Timothy Wirth, the State Department's climate change envoy, won at least tentative promises from China last week that it was prepared to co-operate with the US in dealing with the problem.

The UK will make similar efforts to encourage developing countries to start considering action of their own at the Commonwealth summit in Edinburgh on Thursday.

Mr Joshua rejects a recent report commissioned by a US industry lobby group which complained that trading was too complicated. "I hear this all the time but the only additional requirement of trading would be to record transactions," he says. Once a pilot system was up and running, its benefits would quickly become apparent.

He and his colleagues have two basic requests of government policy-makers in Bonn this week and at Kyoto in December. One is that industrialised nations agree at least some binding limits on emissions, without which trading could not get off the ground. The second is that governments should not stand in the way of allowing trading to start soon after Kyoto.

Women accuse police of abducting sons and husbands from homes and workplaces

Protesters seek news of missing men of Algeria

By Roula Khalaf in Algiers

Dozens of women gathered outside Algiers' Grande Poste yesterday jostled to show foreign reporters pictures of young husbands, sons, daughters or brothers taken from their homes or workplaces and never heard of again. "Look at him, he's only 32 years old," said Aisha Ferikous, whose son was taken a year ago from his home in Baraki, a poor Algiers suburb. "If he is dead, then let him be dead. I can mourn him but all I want is for the authorities to tell me."

Mrs Ferikous had barely spoken when police arrived to break up the protest, preventing the crowd from marching on to parliament as planned. Human rights lawyers with the women said many other protesters had been prevented from reaching the post office. One lawyer was arrested, they added.

After more than five years of sinister civil war, the international community has finally begun to speak out against the killings of civilians blamed by the government on Islamist extremists. Human rights organisations have condemned Islamist killings and accused

the government of responsibility for torture, disappearances and extrajudicial executions.

Following recent massacres of civilians near Algiers, Mary Robinson, the United Nations high commissioner for human rights, last month said the violence against civilians in Algeria had reached such levels that it could not be considered an internal Algerian matter.

The army-backed government denies violating human rights and opposes foreign interference in the conflict. Officials say the violence by extremists should not be equated with violations by the state. The official National Observatory for Human Rights admits that there may be hundreds of cases of people disappearing but says that no one knows who took them and that some may have joined the extremists.

Lawyers in Algiers say thousands have disappeared. And the parents who gathered yesterday had no doubt who was responsible. "Our children were not taken by terrorists, they were taken by the police," said El Houass Dabli.

Mrs Ferikous, meanwhile, is convinced her son was kidnapped by the civilian



A woman holds up a photograph of a missing relative in Algiers yesterday. Lawyers say thousands have disappeared, many of them supporters of the Islamic Salvation Front

self-defence militia armed by the government and operating in her neighbourhood.

"The terrorists just kill, but the people who took my brother knew him and they came into our house with dogs. Terrorists do not use dogs," she said. Government officials also deny civilian militia involvement in cases of disappeared people.

Human rights organisations say supporters of the Islamic Salvation Front (FIS), the party stripped of an election victory in 1992, have been the main victims of repression. But the par-

ents yesterday insisted that their children had no political connections. "We are just poor people, we don't even have work or enough to eat," said one woman.

According to one human rights lawyer, the conflict had reached a point where many young men in violence-ridden areas are suspected of helping extremists because the extremists are still able to operate. "Many families are hit indiscriminately because the government assumes that someone must be helping the terrorists," he said. "Even people

who pray in mosques in Islamist areas are presumed to be Islamist hardliners and are sometimes arrested."

The families of the disappeared have toured police stations and tribunals looking for their children. They have written letters of complaint to the authorities. Zeinab Tarraf said her son, a surgeon, was taken in April by the guards at the hospital where he worked. "We have written to everybody, even the justice minister, even the president," she said. "And still, there is no word."

Netanyahu set to call time on new settlements

By Judy Dempsey in Jerusalem

Benjamin Netanyahu, the Israeli prime minister, is prepared to stop new plans for expanding settlements but will insist work already under way will continue, senior officials said yesterday.

The gesture, which Mr Netanyahu will make to Dennis Ross, US Middle East envoy, coincides with the resumption of high-level talks between Israeli and Palestinian negotiators under the auspices of the US. It signals a modest shift in the government's policy.

Israel has repeatedly ruled out discussion of the settlement issue despite calls by Madeleine Albright, US secretary of state, for a "time-out" on settlements expansion in a bid to restore confidence and trust in the peace process.

Palestinian officials said, however, they would be reluctant to accept Mr Netanyahu's gesture on settlements, as it did not stop work on the controversial settlement at Har Homa in east Jerusalem, begun in March.

Palestinians suspended peace talks because of the settlement, while Israel later said it would not resume negotiations until Yasser Arafat, president of the Pal-

estinian Authority, cracked down on terrorism following three suicide bombings in Tel Aviv and Jerusalem in which 24 Israelis died.

"It is impossible to stop construction already under way," said David Bar-Ilan, media adviser to Mr Netanyahu. "It will not be done and public opinion would not accept it."

However, other officials said Mr Netanyahu would not give the go-ahead for "any works in the pipeline. It may amount to a kind of 'time-out' on settlements, an official said, adding it was unclear how long such a move would last.

Yesterday's talks also focused on the opening of an airport in Gaza and the establishment of a safe corridor between the West Bank and Gaza Strip, vital to the economic viability of a future Palestinian state.

The Gaza airport is almost complete but its operation depends on Israel and the Palestinians agreeing to security arrangements. Israeli officials are insisting they have "hands-on" security in the terminal building, acutely sensitive to fears that weapons could be brought into Gaza.

The safe corridor is proving difficult as well. The entry and exit points have been agreed but details on security have yet to be finalised.

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Adidas beats Nike to All Blacks deal

By Patrick Harverton
in London

The global battle between sportswear manufacturers for the right to supply kits to top international sports teams escalated yesterday when Adidas of Germany signed a record-breaking deal with the All Blacks New Zealand rugby squad.

The value of the five-year contract was not disclosed but it is believed to be worth more than the \$45m said to have been offered by Nike, Adidas's arch rival and previously favourite to clinch the deal.

The New Zealand RFU described the deal - which will see Adidas supply sports equipment, footwear, clothing and accessories to the All Blacks while also becoming their principal sponsor as the largest world rugby had ever seen.

The new deal does not start until 1999, and the current sponsor, Canterbury International, has the right to match or better the Adidas offer. However, Canterbury does not have the resources to compete with the big manufacturers and the New Zealand RFU said it expected its contract with Adidas to proceed.

The German company's determination to defeat Nike underlines the highly competitive state of the international sportswear market. In the past few years, big manufacturers have been eager to sign exclusive kit deals with top teams as a way of promoting their branded sportswear worldwide.

Winning the All Blacks contract was particularly important to Adidas because if it had lost out to Nike it would have given the US giant international rugby's four biggest names. Nike has sponsored Australia and South Africa for the past year, and two weeks ago the Oregon-based group signed a \$20m, six-year deal with the Rugby Football Union to supply kit to the England team.

Nike has also been busy signing up top football teams. Last year it stunned the sports world by agreeing to pay the Brazilian football federation \$200m over 10 years to sponsor the sport's world champions. Under that revolutionary deal, Nike is able to arrange five friendly internationals between Brazil and top opponents each year, and the company had been hoping to strike a similar arrangement with the All Blacks.

Yet, the New Zealand RFU was reportedly unhappy about handing control of part of its fixture list to Nike, and yesterday a spokesman said the Adidas deal would not require the All Blacks to play in special exhibition games.

However, Adidas will be given naming rights to New Zealand rugby's sporting academy, where young players are developed for the national squad.

It is not known if the new contract with Adidas will affect plans being considered by the New Zealand RFU to host the All Blacks business on the stock market.

Japanese vehicle exports move up a gear

By Michio Nakamoto
in Tokyo

Japanese big five

Company	Domestic production	% change	Domestic sales	% change	Exports	% change
Toyota	262,208	-0.4	165,754	-0.5	196,768	14.6
Nissan	146,153	-0.2	102,608	-7.0	81,660	11.9
Honda	115,451	14.6	65,106	-1.5	54,790	54.5
Mitsubishi	110,384	-3.5	67,798	-11.8	63,558	34.1
Subaru	74,853	11.5	33,794	-8.8	52,598	21.6
Total	684,194		402,528		512,464	

Japanese vehicle manufacturers enjoyed brisk overseas sales in the first half of the year, contributing to a surge in Japan's trade surplus.

Due to a weaker yen and new models, exports to the US rose 18.5 per cent, contrasting with sluggish activity in the domestic market.

The increase in exports to the US came in spite of Japanese manufacturers' efforts to restrain exports for political reasons.

Exports to Canada soared 135.4 per cent and in Europe they increased 38.1 per cent.

according to the Japan Automobile Manufacturers Association.

Toyota, Japan's largest vehicle maker, said its exports rose nearly 15 per cent to 1.09m units in the first half. Exports of cars were particularly firm, climbing nearly 18 per cent.

Nissan and Honda also enjoyed strong export growth, at 26 per cent and 58 per cent respectively.

US demand for certain Toyota models was strong, with sales of the 4Runner sport utility vehicle up 34.3 per cent in the first half and 67.6 per cent in September, according to statistics

compiled by Morgan Stanley. Several Lexus luxury vehicle models also posted rising sales over the period.

Honda's exports to the US during the period were 82.6 per cent higher on the back of strong demand for the CR-V, Honda's light sport utility vehicle.

The addition of 5,000

imports from Japan boosted US sales of the Civic passenger vehicle by 20 per cent in September, according to Morgan Stanley.

Honda decided at the end of 1995 to halt Civic exports from Japan to the US and meet demand there with locally produced units. Subsequent strong US demand forced the company to continue exports, however.

Honda's European exports grew 59.6 per cent, again largely due to the CR-V. Mazda saw particularly strong growth in Europe as exports rose 42 per cent.

Sales activity in Japan, however, has been slow. An increase in the consumption tax in April has continued to depress demand.

Nissan was hit by a drop of nearly 11 per cent in first-half sales.

The trend has remained weak, with all the five leading car makers posting sales declines in September. Mitsubishi Motors suffered the largest fall, at almost 12 per cent, and Toyota saw a 9 per cent decline.

Foreign imports have also suffered from the sluggish Japanese market, with imports of foreign badged cars in September down for the sixth consecutive month.

Hong Kong and Brussels in talks on customs

By Neil Buckley in Brussels

The agreement towards customs co-operation was reached between Sir Leon Brittan, EU trade commissioner, and Tung Chee Hwa, chief executive of the Hong Kong special administrative region, who began his first visit to Europe in Brussels yesterday.

Sir Leon said his meeting with Mr Tung had laid a

"sound foundation for rapid progress" on the customs talks, which would aim to reduce paperwork and facilitate trade between the two sides.

Mr Tung also attended the first meeting of the European Union-Hong Kong Business Co-operation Committee, aimed at promoting trade and investment between the two

sides. Modelled on similar groups devoted to promoting trade with the US and Japan, the committee brings together business people including Peter Sutherland, the former Gatt director general, now chairman of Goldman Sachs and BP.

Niall Fitzgerald, chairman of Unilever, Sir Richard Greenbury, chairman of Marks and Spencer, and

Victor Fung, former Hong Kong Businessman of the Year.

Mr Sutherland said yesterday EU foreign direct investment in Hong Kong was negligible compared with that in the US and Japan. But Hong Kong was the fourth largest source of foreign investment behind the US, UK and Germany - and ahead of Japan - as

well as being the "gateway to China" for foreign investors.

Mr Fung said the Chinese government's plans for market reforms affecting thousands of state-owned enterprises would provide huge opportunities for European businesses - many of which could be reached through Hong Kong.

Trade with China, Page 14

Six companies agree joint DVD system

By Alice Rawsthorn

Six electronics and entertainment companies have established a joint system to license the technology needed to manufacture hardware and software for digital video disc (DVD), the advanced video and computer discs.

The launch of the licensing system - developed by a consortium including Toshiba and Matsushita, the Japanese electronics manufacturers, and Time Warner, the US entertainment group - should accelerate DVD's development by making it easier for other companies to produce DVD players.

However, the agreement highlights the conflict between their camp and that of Philips, the Dutch entertainment group, and its Japanese counterparts, Sony and Pioneer, which favour a competing system.

Initially, the entertainment and electronics industries had hoped to adopt a standard format for DVD, once billed as the most promising new electronics product of the late 1990s, to avoid a format war akin to that between VHS and Betamax video in the 1980s.

After early rows over rival technologies, the electronics sector appeared to reach consensus until the announcement that Sony, Philips and Pioneer intended to break ranks by establishing their own patent licensing programme.

Their decision was initially dismissed as a ploy to put pressure on rival companies in the negotiations over DVD technology. Yesterday's announcement made clear that, so far, the Sony faction has refused to return to the fold. However, the Toshiba camp issued a statement saying it was still in talks with Philips and Sony.

In the meantime, the six companies, which also incorporate Hitachi, Victor and Mitsubishi, the Japanese electronics concerns, plan to implement their own licensing system.

They intend to charge other companies royalties equivalent to 4 per cent of the cost of a DVD player and 7.5 per cent of a disc in return for the right to use their technology.

The system will be administered by Toshiba, which will liaise with Matsushita and Hitachi in certain countries.

India telecom bids submitted

By Mark Nicholson
in New Delhi

Seven international telecoms companies have submitted bids to partner VSNL, the Indian state-owned telecoms operator, for a \$600m project to turn India into a regional telecommunications "hub".

The project aims to create a telecoms highway linking its Asian and Middle Eastern neighbours through a high-speed fibre optic network.

The hub would replace bilateral telecoms agreements between India's South Asian and Middle Eastern neighbours, offering its high-speed link as a cheaper, faster network for routing regional calls.

BT-MCI, the Anglo-American telecoms alliance which originated the "hub" concept two years ago in talks with VSNL, was among the expected bidders, which also included the "Global One"

partnership of Sprint, the US operator, Deutsche Telekom, and France Telecom.

C&W of the UK; Hutchison Telecom of Hong Kong; Canadian Telelobe International; Telstra, the Australian telecoms group; and NextAge, a non-resident Indian-owned company, also submitted bids to India's Telecom Commission, the responsible ministry.

Bidding closed on Friday. The Indian government solicited bids earlier this year for the contract after domestic political and bureaucratic opposition to allowing BT-MCI to proceed with the proposed project alone, and without a prior global tender.

BT-MCI has said it welcomes competition for the project and re-submitted its original blueprint for the scheme.

The Indian government contacted more than 20 international telecoms companies directly inviting bids.

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NEWS: ASIA-PACIFIC

Japan's trade surplus continues to rise

By Paul Abrahams in Tokyo

Japan's politically-sensitive trade surplus continued its relentless rise in September, the sixth month it has achieved double digit growth.

The scale of the surplus, which rose year-on-year by 37 per cent to ¥1,063bn (\$8.8bn), was the result of rapid export growth and the slow growth of imports which were held back by the domestic economy's weakness.

Japanese officials tried to play down the effect of the surplus on US-Japan relations. Osamu Watanabe, vice-minister at the Ministry of International Trade and Industry, insisted the surplus as a proportion of gross domestic product was unlikely to reach levels seen in 1992 and 1993, when there was considerable trade friction between the two countries.

Richard Jerram, chief economist at ING Barings in Tokyo, said the ratio of surplus to GDP was presently 2 per cent, compared with a peak of 4.5 per cent in 1993. "For the moment the US seems willing to turn a blind

Officials in Japan insist that the surplus as a proportion of GDP is unlikely to reach 1992 and 1993 levels

eye to the problem," he said. Exports, buoyed by the yen's weakness, increased 14.1 per cent in September. They were particularly boosted by a strong performance by Japanese automotive manufacturers whose exports increased by 27 per cent.

Meanwhile, imports were held back by Japan's stuttering domestic economy, rising just 8.3 per cent. Koji Omi, director general of the Economic Planning Agency, yesterday conceded the economy was at a standstill as consumer spending fell in response to the controversial increase in sales tax in April.

Imports from the US increased only 3.8 per cent to ¥729bn, while those from the European Union increased just 7 per cent to ¥431bn. Europe rather than the US appears to be bearing the full brunt of Japan's export surge, as Japanese car makers attempt to restrict politically-charged exports to the US. Overall exports to the US rose year on year by 13.3 per cent, driven by a 15.2 increase in automotive exports. But exports to the EU rose 18.5 per cent to ¥671bn, as car exports surged 34.9 per cent.

The one dark cloud on Japan's export boom was Asia where the recent currency crisis appears to be having an effect on regional demand. Exports to Thailand fell 18 per cent, while export growth to Malaysia and Korea slowed to only 6 per cent and 5 per cent.

For the six months to September, the trade surplus was ¥5,010bn, up 75.9 per cent. Exports expanded 15.6 per cent to ¥2,185bn while imports grew just 6.4 per cent to ¥20,185bn. Over the period, the yen averaged ¥119.01 to the dollar, compared with ¥107.96 last year. See World Trade news

Investors dump won and Taiwan dollar on fears over stability and bankruptcies

Crisis spreads to S Korea and Taiwan

By John Burton in Seoul and Laura Tyson in Taipei

The currency crisis that has battered south-east Asia yesterday reached South Korea and Taiwan with the won and Taiwan dollar falling to record lows.

The South Korean won closed at 924 to the dollar, almost 10 won below its opening level, as investors dumped the currency on fears about the stability of financial markets buffeted by a string of bankruptcies.

The Taiwan dollar fell 2.3 per cent against the US dollar to close at a 10-year low of T\$30.34. Since the central bank abandoned its costly defence of the currency in an abrupt policy U-turn on Friday, the currency has lost almost 7 per cent.

The Taiwanese share index plunged by 3.96 per cent to 7,318.78. The index, deep in a correction, has fallen some 26 per cent since rocketing to a seven-year

peak of 10,116.74 in August.

The Seoul stock market index hit a five-year low yesterday, falling by 3.3 per cent to 565.64 points in response to news that New Core, the nation's 25th largest conglomerate, was in financial trouble. The Seoul bourse has dropped by 31 per cent from its mid-June peak as a wave of bankruptcies has hit the highly-leveraged corporate sector because of an economic slowdown and a credit squeeze.

New Core received Won\$4.5bn (\$60m) in emergency bank loans after the market closed to stave off a threatened bankruptcy. This followed the bankruptcy of near-collapse of leading companies in the computer parts, underwear and furniture sectors last week.

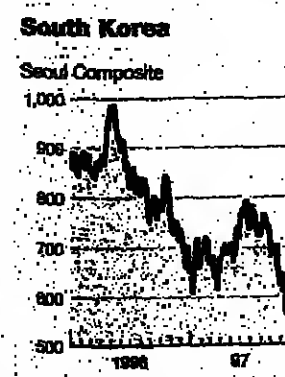
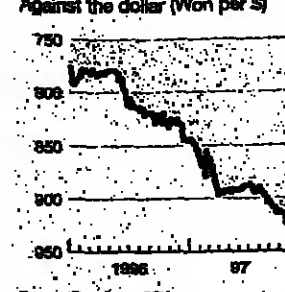
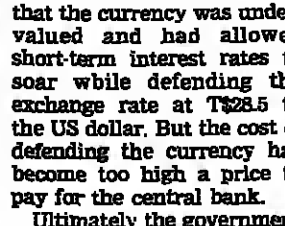
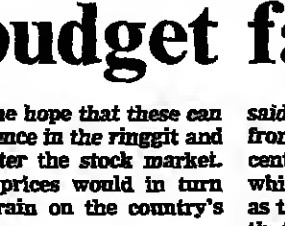
"Foreign interest in the market has evaporated" because of the corporate collapses and feared foreign exchange losses, said Brian Hunsaker, an analyst at

Dresdner Kleinwort Benson in Seoul.

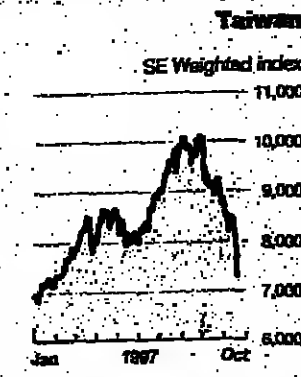
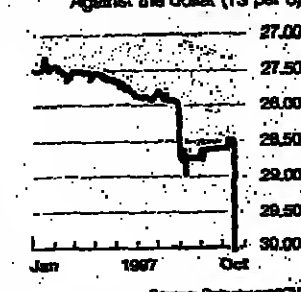
To address foreign investor confidence, the finance ministry last week announced it was increasing the foreign limit in listed companies by three percentage points to 26 per cent, but this had little impact on the market. Investors were also unimpressed with government measures announced at the weekend to help the market, including giving tax breaks to long-term investors and delaying until next year the overseas and domestic listing of state-run Korea Telecom.

Economic analysts say the impact of the crisis on Taiwan is unlikely to be as severe as on the hardest-hit Asian neighbours, such as Thailand and Malaysia. This is because Taiwan's large current account surplus and its economy is fundamentally more healthy.

Until last Friday, Taiwan's central bank had maintained

South Korea
Seoul CompositeTaiwan
SE Weighted indexExchange rate
Against the dollar (won per \$)Exchange rate
Against the dollar (T\$ per \$)

that the currency was undervalued and had allowed short-term interest rates to soar while defending the exchange rate at T\$28.5 to the US dollar. But the cost of defending the currency has become too high a price to pay for the central bank. Ultimately the government

Exchange rate
Against the dollar (won per \$)Exchange rate
Against the dollar (T\$ per \$)

was unwilling to undermine this year's economic recovery in order to maintain the credibility of the central bank. The Taiwan dollar is expected to continue to slide until it finds its own level, which analysts suggested might be at around T\$31 to the US dollar.

Malaysia stocks suffer budget fall-out

By James Kyng in Kuala Lumpur

Share prices and the Malaysian ringgit declined sharply yesterday because of widespread disappointment over the country's 1998 budget unveiled last Friday, which appeared to shy away from tackling fundamental economic problems.

The Kuala Lumpur Stock Exchange's main index fell 26.83 points, or 3.38 per cent, to 767.97. The ringgit was trading at M\$3.3275 to the US dollar late yesterday, down from M\$3.22 late on Friday.

The currency is 25 per cent below its level in early July, when the regional crisis began in earnest. Currency dealers said that the budget had fallen far short of its billing by Anwar Ibrahim, the

deputy prime minister and finance minister, who said that it would be "tough".

Instead of the deep cuts in spending that the financial markets had sought, there were merely minor adjustments aimed at tweaking growth down from projected 8 per cent this year to 7 per cent in 1998.

"Malaysia wants to be the only (south-east Asian) country which is hoping to ride out the trouble by not doing anything," said Rajeev Malik, senior economist at Jardine Fleming in Singapore.

Economists said the budget made clear that Malaysia has embarked upon a risky policy gamble. It is hoping to engineer successive months of trade surpluses - by cutting imports and boosting

exports - in the hope that these can restore confidence in the ringgit and therefore bolster the stock market. Higher stock prices would in turn relieve the strain on the country's banking system.

To achieve this, Mr Anwar unveiled tax incentives for exporters, in particular those which sell goods which have had at least 30 per cent of their value added in Malaysia. Import duties of 20 per cent on equipment such as bulldozers were proposed, and tariffs on luxury cars and some consumer goods were also raised. Mr Anwar made only cosmetic gestures toward dealing with what many economists regard as grave financial frailties.

He shortened the period by which banks must report non-performing loans to three months from six and

said that loan growth must modify from a current 39 per cent to 20 per cent at the end of 1998 - a level which many observers still regard as too high. The danger, however, is that if loan growth continues at high levels but the hoped-for trade balance improvements do not materialise, confidence could crumble.

The financial fall-out would then be more severe than if remedial steps were taken now to rein in lending, economists said. Mr Anwar signalled that interest rates are to remain at around their relatively low current levels.

"Malaysia is in denial. If the gamble does not work, they will have a higher price to pay than if they faced the problems now," said one economist.

Thai politics' disco daddy returns to call the shots

He still must wrestle with a twin dilemma, writes Ted Bardacke

Chatichai Choonhavan, the 77-year-old cigar-chomping disco daddy of Thai politics, is back.

With the effective resignation of Thailand's entire cabinet, the former premier's Chart Pattana party, second biggest in the ruling six-party coalition, is now calling the shots in Thailand's government.

Following the weekend announcement by Thanong Bidaya, that he would step down as finance minister, Prime Minister Chavalit Yongchaiyudh had little choice but to give General Chatichai the power to choose the new ministers charged with economic policy-making.

Stock and currency markets took a further battering yesterday as the government failed to come up with a new finance minister. Thousands turned out to call on the unpopular Mr Chavalit to resign. If Gen Chatichai pulled out of the government, Mr Chavalit would fall.

Chart Pattana leaders claim that with one party now in effect in charge of the economy, the fractious Thai government will finally start implementing the difficult reforms needed to clean up the financial system and restore investor confidence. But that may yet turn out to be another broken promise by Thai politicians.

Forced out of office in a 1991 coup and subsequently

declared "unusually rich" by a special government tribunal, Gen Chatichai has never repudiated his free-spending policies, which many say led to the Thai economic bubble.

Now Gen Chatichai will control the finance minister portfolio and in doing so, be able to name the head of the newly established Financial Restructuring Authority (FRA) which will deal with the suspended companies. The FRA's operational independence was watered down at the initiative of Chart Pattana.

The orthodox reasoning on the need for a financial clean-up is that by shutting down as many effectively bankrupt companies as possible, the government will plug a hole in the nation's finances and in doing so, restore confidence and capital inflows.

Korn Dabarasri, Chart Pattana's deputy leader, said it differently. "The problem is not the 58 suspended companies but the clients of those companies, the exporters and producers in the real economy. We need to get them some money soon," he says.

Mr Korn, Gen Chatichai's nephew and neighbour in the family's sprawling Bangkok compound, has been quietly appointed as the party's next leader. Critics argue that Chart Pattana, like the other political parties, is preparing for the next general

election, likely within four to six months.

Gaining control of economic ministries gives political and economic leverage, still a crucial factor in Thai elections despite constitutional reform.

Yet Chart Pattana has inherited Gen Chavalit's twin dilemma: how to convince talented people to join a sinking government, widely seen as having only a few months left, and an uncertainty as to whether decisions made now will translate into results before the public goes to the polls.

If the cabinet reshuffle expected by the end of the week fails to sway public opinion, it will be Mr Chavalit who takes the fall, leaving Gen Chatichai to become caretaker prime minister, though he has told diplomats he does not want the job.

"Deep down, I think Chatichai wants to redeem himself for the way his last government ended," says Pansa Janviroj, executive editor of The Nation newspaper.

An eerie vision of that redemption materialised late on Sunday night. Gen Chatichai, sitting under a painting of himself as prime minister, presided over a press conference announcing the cabinet's intention to resign. To his left were Montri Pongpanich and Chalerm Yubamrung, both also declared "unusually rich"

after Gen Chatichai's last stint in power, and both leaders of minor parties in the coalition.

To his right were Sanoh Thienthong, who describes himself as a "good" mafia godfather, and Sukavich Rangsitpol, the former education minister last month accused in parliament of spending millions buying obsolete computers for schools without electricity.



Chatichai Choonhavan

China may see rates fall

By James Harding in Shanghai

China's economy continued to grow rapidly in the first nine months of 1997, but an unexpected slowdown in the rate of growth in the third quarter raised expectations of a possible interest rate cut before the end of the year.

The State Statistical Bureau reported yesterday that China's gross domestic product rose 9 per cent in the first three quarters of the year compared with the same period in 1996. In the third quarter, GDP was up an estimated 8 per cent compared with a year earlier.

Qiu Xiaohua, a spokesman for the SSB, said, in explaining the lower than expected third-quarter GDP figures, that "the contribution to the economy showed a certain decline". The consumption and export levels were stable, he said.

The official forecast for China's economic growth for 1997 was recently lowered to 9.5 per cent from 10 per cent compared with a rise in GDP of 9.7 per cent last year.

Beijing also announced yesterday an increase in the official level of unemployment, swollen by the large numbers laid off from China's troubled state-owned enterprises.

The government figure for the urban unemployment rate in September was nearly 4.0 per cent, com-

pared with 2.98 per cent at the same time last year. Of the 8m people jobless last month, 6m were former employees of state companies, the SSB reported.

China's published unemployment figures are widely regarded as extremely conservative and even government officials privately acknowledge that the jobless levels in many of the larger provincial cities are nearer 15-20 per cent.

Last month, President Jiang Zemin promised to accelerate the reform of loss-making state enterprises, even though he acknowledged that this might have an adverse effect on employment in the short term.

Analysts in Shanghai said yesterday's figures gave the government greater scope to loosen credit, a move increasingly seen as a necessary step to limit the slowing economic growth rate.

Hoong Yik Euan, head of China research for ING Barings, said that as China aims to keep growth above 9 per cent, the authorities "will probably cut interest rates sooner rather than later".

Expectations of a reduction in interest rates and speculation that Beijing might soon cut the required reserve ratio - the deposits Chinese banks must leave with the central banks as a proportion of their total deposits - were bolstered by another fall in inflation.

US hopeful on dissidents

By James Harding

The US embassy in Beijing said yesterday that it was hopeful it could persuade China to release jailed political dissidents ahead of President Jiang Zemin's summit with President Clinton next week.

A senior Chinese official left open the possibility of "medical parole" for political activists, but insisted that China would not bow to foreign interference on what it deems a domestic legal issue.

China's human rights record has dogged the Sino-US relationship since the 1989 Tiananmen Square massacre of democracy activists.

A senior US diplomat, who declined to be named, said China had not ruled out freeing democracy activists on medical parole.

"We have indicated to them that one of the most effective things that could be done to help neutralise the

human rights question... would be the release of some dissidents. We are hopeful," he said.

Chinese officials left room for a breakthrough, while maintaining the official line that such issues will be decided by the judiciary.

China has maintained that dissidents such as Wang Dan, the 27-year-old activist who came to prominence in 1989, and Wei Jingsheng, the long-standing "thorn" in the side of the Chinese Communist party and who was nominated for the Nobel peace prize once again this year, are common criminals. The Beijing leadership will not wish to be seen to pander to US diplomatic pressure.

Separately, Chinese and US officials in Beijing hinted yesterday that the two countries might reach agreement on the import of US nuclear power equipment when President Jiang meets President Clinton in Washington.

China's global role, Page 14

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (ECU). The ECU exchange rate shows the number of national currency units per ECU. The nominal effective exchange rate is an index with 1985=100.

UNITED STATES

	Exports	Imports	Current account	Exch. rate	Effective rate
1986	231.0	-140.6	-155.8	0.9396	81.4
1987	220.2	-131.5	-145.6	1.1541	71.9
1988	272.5	-109.1	-108.4	1.1833	67.0
1989	330.2	-93.3	-94.1	1.1017	70.0
1990	300.0	-78.3	-72.1	1.2745	66.7
1991	340.5	-63.5	-5.1	1.2391	67.7
1992	345.8	-62.2	-23.5	1.2937	64.4
1993	397.3	-86.7	-77.6	1.1705	66.3
1994	432.3	-127.0	-112.8	1.1857	65.1
1995	452.3	-122.8	-98.9	1.2628	61.2
1996	482.0	-135.8	-113.3	1.2526	64.4
3rd qtr 1996	122.8	-37.2	-4.0	1.2613	64.4
4th qtr 1996	128.8	-34.8	-2.4	1.2537	65.0
1st qtr 1997	140.8	-36.8	-3.4	1.1713	68.3
2nd qtr 1997	152.8	-36.7	-3.4	1.1386	69.2
Sept. 1996	41.1	-13.0	n.a.	1.2587	64.7
October	42.7	-11.1	n.a.	1.2538	65.0
November	42.9	-10.7	n.a.	1.2708	64.4
December	43.0	-10.9	n.a.	1.2458	65.5
January 1997	43.2	-14.3	n.a.	1.2105	66.7
February	46.9	-13.5	n.a.	1.1587	68.9
March	50.8	-10.9	n.a.	1.1447	69.5
April	50.7	-12.1	n.a.	1.1401	70.4
May	50.6	-12.6	n.a.	1.1444	69.9
June	51.5	-11.9	n.a.	1.1511	68.4
July	52.2	-14.4	n.a.	1.1011	69.2
August	59.9	-14.1	n.a.	1.0695	70.7

FRANCE

	Exports	Imports	Current account	Exch. rate	Effective rate
1986	127.1	0.0	3.0	6.9246	102.7
1987	128.3	4.8	-3.7	6.9265	102.7
1988	141.9	-4.7	-3.4	7.0354	100.8
1989	182.9	-6.3	-3.8	7.0169	98.8
1990	170.1	-7.2	-7.2	6.8202	103.8
1991	176.1	-6.2	-6.2	6.8202	102.1
1992	182.5	4.5	2.9	6.8420	102.9
1993	170.6	13.3	8.0	6.8281	100.1
1994	196.9	12.8	5.4	6.8559	110.1
1995	216.7	10.4	8.4	6.4660	113.4
1996	230.2	13.8	8.6	6.4068	113.3
3rd qtr 1996	58.1	4.9	4.9	6.8242	113.2
4th qtr 1996	59.5	3.3	4.8	6.4976	110.8
1st qtr 1997	59.4	7.8	7.1	6.5517	110.9
2nd qtr 1997	62.4	4.8	8.6	6.5788	106.8
Sept. 1996	18.8	1.0	2.7	6.4332	112.8
October	18.3	1.8	2.3	6.4770	112.8
November	16.7	0.9	1.0	6.5001	111.9
December	19.9	1.2	1.5	6.5151	112.9
January 1997	19.3	1.6	3.2	6.5512	112.1
February	20.0	1.6	2.9	6.5536	110.6
March	20.1	1.4	1.0	6.5502	110.7
April	20.9	2.3	3.6	6.5715	110.3
May	20.7	2.5	3.1	6.5725	110.0
June	20.9	2.8	2.8	6.5923	109.1
July	21.8	3.4	3.7	6.6534	107.8
August				6.6309	107.8

JAPAN

	Exports	Imports	Current account	Exch. rate	Effective rate
1986	208.9	94.2	67.2	105.1	127.7
1987	194.7	78.8	75.5	106.99	138.8
1988	218.7	79.8	67.0	151.51	153.7
1989	245.0	70.6	63.4	151.87	147.0
1990	220.0	50.0	28.5	183.84	132.5
1991	248.4	77.7	57.4	168.44	143.7
1992	256.6	92.2	58.7	164.05	150.7
1993	300.3	116.6	112.4	130.31	161.0
1994	325.0	121.7	110.5	120.99	164.8
1995	331.1	101.3	85.3	121.43	204.8
1996	318.8	86.8	52.6	136.24	177.7
3rd qtr 1996	78.7	15.7	13.2	137.43	178.9
4th qtr 1996	80.4	17.0	13.1	141.72	171.2
1st qtr 1997	83.3	14.7	13.1	141.82	164.3
2nd qtr 1997	87.8	25.0	24.0	136.15	168.4
Sept. 1996	25.4	4.9	2.8	138.24	175.7
October	27.1	5.6	4.4	140.22	172.2
November	27.1	6.7	4.7	142.84	171.3
December	28.2	6.8	4.1	141.59	170.2
January 1997	28.4	5.9	5.6	142.63	169.5
February	27.6	4.1	4.0	142.52	169.3
March	27.3	4.7	3.5	140.32	168.7
April	33.6	7.1	7.1	143.23	160.2
May	33.0	10.2	8.4	135.92	160.7
June	32.2	7.8	7.5	129.31	175.5
July	32.4	7.3	7.3	129.34	177.7
August	32.0	10.0	8.8	125.99	175.3

ITALY

	Exports	Imports	Current account	Exch. rate	Effective rate
1986	98.4	-2.5	-1.4	1461.8	101.1
1987	101.0	-7.7	-2.1	1464.3	101.4
1988	109.3	-9.7	-4.0	1586.9	87.7
1989	127.8	-11.3	-17.0	1502.1	89.9
1990	133.6	-9.3	-18.0	1523.2	101.1
1991	137.0	-10.5	-17.7	1531.3	96.7
1992	142.9	-10.1	-21.5	1551.5	85.8
1993	157.9	-10.9	-20.9	1551.5	85.8
1994	161.1	18.8	13.1	1908.6	81.1
1995	191.0	21.8	21.7	2106.4	69.4
1996	200.3	35.0	33.5	1932.1	75.8
3rd qtr 1996	47.8	11.8	11.4	1818.4	76.7
4th qtr 1996	47.2	8.2	8.2	1812.2	77.6
1st qtr 1997	47.1	5.1	5.1	1812.2	77.6
2nd qtr 1997	54.0	6.8	7.5	1924.6	65.3
Sept. 1996	16.1	4.0	0.8	1813.2	77.0
October	18.0	4.0	4.0	1911.4	75.5
November	17.1	3.0	3.0	1922.6	77.1
December	17.2	2.2	1.2	1896.5	78.2
January 1997	18.1	1.0	3.7	1897.7	78.2
February	18.9	2.2	1.9	1938.7	75.8
March	17.8	2.1	1.1	1931.8	76.3
April	21.5	2.5	2.4	1925.5	76.3
May	20.4	1.0	1.0	1918.7	76.1
June	21.5	5.6		1921.9	78.1
July				1921.9	78.1
August				1921.9	78.1

GERMANY

	Exports	Imports	Current account	Exch. rate	Effective rate
1986	248.7	53.5	-41.8	212.79	100.0
1987	254.4	58.8	-42.4	207.70	114.9
1988	272.8	61.4	-42.4	207.39	114.1
1989	310.1	65.1	-51.5	208.91	113.3
1990	324.6	51.8	-32.3	218.37	119.1
1991	327.8	11.1	-14.6	210.48	117.1
1992	330.8	16.8	-10.1	210.87	120.6
1993	325.2	30.6	-12.1	193.37	125.3
1994	330.3	37.5	-17.8	181.18	125.6
1995	404.5	46.8	-19.3	183.98	132.1
1996	416.2	52.2	-10.4	188.44	128.6
3rd qtr 1996	104.7	14.5	-6.5	188.94	128.7
4th qtr 1996	105.9	13.9	-1.0	192.17	127.0
1st qtr 1997	107.7	13.8	-4.8	184.15	124.8
2nd qtr 1997	112.0	17.3	-2.3	185.11	123.3
Sept. 1996	34.5	4.8	-0.2	188.97	128.3
October	35.1	4.9	-1.0	181.57	127.8
November	35.4	4.9	0.0	192.07	127.9
December	34.7	4.1	0.1	182.86	128.2
January 1997	34.8	2.5	-5.5	194.14	126.3
February	36.0	5.2	-1.8	194.12	124.5
March	36.8	6.2	-1.8	194.12	124.5
April	37.5	8.2	-1.8	194.12	124.5
May	37.8	5.1	1.8	195.08	124.5
June	37.1	1.4	1.4	194.91	124.5
July	38.6	6.5	2.4	195.94	122.4
August	38.8	5.6	-1.7	197.22	120.4
September				196.75	120.4

UNITED KINGDOM

	Exports	Imports	Current account	Exch. rate	Effective rate
1986	108.3	-14.2	-1.3	0.8708	91.1
1987	112.3	-16.1	-1.3	0.8747	89.3
1988	120.9	-32.3	-34.8	0.8543	89.3
1989	130.7	-36.7	-34.3	0.8726	91.1
1990	142.9	-33.3	-39.2	0.7150	89.8
1991	147.7	-33.3	-39.2	0.7020	89.8
1992	145.9	-17.8	-13.9	0.7020	89.8
1993	158.0	-17.3	-13.2	0.7730	79.9
1994	170.1	-14.4	-2.1	0.7730	80.1
1995	186.9	-10.5	-0.5	0.8190	78.2
1996	207.2	-16.7	-0.5	0.8226	77.8
3rd qtr 1996	51.4	-3.8	-0.5	0.8113	78.8
4th qtr 1996	54.9	-3.4	0.7	0.8190	78.8
1st qtr 1997	58.4	-2.9	1.9	0.8196	87.1
2nd qtr 1997	60.3	-3.7	1.3	0.8390	86.5
Sept. 1996	18.3	-1.4	n.a.	0.8770	77.4
October	18.2	-0.9	n.a.	0.8734	78.4
November	18.8	-1.2	n.a.	0.7862	82.6
December	19.1	-0.8	n.a.	0.7495	84.4
January 1997	19.1	-0.8	n.a.	0.7235	87.5
February	19.8	-0.9	n.a.	0.7132	87.6
March	19.1	-0.9	n.a.	0.7127	87.5
April	19.3	-0.9	n.a.	0.6989	89.5
May	19.5	-1.0	n.a.	0.6870	89.0
June	20.5	-1.4	n.a.	0.6870	89.0
July	22.3	-0.7	n.a.	0.7020	88.2
August				0.7020	88.2

مكتبة العمل

TUESDAY OCTOBER 21 1997

na may
rates fall

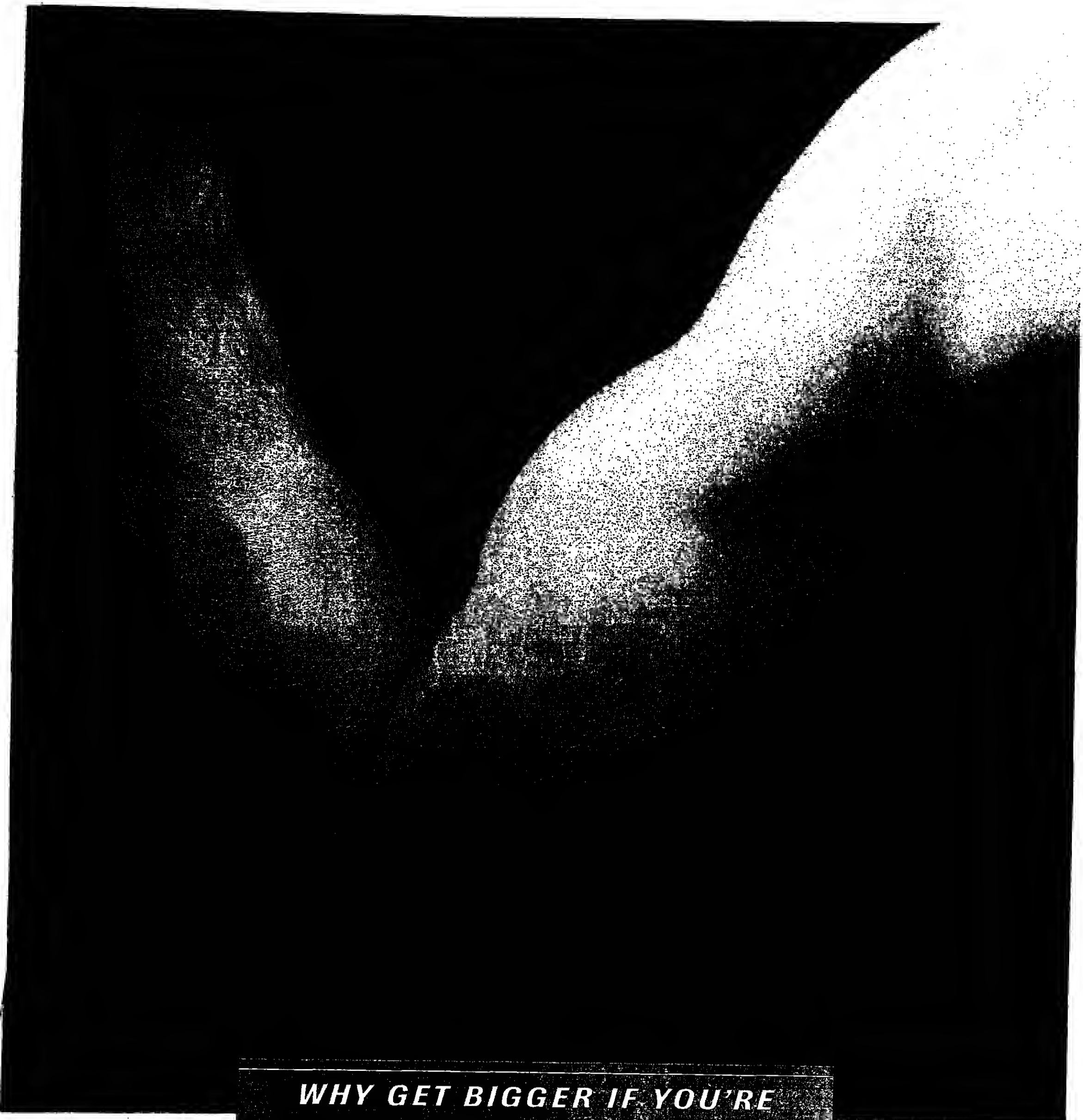
The power to create value

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OF PAYMENTS

GERMANY

UNITED KINGDOM



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NEWS: UK

Government unity strained by Emu

Uncertainty over single currency policy

By Robert Peston and David Wighton

The government's unity came under strain yesterday after weekend briefings by advisers to Gordon Brown, the chancellor, that he plans to rule out sterling's membership of a European single currency for the five-year lifetime of the parliament.

There were also signs that Tony Blair's close relationship with leading businessmen was at risk, as several top ministers to complain about uncertainty over policy towards European monetary union.

A company director close to the Labour leadership said he understood Downing Street's switchboard had been "swamped" with calls from anxious executives.

A minister said Mr Blair had been surprised by weekend press reports that Mr Brown planned to tell the Commons that no decision on joining would be made until after the general election.

"The chancellor told the

prime minister he had to end speculation that the two of them were divided over Emu," said the minister. "He said he wanted to do this with an interview with The Times, but the outcome was something of a surprise."

The minister added that he would be extremely surprised if Mr Brown's statement to the Commons on Emu, due within four weeks, would be categorical on deferring an Emu decision until after the next election.

However, there were also signs that Mr Brown's apparent new position was not nearly as hostile to the single currency as it was widely interpreted to be.

His statement to MPs may include a commitment to strive to create the conditions for sterling to join shortly after the general election, around 2002, a colleague said.

But in order to secure entry by the deadline, when notes and coins in circulation would be converted into Euros as an important final stage in monetary union, he

needed a few years of calm, without incessant press speculation on timing of entry.

Mr Brown hinted at this strategy at the launch of the Stock Exchange's electronic trading system. "Britain will need a period of stability without continuing speculation while Britain endeavours to meet the five economic tests [for membership]," he said.

Yesterday sterling rose nearly 3 pence against the D-Mark to close at DM2.88 in London, almost reversing the fall of three weeks ago when the Financial Times reported that the government was looking more favourably on Emu. Shares fell sharply at the opening but the FTSE 100 index closed 60.1 points lower, a fall of 1.1 per cent, having been 118 down at one stage.

Labour supporter Chris Haskins, the chairman of Northern Foods, urged the government to back entry in principle and leave open the option of joining before the end of the parliament.

Uneventful start as electronic order book copes well with light trading



Gordon Brown, the chancellor of the exchequer, after switching on the electronic system

New share deal system shrugs off uncertainty

By George Graham, Banking Editor

The London Stock Exchange's new automated trading system got off to an uneventful start yesterday, as the market shrugged off uncertainties over whether the UK would join European monetary union.

The new electronic order book coped easily with light trading volumes and relatively low volatility after a shaky start.

Investors were slow to take to the new method of trading shares, though 100,000 shares of J. Sainsbury, the supermarket group, changed hands at the opening bell. In the first half hour of dealing, only about 25 per cent of the 3,000 trades were executed through the order book, with the remainder handled over the telephone in the time-honoured fashion.

"As a starting point in a very difficult market that is quite positive," said Martin Wheatley, head of market development at the exchange.

Over the day, 208m FTSE 100 shares changed hands - a very low level of turnover - with 88m shares executed through the order book. Stock exchange officials would have been ecstatic to have had 50 per cent of trades going through the order book on the first day and were generally content with the 42 per cent they achieved.

"For the first day of a new system, I would think the Stock Exchange would be

very pleased," said Adrian Pinkus, co-head of UK equities trading at Merrill Lynch, one of the largest market-makers.

"It's gone incredibly smoothly," added Richard Balakias, chief operating officer for equities at BZW, the investment bank and stockbroker recently put up for sale by Barclays.

Stephen Kendall, head of European trading at NatWest Markets, the investment banking arm of National Westminster Bank, said the large spreads between buying and selling prices narrowed over the course of the day. "Considering the macro-economic side, with the Emu debacle over the weekend, we have had fairly light volumes, which has added the transition to the order book," he said. "Clients have been very sensible and not flooded the market with orders."

The spread between buying and selling prices was wider than usual in early trading, averaging around 0.77 per cent early on, compared with an average of 0.6 per cent under London's traditional marketmaking system. The exchange said around half of all FTSE 100 stocks traded with a spread of less than 0.5 per cent during the day. Trading was briefly suspended in four shares - Railtrack, Wolseley, ICI and Hays - as a result of the exchange's new rule calling for a 10-minute halt when a price moves more than 10 per cent from its opening level.

Fears for jobs in state savings agency deal

By James Mackintosh

Many of National Savings' 4,000 staff could lose their jobs if the government accepts offers to privatise the agency's administration, according to some bidders hoping to run its £100m (\$162m) back office operations.

National Savings, the government owned savings scheme, which raised £2.2bn last year towards servicing the national debt, has tried to improve its efficiency in recent years, but has been hampered by Treasury-imposed spending limits.

The agency has attracted four bidders for a public-private partnership in an attempt to raise the capital to update its ageing computers and business systems.

The four bidders for the work are EDS, the US company operating Inland Revenue and Department of Social Security contracts, an ICL-led consortium, Siemens Business Services and Equip, a consortium led by AT&T and Capita.

At least two of the bidders hope to move the agency's civil service (state adminis-

tration) workforce into the private sector as a prelude to redundancies. However, there is a hope that the bidders - among them many of the biggest names in business services - could relocate staff within their organisations.

National Savings plans to reduce the number of bidders to two by December, but said it had not decided what level of private involvement it wanted. "Within each bid, there is a variety of options, including business expansion proposals involving the private sector taking on civil service staff that we asked for," it said.

The team leader of one of the bidding groups pointed out the high costs of paying off civil servants and the damage it could do to the public face of the organisation.

None of the bidders would comment publicly on how many staff may be shed under their bids. But Connel Wright at ICL, which is leading a consortium including Coopers & Lybrand and Experian, said it was hoping to take on almost all the employees.

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Biggest pro-British party walks out after row over republic's claim to region

Unionists quit N Ireland talks

By John Murray Brown in Belfast

The pro-British Ulster Unionists walked out of the Northern Ireland peace talks yesterday after a row over the Irish Republic's territorial claim to the region.

On the first day of talks on relations between Northern Ireland and the republic, the UUP, the region's biggest party, accused Irish negotiators of refusing to give a commitment to amend Dublin's claim over Northern Ireland ahead of a final settlement.

The UUP is under pressure

from party dissidents and the Democratic Unionists - hardline opponents of a united Ireland - to pull out of the talks altogether. Yesterday's move was seen as a sign of a rift between the party's annual conference on Saturday.

However, the incident provides a reminder of the difficulties ahead for the multi-party negotiations.

David Trimble, the UUP leader, led his team out of the talks "for a period of reflection", after David Andrews, the Irish foreign minister, said he could not give an undertaking to repeal

articles 2 and 3 of the republic's 1937 constitution, which define the Irish nation as the island and its islands.

In a bid to reassure unionists, Mr Andrews said later that "of course articles 2 and 3 will be discussed during the substantive element of these talks". But he said Dublin would make no commitment "until we get down to the nitty-gritty of negotiations".

John Taylor, the UUP deputy leader, said Dublin "clearly did not understand the sensitivities involved". He quoted a speech by Tony Blair, the UK prime minister,

in which he said it would be helpful to have the changes in advance of a final settlement.

Mr Taylor said the constitutional claim was the main obstacle to improved co-operation between Northern Ireland and the republic. Irish officials say any move would have to be part of the negotiations and not a unilateral gesture. Moreover, any change to the constitution would have to be endorsed by a referendum.

Sinn Féin, the political wing of the Irish Republican Army, is widely expected to oppose any change. It does,

however, regard the claim as little more than "verbal republicanism".

But for moderate nationalists, the Irish government's claim offers reassurance to those who see themselves as Irish despite being citizens of the UK.

A Dublin Supreme Court decision in the wake of the 1985 Anglo-Irish Agreement ruled the Irish government had a "constitutional imperative" to pursue its claim.

Mr Taylor said the UUP wanted "a letter or statement" setting out Dublin's position before the party would rejoin the talks.

Consumer optimism starts to cool

By Robert Chote

Higher interest rates and Budget tax increases appear to have slowed activity in the housing market and set consumer confidence on a downward trend, three surveys suggested yesterday.

The European Commission's monthly poll of UK consumers showed confidence slipping further from a peak recorded in August but remaining well above the level the Labour government inherited from the Conservatives in May.

People are less confident that the economy will improve in the coming year than they were in September, although optimism still comfortably outnumber pessimists. Fewer people also think now a good time to make big purchases.

"The peak in consumer confidence may be behind us, now that the bulk of the building society windfalls has been paid out and mortgage increases are beginning to feed through," said John O'Sullivan, economist at NetWest Markets.

The Credit Card Research Group, the payment card industry association, said its latest survey of credit and debit spending showed "tentative signs of faltering consumer confidence".

Although debit card spending at £3.7bn last month was 16 per cent higher than in September 1996, the increase was well below the 30-35 per cent growth rates of recent years. Credit card spending at £4.54bn was £100m lower than in August, traditionally a quiet month. Elizabeth Phillips, director of CCRG, said this could indicate "the top of the boom has already been reached".

The housing market slowed in the summer, according to a survey of more than 250 estate agents. The Royal Institution of Chartered Surveyors blamed the death of the Princess of Wales, hot weather and the impact of the Budget.

UK NEWS DIGEST

Bonn accused of coal subsidy

The German government could face claims for damages of more than £50m (\$81m) from UK companies which say it has been "illegally" subsidising its coal industry. Celtic Energy, a South Wales coal producer, is claiming damages of £20m, the amount it says it has lost over the last two years because Germany has paid subsidies totalling £100m to two mining groups, enabling them to undercut prices for anthracite coal by about £5 per tonne. Celtic's claim has gone to the European Commission, which has given Germany until November 4 to answer the charges. Mr Keith McNair, Celtic chief executive, said the unfair competition threatened the jobs of 3,200 miners, nearly half of whom were employed or sub-contracted by his company.

Tower Colliery, another UK coal producer, said it would consider whether to seek compensation when the results of Celtic's appeal were known.

Juliette Joubert

BRITISH MUSEUM GRANTED \$25M

Redevelopment of the British Museum, one of the main projects planned to celebrate the millennium, became a near certainty yesterday with the announcement of a £15.7m (\$25.4m) grant from the national lottery. Almost £86m has now been committed to the £27m scheme. Sir Norman Foster, the architect (left), is planning to reclaim the Great Court of the museum, a feature of Robert Smirke's original 1823 design, but long hidden beneath later buildings. There will be lecture rooms below the courtyard and the whole area will be covered with an opaque glass roof.

Antony Thorncroft

GREENPEACE Oil licence fight to go to Brussels

Greenpeace, the environmental pressure group, is to take its fight over the exploration of North Atlantic oilfields to the European Commission rather than the UK courts, it said yesterday. Following last week's High Court defeat over its challenge to the legality of exploration licences granted to 30 companies, Greenpeace was advised any attempt to take the case to appeal was unlikely to succeed because of the scale of investment already made in the fields.

John Mason

BANK STRIKE Barclays disputes union claims

Barclays Bank disputed claims from two finance unions yesterday over the impact of a second 24-hour strike in a long-running pay dispute. The unions, Unifi and Bifa, said more than 28,000 staff walked out. Barclays described some of the union claims as "outrageous" and said there was less support than on Friday.

Andrew Bolger

Gypsy crisis highlights asylum policy

The crisis over the weekend in the English Channel port of Dover - where the local authority has appealed for government help to house more than 180 gypsy asylum seekers from central Europe - highlights an area of policy that Labour criticised in opposition but has yet to change in office.

Five months into the premiership of Tony Blair, thousands of people who applied for asylum after arriving in the UK, or whose application has reached the appeals stage, are still denied welfare benefits.

In opposition, Labour attacked the withdrawal of benefits from such people, promising to "operate a system in which genuine asylum seekers are treated with respect and not left destitute". It also pledged to "avoid the children of asylum seekers becoming the responsibility of local authorities".

But it is proving harder than expected to clear up what Mike O'Brien, the immigration minister, calls



A Slovakian gypsy family in Dover. The area is struggling to cope with 180 asylum seekers

Labour has hardly changed a system that it criticised in opposition, says Edward Mortimer

UK's policy of encouraging closer integration between central European countries and the EU.

Ironically, the withdrawal of benefits has resulted in increased costs for both state and local authorities, which are legally obliged to assist those with "no other means of support". The Refugee Council, government-funded but independent, gives the cost of keeping an asylum seeker on benefits as £106 (£17) per week.

Mr O'Brien told a fringe meeting at last month's Labour party conference: "We don't want to see any asylum seeker left destitute. But this involves a whole range of government departments... We have to get it right; we're not doing any knee-jerk solutions."

While conceding that some asylum seekers are "in dire

need", he refused to commit himself to restoring the old benefits system.

New legislation would inevitably take time, Mr O'Brien said. But he gave two examples of areas in which changes could be made without legislation. One was detention, a review of which is due to be completed this year. The other was the "white list" of countries whose nationals are subject to a "fast track" appeals procedure because there is supposedly "no serious risk of persecution". This system is still in use, although Mr Strew had promised not to operate it.

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TECHNOLOGY

No one really knows how life on earth began. But many oceanographers believe it happened in almost total darkness in and around deep sea hydrothermal ecosystems that lie along the edges of the planet's ever-shifting tectonic plates.

On land, these volcanic vent systems would be comparable to geysers. Yet several kilometres below the seabed, at hundreds of bars of pressure and several hundred degrees centigrade, they turn seawater into an aggressive metal-rich solution capable of creating faults, fissures and rifts that can extend to the very mantle of the planet.

This fracturing and faulting allows the seawater to penetrate deeper into the earth's crust and drives a never-ending cycle of hydrothermal activity. In most cases, it is also part of the process by which magma, the fluid material which cools to form lava and other igneous rock, creates new crust, causing the seafloor to spread at rates of up to 15cm per year.

The first such deep sea hydrothermal site was found in 1977, when a team led by Jack Corliss, an oceanographer and former Oregon State University professor, discovered giant worms thriving in tepid, yet luxuriant, ocean bottom water near an underwater feature known as the Galapagos Spreading Center, off the coast of South America.

Two years later, the first high temperature vent, along with mounds of copper, iron and zinc sulfide precipitate was found on the East Pacific Rise, an under-

sea ridge near the Gulf of California.

This July, researchers aboard a manned French submersible discovered tens of tree-sized vent chimneys spanning a 100sq m area in what is the Atlantic's largest known hydrothermal vent field. Lying along a 200km segment of the Mid-Atlantic Ridge southwest of the Azores, the Rainbow vent field is one of perhaps several hundred sites that dissect the Atlantic and the Pacific along a 60,000km continuous ocean-ridge axis.

Seawater seeps out of magma chambers at temperatures above 315°C, laced with hydrogen sulfide and manganese. As it erupts through the vents and into the cold ocean bottom water, the black metal-rich sulfide and oxide particles precipitate to form chimneys or "Black Smokers".

"The upthrust from the vent chimneys and their plumes can be enough to toss around a manned submersible like a coracle in rapids," says Chris Ger-

man, a marine geochemist at the Southampton Oceanography Centre (Soc) in the UK.

"The plumes can range up to 100m thick and the chimneys themselves are frequently about the size of a reasonably-sized tree. But by 100m-300m above the seabed they run out of energy and are dispersed by prevailing ocean currents."

First evidence for the Rainbow field came from a 1994 Soc chemical survey showing strong signals along a 10km stretch of the ridge-axis. This summer, Bridget, a £200,000 Soc tattered vehicle carrying real-time chemical, physical and optical sensors, narrowed the search area to 400sq m. Then France's Nautilus, built and operated by Ifremer (Institut Français pour la Recherche et l'Exploitation de la Mer) was directed to the ocean-floor ridge to discover the vent site.

Once sites have been initially surveyed, vehicles such as Abe, a £250,000 (£156,000) two-ton Autonomous Benthic Explorer, carry out detailed 50sq km ocean-ridge

surveys at depths of up to 6,000m. Developed and constructed by the Woods Hole Oceanographic Institute in Massachusetts, Abe can operate up to six weeks at a time while navigating via previously installed high-frequency acoustic beacons that it uses to guide itself around the seafloor.

Meanwhile, Chris Fox, a marine geophysicist at the National Oceanic and Atmospheric Administration's Pacific Marine Environmental Lab in Oregon, is studying new ocean-ridge volcanic eruptions as part of its \$3m Vents program to understand undersea volcanism better.

It has tapped into Soseus, the US Navy's \$18m Sound Surveillance System, which was long a staple of Cold War submarine detection technology in the northern Pacific and Atlantic. This gives NOAA the ability to hear and pinpoint volcanic eruptions from all over the North Pacific.

Based on conventional under-water telephone cable technol-



Smoke signal: Sarcoc's Head vent at Broken Spur, Mid-Atlantic Ridge

Brendan Murray/Southampton Oceanography Centre

ogy, Soseus uses large ceramic underwater hydrophones (the underwater equivalent of a microphone) to listen as under-sea acoustic pressure changes generate current that is sent to shore with the help of electronic repeaters and amplifiers.

For areas not covered by Soseus, NOAA has developed portable battery-powered \$40,000 hydrophones, six of which are deployed in the South Pacific. Sampling acoustically 100 times a second, the phones are anchored to the seafloor and maintained at 500m beneath the surface, where they

monitor and store 10 gigabytes of data for up to a year at a time.

Yet even with such technology, Hans Jannasch, a chemical oceanographer at the Monterey Bay Aquarium Research Institute in California, views current methods as insufficient to understand fully how the hydrothermal cycle works. This is particularly true for areas where the magma from the earth's interior is coming up fastest. The Mid-Ocean Ridge south of Easter Island, off the coast of Chile, is spreading up to 18cm a year, for example, while parts of the Mid-

Atlantic Ridge only spread 1cm a year. The Monterey group is using *in situ* chemical analysers fitted with osmotic pumps to study fast-moving ridge segments. These can be deployed for long periods.

Even so, Dr Jannasch says: "We're getting a biased view of the ocean. Things happen quickly when a new vent system forms and they don't happen when you're down there, so we need to deploy more instruments for long-term monitoring throughout the year."

Cradled in one's palm, it has the texture of an altogether insignificant and rather lumpy cross between sugar and cotton. Yet this chemically complex natural polysaccharide may end up as a new hiding agent in cosmetics.

Extracted some eight years ago from *Alteromonas macleodii*, a micro-organism living near a hydrothermal vent field in the Pacific's North Fiji basin, it is an example of an emerging market derived from life forms which flourish in this hostile deep sea environment. Potential commercial applications range from cosmetics, adhesives and pharmaceuticals to bioremediation of waste water polluted with zinc, cadmium and lead.

The polysaccharides are complex sugar polymers that sometimes have hundreds of thousands of chemically repeating units. As a result, they are almost impossible to synthesise. And it is still not fully understood what purpose they serve in the life of the micro-organisms.

"Polysaccharides from extreme envi-

ronments offer greater diversity of properties than anywhere else in the biosphere and those from deep sea hydrothermal vents remain virtually unexplored," says Richard Lutz, a marine biologist and director of the Center for Deep Sea Ecology and Biotechnology at Rutgers University in New Jersey.

Their host micro-organisms grow in temperatures ranging from 2°C - 110°C, under high pressure and acidity, in super-saturated salt and often without oxygen, so they can be difficult to reproduce in lab conditions.

Ifremer, France's National Marine Research Institute, has a team of researchers collecting such bacteria samples, which are then cultivated in liquid glucose mediums.

So far, it has identified 20-25 poly-

saccharides and has patented four, with a patent pending on the extract from *Alteromonas macleodii*. As yet there has been no licensing, even though Ifremer remains in touch with companies in the French cosmetics, food and pharmaceutical industries.

Part of the problem lies in offering sufficient quantities to be worthwhile for industry. It takes two days to produce five to 10 grams of the *Alteromonas* polysaccharide for each litre of the culture medium, whereas to be truly economical, Ifremer would like to increase the yield by a factor of 10.

Even so, there is strong interest in the collection and cultivation of all manner of extracts from such deep-sea micro-organisms. Rutgers, together with the US National Cancer Institute, is also screening 300-500 extracts from

a large spectrum of vent invertebrates and micro-organisms. They hope to find anti-cancer properties among samples collected this past summer along the Mid-Atlantic Ridge.

Meanwhile, a polysaccharide isolated from *Vibrio diabolus*, another vent micro-organism, could offer a cheaper, more biologically active and efficient alternative to Heparin, a naturally derived anti-coagulant manufactured from swine.

Until now, most successful applications from deep-sea vent micro-organisms have been in reagent enzymes used for bio-molecular research and in processes related to identifying genetic fingerprints of criminal suspects.

The nucleic acid used in such DNA amplification has to be recycled up to 30 times in temperatures up to 95°C.

Some extreme hyper-thermophilic organisms can even survive at 110°C, so the enzymes derived from them are ideal for the task.

Ifremer recently sold to Appligen, the Strasbourg-based biotechnology company, three enzymes derived from vent micro-organisms that will also be launched soon as DNA amplifiers. Other thermostable enzymes applications include detergents, conversion of cellulose into ethanol, biobleaching of pulp for paper production and oil recovery.

"These enzymes [currently] represent markets of only \$1m (£625,000) to \$5m per year," says Eric Mathur, a molecular microbiologist and director of the molecular diversity group at Diversa, a San Diego-based biotechnology company. "[But] these

markets are the tip of the iceberg."

Diversa skips the culturing process of more traditional polysaccharide and enzyme harvesting methods by targeting genes encoded by the organism's DNA. That allows the capture and fragmentation of the organism's DNA, thus enabling cloning. Then once the fragments are cloned, they are transplanted into generic host strains like *E. coli* and bacillus.

Now sampling from deep-sea vents along the East Pacific Rise off the coast of Costa Rica, Diversa is using this recombinant approach to increase significantly polysaccharide and enzyme yields.

Dr Mathur believes a plethora of beneficial and marketable enzymes and polysaccharides remain in micro-organisms that are yet to be discovered around hydrothermal vents. The challenge, however, remains to harvest these micro-organisms in conditions which are extremely costly and difficult to access.

BD

Marine market makers

There is commercial potential in micro-organisms from hydrothermal sites

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ARTS

The snap happy royals

William Packer on a delightful collection of intimate portraits

The collection and archive of photography held at Windsor Castle, which amounts to some 150,000 images, is not just one of the largest single departments within the Royal Collections, but one of the most significant of its kind in the world, quite possibly the oldest and certainly the most particular. For the age of photography began more or less with the reign of Queen Victoria, and Prince Albert, with his enquiring mind and fascination with technology, was bound to be intrigued by the new medium.

He was one of its earliest patrons, the first member of the royal family to sit for the camera (1840), and soon taking up photography himself with enthusiasm. And from that time on, following Prince Albert's example in both respects, the leading photographers of the day have been commissioned, or their work collected, while members of the royal family themselves have proved more than competent practitioners.

Thus the collection embraces photography in its every aspect, from prime examples of the work of the early Victorian masters that are great works of art in themselves - if we are to allow the medium the status of art - to family albums and press documentation. While the weight of attention represented by the collection over the years has rested, naturally enough, on the members of the royal family and the royal round of duty and ceremonial, it has never been exclusively so. Indeed, no aspect of the collection is more intriguing than its reflection of the world at large, and not just in terms of landscape and topography but of personality, from the great men and women of the day to personal friends and acquaintances.

It is upon this general aspect of personality, both royal and non-royal, that the curator of the collection, Frances Diamond, has concentrated in making the selection that is now on view in the Queen's Gallery. At a mere 35 items, it is hardly copious, let alone comprehensive, but it does offer a most decided and particular taste of that larger, as yet largely unseen store.

For the most part she has avoided the obvious and familiar iconic images, and also the work of great photographic stars - which is not to say she has included no great photographs nor remarkable images. She has gone rather for the half-private, half-formal study, from the 1850s to the 1930s. Almost all are studio shots, or at least carefully posed and considered, but within that accepted convention, oddly intimate and even relaxed.

As Diamond puts it, they were "taken for presentation or for family records... there have been no sitters, whether... created to express personality or achievement, to conform to... reputation, or to fit the public concept of how someone in their position should look." Even so, she says, they occasionally reveal "traits of character which they may not have been aware they were displaying at the time." It is this immediacy which touches us so directly across the years.

There is a row stand the Princess Royal's bridesmaids in 1858, a bevy of pretty young mid-Victorian ladies in their white crinolines and floral attributes. The hand-coloured version, mimicking the water-colour that might have been something else altogether, softens their features and generalises their presence. It is the untouched original beside it that rivets the attention, fixing the moment of a downcast eye here, a half-smile there, no matter that the girls are all posing so dutifully.



A demure Lady Elizabeth Bowes-Lyons, now the Queen Mother, photographed in 1923

The prime minister, Arthur Balfour (1904) leans stiffly on his elbow for his portrait, his very awkwardness pervasively, disarmingly natural. The young Queen Alexandra, as Princess of Wales (1887), so slim and youthful, leans more lightly, hand to ear. Cecil Rhodes in his shirt-sleeves simply stares back at us, impassive (1901). King George V, then Duke of York (1897), strikes a match to light his cigarette. Captain Speke, the African explorer (1859) stands with self-conscious negligence against the most improbable studio backdrop of lake and mountains you ever saw. Heavily tinted in, the demure Lady Elizabeth Bowes-Lyons (1923) sits for her portrait of her engagement to the Duke of York.

The Grand Duchess Olga (1887), as serious as only a five-year-old can be, sits quietly holding her doll. She grew up to be a painter, and was later photographed in her smock at her easel in the garden by that keen photographer, Queen Alexandra. But the most captivating image of all, the perfect family photo, is of Lady Fitzgerald (1934) seeing her great-grandson held up by his mother, her grand-daughter, to his laughing, admiring grandmother, her daughter, if you follow. It is not a great work of art, perhaps, but a work of art even so, for being so contrived, and yet so human and in itself so right. Such, time and again, is the story of this delightful show.

Presenting an image - photographs from the Royal Photographic Collection at Windsor Castle: The Queen's Gallery, Buckingham Palace, London SW1, until January 4; catalogue sponsored by Kodak.

the Lisa-Pauline duet by wind-up gramophone - distancing it from the stage-action just as the music is distanced from the style of Tchaikovsky's time. And the Helikon singers gave performances of extraordinary concentration, relating to each other, and to the audience, with a flair rarely seen on the opera stage.

Acting like a statuesque young Anja Silja, but with a large, soulful soprano, Natalia Zagorinskaya was equally effective as the tortured Lisa and the indifferent Maddalena. Vadim Zepchyn's burly, baby-faced Herman was no less fascinating: a wonderfully free tenor voice, used with musical intelligence and dramatic temperament. In *Mavra*, Elena Kachura was the slim, sexy Parasha, Sergei Yakovlev a swaggering Hussar. The orchestra, with its unmistakably Russian-sounding winds, was conducted by Kiril Tikhonov, an old routinier who never sold the music short.

Sponsored by Smirnoff, as part of the Dimensions Festival.

Opera/Andrew Clark

Russians rare and bare

shows what a vital force Helikon has become

The double-bill of *Maddalena* and *Mavra* was especially valuable, because these shavings from two masters' tables are so little known. Composed early in Prokofiev's career but unperformed in his lifetime, *Maddalena* came to light only 20 years ago, after his widow emigrated to the west and gave the score to Edward Downes for completion. In concert or on record, it comes across as a harmonically adventurous precursor of *The Fiery Angel*. The problem for the stage director is that it has an unfinished, contrived atmosphere. There are too many long, disconnected monologues; the whole piece hangs in the air.

Discarding a conventional narrative approach, Bertman opted for pure symbolism, supplementing Prokofiev's love triangle with

a silent fourth character - the heroine's mysterious, masculine alter ego. Built around a frame of revolving panels and a handful of Venetian artefacts, the production was never less than interesting, but hardly calculated to enlighten a non-Russian audience.

Mavra, by contrast, came across with a piquant punch. This petit-bourgeois satire is a product of Stravinsky's Parisian maturity, its flippant sophistication all the more effective for its brevity. Bertman took it at face value: the acting was loud but irresistibly witty, with a flavour of comic improvisation which made everyone feel party to the conspiracy.

The *Queen of Spades* took us to the heart of Helikon's concept of "chamber musical theatre", and

here we were on much more controversial territory. By redrafting Tchaikovsky's problematic masterpiece as a "card game with one interval", Bertman turns it into a pocket opera, with no curtain, chorus or comprimarios. Worst than that, he does not remain true to the spirit of the story.

Set in an imperial drawing room, the drama takes on the atmosphere of a psychological battleground between Lisa, Herman, Yeletsy and the Countess - the latter a vampish aristocrat who seduces Herman in the bedroom scene and later appears to him as a ghost-like nude. The final act is a solo scene for Herman, reducing Tchaikovsky's climax to a whimper.

Nevertheless, the interpretation was all-of-a-piece. There were some brilliant apercus, such as the crackly transmission of

the Lisa-Pauline duet by wind-up gramophone - distancing it from the stage-action just as the music is distanced from the style of Tchaikovsky's time. And the Helikon singers gave performances of extraordinary concentration, relating to each other, and to the audience, with a flair rarely seen on the opera stage.

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Sponsored by Smirnoff, as part of the Dimensions Festival.

Ballet/Clement Crisp

Essential Balanchine

Birmingham Royal Ballet has acquired the Stravinsky/Balanchine *Orpheus*, and we rejoice. This masterpiece has not, as I recall, been seen in Britain since the first visit of the New York City Ballet in 1950. Now, as then, it presents us with a ritualised view of the tragedy, simple and purged of excess as Isamu Noguchi's great design, pure and succinct as Stravinsky's score.

Like the pared-to-the-bone shapes of Orpheus' lyre and the mask that blinds him, or the elemental rocks of the setting and the terrible appearance of the Furies, dance and music resonate in our understanding. It is a Noh play in the concentration of its effects and in the stylisation of its action, and the Birmingham cast are well attuned to its gestural precision and densely-weighted meaning.

I thought Thursday night's first performance at the Birmingham Hippodrome absolutely worthy. Joseph Cipolla was Orpheus, and like Nicholas Magallanes who created the role, he conveys anguish with grand simplicity - the moment when he must look at Eurydice is as if torn from him. Catherine Batcheller may seem a little tall for Eurydice's choreography, but she catches the passion that must underlie the dances. Andrew Murphy was excellent as the dark Angel - a role oddly ambiguous, even menacing, and exactly achieved here. From the entire cast, from the Birmingham Sinfonia under Paul Murphy, serious and entirely convincing performance. The myth

is made new for us, and made urgent.

Paul Murphy was also a vital participant in the revival of *Serenade*, which opened this Balanchine triple bill. He revealed the music's muscle, with taut rhythms, a quick pulse (how good that there was no Russian soul wallowing in sentiment), and the dance sprung fresh, clear, still astonishing in its design as in its sensibility to the music's impetus. After 64 years, it may seem a rite like *Orpheus*, but it is the lovehest of initiations into classic dancing and the terrible appearance of the Furies, dance and music resonate in our understanding. It is a Noh play in the concentration of its effects and in the stylisation of its action, and the Birmingham cast are well attuned to its gestural precision and densely-weighted meaning.

How welcome when done with such shining devotion - eoded with *Four Temperaments*. This is essential Balanchine, made in 1946 and as pertinent today as it was then in saying what academic dance can aspire to. Its four "humours" - Melancholic, Sanguinic, Phlegmatic, Choleric - were well done: I much admired the way David Justin gorged himself on the stage-space. There were moments when the accompanying girls rushed their fences and scurried through steps, but the staging is clear, true. And the soaring, prophetic end - Balanchine and his dancers rising into the Empyrean of the next decades - thrills, as it did all those years ago, by its inevitable and irresistible power. How good that BRB has staged these sublimities.

Concert/Richard Fairman

Brandishing the stars and stripes

Ask an American commentator where the news is to be found in the US musical world and the answer is likely to come back: "Washington". The National Symphony Orchestra, the US capital's orchestra, has a new music director in Leonard Slatkin and high hopes for what he might achieve there.

The orchestra's recent history has not been without its brighter moments, but a change in leadership was overdue. For 17 years, the music director of the NSO was Mstislav Rostropovich, a great musician, but not necessarily first choice as a long-term orchestral trainer. It is generally agreed that he has left the orchestra with a high profile, thanks to its recording schedule and overseas tours, but with work to be done on the basics.

Slatkin, who has proved himself at the Saint Louis Symphony, knows that is an ongoing project for the years ahead. But he clearly wanted to establish his presence early on and is taking the NSO on a European tour. For its London date at the Royal Festival Hall on Friday, the new all-American team introduced themselves with an all-American programme.

This had two advantages. First, it discouraged comparisons with other leading orchestras in the standard classics; and second, it played to Slatkin's strength. No other living conductor is a more energetic champion of American music (Slatkin was artistic director of the 1994 Festival of Ameri-

can Music at the South Bank Centre in London).

Friday's programme included two archetypal American composers. The concert opened with lives' most famous two short pieces, *The Unanswered Question* and *Central Park in the Dark* (good spatial effects, tangible atmosphere) and ended with Copland's brash, open-air, super-confident *Third Symphony*. Slatkin does not play either purely for its sensation value, but keeps a grip on the music that is strong and dynamic. The Copland came across as a real symphony, not just a showpiece, played to the hilt despite some occasionally ragged ensemble.

So between, we had the Concerto for Percussion and Orchestra by Joseph Schwantner, written in 1985 and performed here by the popular and energetic soloist, Evelyn Glennie. The outer movements degenerate into busy oost-spinning, but the slow movement produces an exotic climate in which the many percussion sounds headily fill the air: vibraphone, cow-bells, crotales, and a tam-tam immersed in a water-filled kettledrum (the last only briefly - a shame). Finally, two blazing extras: a fun minuet by Leroy Anderson and a roistering march by Souza. Why are American orchestras so good at encores?

The NSO's 1997 European tour sponsored by David and Margaret Cole.

INTERNATIONAL ARTS GUIDE

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DANCE
Het Muziektheater
Tel: 31-20-551 8911
Lander-Graham-Marin: Dutch National Ballet programme of four 20th-century works - *Etudes*, *Lamentation*, *Embellished Gardens* and *Groosland*; Oct 21

EXHIBITIONS
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Auguste Préault (1809-1879): Romanticism in Bronze. 75 sculptures and medallions by the nonconformist whose works, during his lifetime, were regularly rejected by the Salon jury. This display includes important works produced during the 1830s and 1840s; to Jan 11

BERLIN

CONCERTS
Konzerthaus Tel: 49-30-203090
Berlin Symphony Orchestra: conducted by Jerry Semkow in works by Glinka, Dvorak and

Prokofiev. With violin soloist Alyssa Park; Oct 23, 24

BONN

EXHIBITIONS
Kunst- und Ausstellungshalle der Bundesrepublik Deutschland
Tel: 49-228-917 1200
Kunsthaus Bremen: selection of important works including paintings, sculptures and copper engravings from this collection of the Kunsthalle Bremen. Ranges from 17th century Dutch painting to modern photography; to Jan 11

BRUSSELS

OPERA
La Monnaie Tel: 32-2-229 1211
● *La Stéfida Vindicante*: by Francesco Provenzale. New production directed by Philippe Sireuil and conducted by Alessandro de Marchi; Oct 21, 23
● *Otello*: by Verdi. New production conducted by Antonio Pappano in a staging by Willy Decker. Cast includes Susan Chilcott as Desdemona; Oct 21

CHICAGO

EXHIBITIONS
Art Institute of Chicago
Tel: 1-312-443 3600
● *A Collecting Odyssey*: Indian, Himalayan, and Southeast Asian Art from the James and Marilyn Allen Collection. Around 200 works of art, primarily Buddhist and Hindu sculpture spanning nearly 20 centuries; to Oct 28
● *Renoir's Portraits*: Impressions

of an Age. Around 85 paintings spanning the artist's career, of subjects including Claude Monet and Madame Renoir. The show has been seen in Ottawa and will travel to Texas; opens today
● *The Modern Midwest*: Landscapes: Gertrude Kuhl and Franz Lipp. Examines the contrasting careers of these two Chicago-based landscape architects from the 1930s to the 1970s. Includes around 70 drawings and photographs; Kisho Kurakawa Gallery; to Nov 30

OPERA
Lyric Opera of Chicago
Tel: 1-312-352 2244
● *Idomeneo*: by Mozart. Conducted by John Nelson in a staging by John Copley; Oct 22
● *Nabucco*: by Verdi. New production staged by Elijah Moshinsky and conducted by Bruno Bartoletti. Cast includes Maria Guleghina and Samuel Ramey; Oct 21, 24

LONDON

CONCERTS
Barbican Centre
Tel: 44-171-638 8891
London Symphony Orchestra: conducted by André Previn in a programme of works by William Walton. With violin soloist Alexander Barantschik, viola Paul Silverthorne and cellist Tim Hugh; Oct 23

EXHIBITIONS
Hayward Gallery
Tel: 44-171-261 0127
Objects of Desire: The Modern Still Life. Exploring 20th century

developments of a 400-year-old genre, this show ranges from Picasso and Matisse to Oldenburg and Warhol; previously seen in New York; to Jan 4

Tate Gallery
Tel: 44-171-887 8000
The Age of Rossetti, Burne-Jones and Watts: Symbolism in Britain 1880-1910. Works by British artists including the pre-Raphaelites Rossetti and Burne-Jones are presented alongside those of European contemporaries such as Redon and Moreau; to Jan 4

OPERA
Shaftesbury Theatre
Tel: 44-171-379 5399
The Royal Opera: The Merry Widow, by Franz Lehár. In a new translation by Jeremy Sams. New production by Graham Vick, with designs by Richard Hudson; Oct 23, 24

MUNICH
DANCE
Bayerische Staatsoper
Tel: 49-89-2185 1920
Bayerische Staatsballet: Swan Lake. Sets and costumes are by John Macfarlane; Oct 23

by Prokofiev. Conducted by Roberto Abbado, in a staging by Yuri Lubimov, with designs by David Borowski; Oct 22, 24

NEW YORK
CONCERTS
Lincoln Center
Tel: 1-212-721 6500
New York Philharmonic: conducted by Neeme Järvi in works by Thomson, Tchaikovsky and Mendelssohn. With tenor Richard Clemens and violin soloist Tasmin Little; Avery Fisher Hall; Oct 21

EXHIBITIONS
Museum of Modern Art
Tel: 1-212-708 9480
Achille Castiglioni: Design First US retrospective of the Italian architect and designer; to Jan 6

OPERA
Metropolitan Opera, Lincoln Center
Tel: 1-212-362 8000
● *Carmen*: by Bizet. Revival of a production by Franco Zeffirelli; Oct 21
● *Il Barbiere di Siviglia*: by Rossini. Revival of a staging by John Cox; Oct 22

New York State Theater
Tel: 1-212-870 5570
Iphigénie en Taure: by Gluck. New York City Opera. Conducted by Jane Glover and directed by Francesco Zambello, with sets by Marina Draghici; Oct 21, 24

PARIS
CONCERTS
Salle Pleyel Tel: 33-1-4581 6589

Orchestre de Paris: conducted by Ivan Fischer in works by Schubert, Mozart and Bartok. With piano soloist Richard Goode; Oct 22

DANCE
Opéra National de Paris, Palais Garnier Tel: 33-1-43439898
Paris Opera Ballet in Swan Lake; Oct 21, 22, 23, 24

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OPERA
Opéra National de Paris, Opéra Bastille Tel: 33-1-44731300
● *Aufstieg und Fall der Stadt Mahagonny*: by Kurt Weill. Conducted by Jeffrey Tate in a production directed by Graham Vick; Oct 23
● *Turandot*: by Puccini. New production by Francesca Zambello. Conducted by Georges Prêtre until Oct 13,

when Fabio Luisi takes over. With choreography by Alphonse Poulhin and designs by Alison Chitty; Oct 21, 24

TOKYO
EXHIBITIONS
Bunkamura Museum of Art
Tel: 81-3-3477 9252
Photography in Paris 1905-1997: around 240 works by some 53 photographers, on loan from the Centre Georges Pompidou in Paris. Those represented include Man Ray and Andre Kertesz; to Oct 26

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COMMENT & ANALYSIS

Personal Views · Robert Hormats and Jeffrey Garten

Opportunity knocks

The visit of President Jiang Zemin to Washington presents Bill Clinton with an extraordinary opportunity to strengthen US ties with the world's fastest-growing economy and to restore momentum to Washington's flagging efforts to sustain international trade liberalisation.

Mr Clinton should use the occasion – the first state visit by a Chinese leader since that of Deng Xiaoping in 1979 – to forge a partnership for prosperity with Mr Jiang. By doing so, he could give a powerful impetus to further integration of China into the world market economy. That would advance not only China's reforms, but also the prospects for freer global commerce generally. US trade relations will be tested in the coming months. Differences with Beijing over World Trade Organisation membership remain unresolved. The US trade imbalance with China is growing and Congress is pressing for a harder line.

More broadly, the US deficit with Japan is widening and legislation to provide "fast track" trade negotiating authority is resisted in Congress by opponents of further liberalisation. In south-east Asia officials question why the US, having pressed the region to open capital markets, did not provide funds to Thailand when it got into trouble.

Yet the US has many good reasons to welcome Mr Jiang's visit. China has achieved remarkable economic growth, cut inflation dramatically, and raised 200m-300m people out of poverty. The 15th Party Congress gave Mr Jiang a mandate for significant reforms and elevated his team of modernisers. US-China trade and investment flows are growing rapidly and Beijing is committed to further market opening.

It would be a mistake, however, for the US to conclude that China is without serious economic problems. More than 100m people live in poverty. Tens of thousands of inefficient, highly subsidised state industries need market reform. Jobs must be found for many millions of workers who will be displaced. A troubled banking system needs to be overhauled.

The US should not believe that a deterioration in economic conditions in China would affect only the Chinese. China's failure to overcome these problems would slash US exports and investment there, costing thousands of US jobs. It could also lead to international economic and political instability. On the other hand, China's success would increase US trade, employment and investment, contributing to growth for years.

A looming question is whether the world's strongest economic power can forge a constructive relationship with the world's most rapidly emerging one. Or will the US and China view each other with mutual suspicion and become locked in a prolonged series of bilateral economic conflicts?

The overriding goal should be the integration of China into the network of market-based rules and institutions that make up the international trade and financial system. China should receive benefits and assume responsibilities commensurate with its economic importance, level of development and trading strength. That would enhance Beijing's domestic reforms and support a more open global economy. Such a partnership would provide a framework for sustained engagement of US and Chinese economic officials bilaterally and in regional and international forums. It would also improve US-China co-operation on social, political and security issues.

The partnership for prosperity would have several components. Initially, Mr Clinton should present a coherent China policy to the American public, and stress the importance of relations with Beijing. Bipartisan agreement must also be reached to rid the agenda of the annual US threats to withhold "most favoured nation" status.

High-level visits must not be held hostage to the latest US grievance with Beijing. Highly charged economic, political and security issues are interwoven in US-China relations. Nothing less than annual presidential summits are required during this period of transition. The summits would aim to reach agreement on principles to guide the relationship. Committees of cabinet and sub-cabinet financial and trade officials would implement policies. That structure would engage future generations of leaders in building the relationship.

An initial challenge is to prevent debate about China's membership on the WTO from becoming a prolonged test of wills between Washington and Beijing. As an important trading power, China wants others to follow WTO rules, so it has a growing interest in doing likewise.

Moreover, these rules give China's reformers additional clout to reduce subsidies, liberalise state controls, ensure greater scope for the rule of law and move towards greater market openness. Membership of the World Bank, International Monetary Fund and Asia Pacific Economic Co-operation (Apec) have bolstered China's

reforms. So can WTO membership. But China fears unrest if it displaces millions of workers by quickly shutting too many large factories or removing their subsidies. The US should not push China to move so rapidly as to produce instability.

Common ground exists. China could implement WTO rules in such areas as market access, as well as investment and intellectual property protection on a schedule similar to most other nations. It could slowly phase in certain internal adjustments, such as subsidies to certain industries, reducing the adverse impact on jobs.

Participation in annual Group of Seven summits on terms similar to Russia would enable China's leaders to draw support for reforms from the leading market economies and encourage

age Beijing to assume increasing responsibility for the global economy. China's impact on world trade and finance exceeds Russia's and is growing rapidly; exclusion is difficult to justify and US support for inclusion increasingly appropriate.

These steps do not guarantee the US and China untroubled economic relations. Problems will emerge, some serious. Nonetheless, a well-structured US-China partnership would promote sustained high-level contacts. It would support China's reforms and overcome recent setbacks to trade liberalisation in Asia. Agreement on a partnership for prosperity would turn the Washington summit into an enduring success for both presidents.

RH
The author is vice-chairman, Goldman Sachs (international), former deputy US trade representative and assistant secretary of state for economic and business affairs

JG
The author is dean of the Yale School of Management and author of *The Big Ten: The Big Emerging Markets and How They Will Change Our Lives* (Basic Books 1997)

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Rogue elephant rampant?

When Bill Clinton meets his Chinese counterpart in Washington next week, high on the administration's agenda will be the importance of helping China become more integrated into the mainstream of the world economy.

The underlying assumption is that, as China further opens its trade and financial systems, and as it eventually accepts the rules of the International Monetary Fund and the World Trade Organisation, the west will no longer have to fight with Beijing about everything from textiles to intellectual property rights. Instead, the task will be to nudge China along to ensure it becomes a fully fledged member of the international community.

It is an appealing thought, but it is

China: friend or foe?
Next week China's President Jiang Zemin visits Washington. These two articles explore issues by the US-China summit. Robert Hormats argues the US to take a leading role in bringing the world economy, and argues that a policy could help reform in China itself. Jeffrey Garten questions whether China's international economic integration would benefit others and whether that would be a friend or foe.

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equal nearly a quarter of a trillion dollars. The issue isn't just how to integrate China – it's how to make room at the top.

Since at least 1822, when a European named Adam Schall landed in the Middle Kingdom to convert Chinese people to Roman Catholicism, westerners have attempted to remake China in their own image. As Jonathan Spence, the Yale historian, writes in his classic book, *To Change China*, they have consistently failed. It wasn't that China didn't change, but that it always fought to retain the right, precious to all great nations, of "defining her own values, dreaming her own dreams without alien interference".

Consider the potential economic tensions that the rest of the world will face as China emerges in accordance with its own rhythms and aspirations. First, China will become a phenomenal export machine. The pace of its exports has been growing at three times the world average. China is set to displace much of the sales of low-cost manufactured goods from Thailand, Malaysia, Indonesia and the Philippines, worsening their economic problems. Moreover, it is fast moving upmarket, selling more sophisticated manufactured products, such as computer parts. Already China is closing in on Japan as the country most responsible for the growing trade deficit of the US. Within 25 years, the World Bank expects China to be the second-largest exporter in the world next to the US, and dwarfing Japan.

Second, China will become a bottomless pit for foreign capital, creating problems for countries that desperately need foreign investment. In the 1990s alone, there has been a five-fold increase in capital flows to China. Last year, flows reached \$42bn (\$26bn). After the US, China receives more foreign investment than any other country and accounts for 40 per cent of all direct investment in the developing world. That is on top of the fact that China is the largest borrower from the World Bank, the Asian Development Bank, and the world's largest recipient of foreign aid.

All this incoming money is potentially only the beginning. So far, nearly all this capital inflow has gone only to the coastal provinces, and most has come from Hong Kong companies. As China's investment policies become more open, as other parts of the country begin to stir, as a \$600bn programme of physical infrastructure takes shape, a flood of new foreign money can be expected.

Third, China will continue to play by different rules, as Japan has done for

so long. Pushing exports and holding down imports is characteristic. In the first seven months of this year, exports are up 26 per cent, while imports have increased only 1.9 per cent. China continues artificially to manipulate its currency, keeping it weak in order to stimulate exports. It continues to use the lure of its market to play off companies such as Boeing against rivals such as Airbus, and to award contracts only if proprietary technology is surrendered.

Following in the footsteps of Japan and South Korea, Beijing is organising much of its industrial structure – such as electronics, petrochemicals and autos – into gigantic state-directed conglomerates. To the extent that these maverick policies succeed, they will provide an alternative to the American model of capitalism, the search for which is becoming intense in big emerging markets from Brazil to Indonesia.

Fourth, China will tear at the fabric of the new WTO once it is admitted. Beijing will require at least a decade's grace to evolve into a real market economy. During this transition, the west will confront unresolved problems when pressing Beijing to uphold commitments on issues ranging from privatisation of state companies to currency convertibility, let alone tariffs, subsidies and quotas. That could assume the WTO's essential new global trade agreements covering high-technology trade, foreign investment and anti-competitive practices.

None of this means that China shouldn't be encouraged to join the western club. After all, the alternatives are worse. But as Nicholas Lardy, China expert and senior fellow at the Brookings Institute in Washington, asks: will China conform to western values or will it force the west to change? In the face of powerful capitalist currents in the global economy, the answer is that both will happen. Engaging with Beijing will surely be a much longer and more painful process than western leaders now contemplate.

At the forthcoming bilateral summit, there will no doubt be the usual round of statesman-like rhetoric. But the west should remember that, hitherto, China has been an elephant dipping its trunk into the water. Now it is about to jump into the pool.

JG
The author is dean of the Yale School of Management and author of *The Big Ten: The Big Emerging Markets and How They Will Change Our Lives* (Basic Books 1997)

LETTERS TO THE EDITOR

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System of reviewing wage rates without imposing 'pay norms'

From Mr Peter Ingram.

Sir, Your editorial "Pay minimum" (October 15) rightly identifies uprating as the important issue in the minimum wage debate. Any minimum wage rate, once introduced, will become the subject of periodic upgrading to relate the wage to changing economic circumstances. Upgrading, and the interval between wage upgrades, may provide a *de facto* stance on income growth. Regardless of the level at which the minimum acceptable wage is introduced, the rate of wage change from that level, and its national coverage, could have wide ranging consequences in the labour market.

More than 90 per cent of employees receive an annual change in wages. One possibility would be to leave

these periodic changes in wages to the current arrangements, with employers awarding annual wage changes in response to workplace constraints while the basic national minimum wage rate was subject to a three to five-year review.

Research shows that employees in the private sector – where the majority of people who are likely to be covered by a minimum wage work – experience differences in the size of their relative wage increases from year to year. In any year, some groups do badly while others do well. Over several years, the cumulative change in wages tends to balance out.

Allowing this flexibility would leave wage decision-

making to the individual employer from year to year, subject to the national wage rate being met.

Employers could not afford to ignore the need to increase wages roughly in line with wages elsewhere in the economy as the fundamental review of the minimum wage would require them to meet successive benchmarks. The system would protect the oscillation in wage outcomes from year to year, yet provide a mechanism to review wage rates without an annual imposition of an effective "pay norm".

Peter Ingram, Lecturer in economics, University of Surrey, Guildford, Surrey GU2 5XH, UK

Government's fossil fuel subsidies must give way to renewable energy funding

From Mr David Cromwell.

Sir, As a former wind exploration geophysicist and a Green activist, I find it heartening to see Shell finally make a significant move into the market for renewable energy sources. However, taxpayers are still funding fossil fuel expansion. Many European countries – including the UK – reward companies actively exploring and developing oil and gas reserves with favourable tax treatment or low royalties. It is crucial that governments now reduce subsidies made to the fossil fuel industry and do more to increase renewable energy technologies.

Greenpeace reports that nearly \$15bn of taxpayers' money has been used every

year since 1990 to prop up the fossil fuel and nuclear industries in subsidies from the European Union and western European governments. In stark contrast, the real environmental solutions – such as solar electricity and wind power – received only \$1.5bn: one tenth of the funding.

The money handed out to the fossil fuel and nuclear industries is suppressing and slowing the rise of solar renewable energy technologies. It reinforces the dominance and influence of the traditional industries, and takes much-needed money away from the alternatives. It also undermines the EU's notion of truly "competitive" energy markets.

Accelerating the use of

existing solar renewables will bring about the sort of mass marketing and price reductions for these technologies we saw with mobile phones and compact discs. Such a decision would enable us to take tougher, earlier action to cut CO₂ emissions and phase out dangerous fossil fuel and nuclear energy.

If the UK government wants to avoid accusations of colluding with the oil, coal and dominant electricity industries, it must stop subsidising fossil fuels in favour of renewables now.

David Cromwell, Southampton Green Party, 32 Avenue Road, Southampton, SO14 6TT, UK

Signs of Britain springing back to its roots

From Mr Eric Jones.

Sir, Mr Steve McGiffen (Letters, October 14) believes that announcing "later this fall" the possibility of the UK entering Emu signifies English-English entering

"the autumn of its days". Not so. "Fall" is an acceptable old regional term for autumn, for example in Dorset. Rather, one might say the country is springing back to its roots.

Eric Jones, Wissenschaftskolleg, Wallotstrasse 19, D-14193, Berlin, Germany

Undermining pensions

From Ms Ann Robinson.

Sir, The reported view of the UK's department of social security "Shadow over pensions tax relief", 10 October, that tax relief for pensions disproportionately benefits the better-off, appears to be based on misconceptions as to the nature and effect of tax relief for contributions, and hence is supported by figures of dubious quality.

Most of the £55bn quoted has nothing to do with private pensions. The £13bn net figure for tax relief for private pensions does not have regard to the future revenue from the taxation of retirement income. Contributions are pay which has been deferred and will be taxed on receipt. In future years revenue will rise as more taxpayers enjoy growing retirement incomes. If the government moves away from the principle that pay not received is not taxed, an entirely new concept of income taxation will have been introduced.

The growing number of pensioners who are better off today is largely due to the success of occupational pensions. Surely the government's objective must be to encourage the 60 per cent of people who are making insufficient pension provision, not to deter those who are already doing so. If pension savings are discouraged there will be more poorer pensioners in future years and therefore higher public spending and taxation.

It would be better if policy development could go back to first principles to design a fairer, simpler tax structure for pensions. The present system is both complex and unfair to the lower paid. Imposing double taxation is not the way to fix it.

If the UK government wishes, as it says, to encourage pension provision, it cannot allow the Treasury to go on undermining pensions.

Ann Robinson, director-general, The National Association of Pension Funds, 12-18 Grosvenor Gardens, London SW1W 0DE, UK



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Tuesday October 21 1997

Solidarity revisited

The coalition agreement signed yesterday between the victors of last month's Polish elections recreates, in an updated form, the old Solidarity alliance. The question now is whether it will prove more coherent and durable than the original version. In the early 1990s, internal splits opened the way for the post-communist restoration under which Poland was ruled for the last four years.

The omens are reasonably good. The policy agreement between Solidarity Electoral Action (AWS) and the Freedom Union (UW) will produce a government led by Mr Jerzy Buzek of the AWS. Mr Leszek Balcerowicz, the UW leader and pilot of Poland's ground-breaking 1990 economic stabilisation plan, comes back as finance minister and deputy prime minister.

The two men like and respect each other, which is a good start. The division of spoils also gives the pro-business and pro-European UW several important ministries, including foreign affairs, defence and transport. These are important now that Poland's membership of both Nato and EU is on the agenda and big investment is needed to build a motorway network and modernise the railways.

But much depends on whether Mr Balcerowicz will be able to assert overall control of economic and financial policy. After all, key economic ministries such as the newly

upgraded treasury and the labour ministry will be held by AWS ministers. Their electoral base lies in the strongly unionised, over-manned and still state-owned basic industries. The unions are very weak in this fast-growing private sector which represents Poland's future and where Mr Balcerowicz has his support base.

During the election campaign, Mr Balcerowicz criticised the former communists for slowing down the pace of privatisation and pension and other reforms. He promised to speed up both in order to attract more foreign investment and to raise the flow of domestic savings to an increasingly privatised economy.

That is what is needed if the Polish economy is to grow by the 7 per cent or more annually of which it is capable. Growth on this scale will be needed to narrow the gap between Polish and EU living standards in time for first-round entry into an enlarged Europe.

Foreign investors will be watching closely to see whether the Balcerowicz view prevails. Their focus will be on the treasury's privatisation performance and on how the labour ministry deals with the pension and social security reforms, in both areas progress will be crucial to the success of the new government.

Keeping the AWS focused on these issues is Mr Balcerowicz's main task.

Whale meet

There are two reasons for saving the whales: one good and one bad. They have become so entangled that the effectiveness – and even the existence – of the International Whaling Commission must now be in the balance.

The 43-nation IWC, which is meeting in Monaco this week, was founded half a century ago for the better of these reasons. That was to prevent stocks from being over-exploited. It failed miserably. By the end of the 1960s, many of the larger species had been driven almost to extinction. But it was not until 1986 that an international moratorium on whaling was agreed. By then a new argument was being advanced. It was said that killing whales should be stopped, not just to conserve species, but because they are noble animals. This was given emotional support from images of giant whales pouring blood into the ocean or being ripped apart on factory ships.

The widespread revulsion against such killing is understandable, but it has not proved a good basis for international agreement. Norway (which refused to accept the moratorium) and Japan (which permits whaling for "scientific" purposes) may fairly argue that there is no good reason for distinguishing whales from other wild animals killed for their meat – such as boar in France.

In practice such arguments revolve around only one species of small whale, the minke. All others are still endangered and by common consent, need protection.

Japan now catches about 440 minke a year. Norway takes another 540. These figures are tiny compared to the 112,000 minke estimated to inhabit the north Atlantic and the 700,000 in the southern ocean. With stocks of such a size, a complete ban cannot be justified on conservation grounds.

An Irish proposal for a limited lifting of the ban therefore makes good pragmatic sense. If the IWC can agree it, minke whales would only be hunted within the countries' coastal waters, and trade would be banned. Even if this were to result in somewhat higher catches than at present, stocks would not be threatened. And there would be great gains from bringing Japan and Norway back into the agreement.

Both nations would then be more likely to police their own whaling industries effectively, for example by taking DNA samples from each animal and so ensuring that meat sold in supermarkets was legitimately caught.

If the IWC cannot move towards a deal of this kind or retreats into emotion, it is likely to be ignored. And then it will lose its function.

Copywring

This Publishers Association, the trade union of British book publishing, has seen the future and does not like the look of it. The association is upset because US-based internet booksellers are supplying UK customers with books licensed for sale in the US. Such ungentlemanly conduct, the association says, is unfair, illegal and must stop.

Never mind that UK consumers increasingly benefit from this form of electronic mail-order. Because US publishing is highly competitive, they can buy books there far more cheaply than in Britain.

The Publishers Association says these "parallel imports" breach UK copyright law and threaten the public good. It says that if the law no longer served to restrict imports, competition would erode the margins on best-sellers, which publishers need to support riskier authors and titles. Entrepreneurship, consumer choice – indeed, the nation's cultural identity – would all thereby suffer.

New technologies are revolutionising the economics of publishing. A freer and more competitive market would encourage innovation by small specialist publishers, efficient enough to prosper without the cross-subsidies which established companies need to cover their costs. Perhaps that is what the Publishers Association's members really fear.

But, says the association, it has the law on its side. Perhaps. The UK law has never been tested in this context – nor was it designed for it. Copyright law was intended to protect authors' rights, not to segment markets and allow differential pricing. Like most of the world's other intellectual property rules, the UK law dates from an era when national markets were protected by high import barriers and slow and expensive communications. Such rules are ill-suited to an age when instantaneous communications and intensifying international competition are fast rendering economic frontiers irrelevant.

Intellectual property legislation needs to be updated if it is not to lead to increasing distortions and anomalies in global markets. By drawing attention to that need, the Publishers Association has performed a public service – even though it seems less interested in promoting global competition than in hiding from it.

The cost of dithering

The UK government's on-again, off-again policy towards Emu could diminish Britain's voice in Europe, says Lionel Barber

From the vantage point of Europe, the Labour government's topsy-turvy policy toward Britain joining economic and monetary union carries an air of *détente*.

For five years, European leaders watched with frustration the previous Conservative government's manoeuvrings over Emu. Tony Blair, the new prime minister, was supposed to be different: a fresh face with an open mind, a huge parliamentary majority and a mission to assume a leading role in Europe.

Until Labour offers an official statement to parliament on Britain and Emu, the inclination in Brussels is to give Mr Blair the benefit of the doubt. But if the UK prime minister fails to offer a declaration of intent to join Emu by mid-2002, when euro notes and coins come into circulation, Europe will wonder whether Britain is considering staying out indefinitely. Delayed entry will come at a price.

Emu presents Labour with choices no less fateful than those more than 40 years ago when Britain declined to join the six founding members of the European Economic Community. For Chancellor Helmut Kohl of Germany, President Jacques Chirac of France and other European leaders, the single currency is not only indivisible from the single market; it is also the catalyst for the deeper integration necessary for the planned enlargement of the EU to the former communist countries of central and eastern Europe. Emu, like the 1957 treaty of Rome, is not just about economics. At bottom it is a political enterprise.

Since John Major, the former prime minister, negotiated the right to opt out of Emu in 1991, Britain has enjoyed the best of both worlds. Ministers have had a voice in negotiations on the terms of the single currency while sitting on the fence. But once EU leaders decide in May 1998 which countries qualify for Emu, Britain will no longer have an equal say at the table.

The costs of that are several. The UK will have no vote on the appointment of the new president, vice-president and other members of the executive board of the European Central Bank. Nor will it have a say on the monetary policy pursued by the



ECB in the euro zone. The ECB will set as spokesman for this group in international forums such as the G7, where Britain's voice will be diminished.

Inside the Ecofin council of European Union finance ministers – perhaps the most powerful political forum outside the six-monthly EU summits – the UK position will also be eroded. The thrust of UK economic policy toward labour market flexibility, which many believe is essential if Emu is to work effectively, will have less impact. But Britain will be expected to manage exchange rate policy as a "common concern" even if it remains outside Emu.

The UK will not have a seat in a new "euro council" forum where Emu-bloc countries will gather ahead of the monthly Ecofin meetings. At German insistence, the forum will be informal in order to insulate the ECB from political interference; but few doubt the new grouping presages

a decisive power shift toward the Emu elite dedicated to closer coordination of economic policy.

On present projections, the select Emu group will comprise at least two-thirds of the 15 EU countries, including previous long-shot Italy, Britain, along with Denmark, Sweden, and Greece, will be out in the cold. Some UK ministers are worried that the balance of power in the Union will tilt toward a French-led *dirigiste* approach.

The imminent launch of the single currency, remarks an EU Commissioner in Brussels, is already exerting a pervasive influence on policies such as taxation, competition policy, state aid and EU budget policy. The risk for Britain is that political trade-offs could be made among Emu-bloc countries and presented to the rest of the EU as a *fait accompli*. No doubt, the UK would insist that all deals should be compatible with EU treaties and would reserve the right to

appeal to the Commission. But as one UK official admits: "Outside Emu, I am not sure we would get a fair hearing."

An official close to negotiations between London and Brussels believes UK influence would begin to wane on a range of EU issues, not least the shaping of the Union's budgetary priorities and the thrust of reforms to the Common Agricultural Policy.

Ultimately, the cost of staying out indefinitely may be measured in terms of missed opportunities. Semi-detached Denmark and Sweden meet the economic criteria for entry but are hesitant on political grounds. The pro-European forces in these countries had been looking to Mr Blair to give a lead. They may now be in for a disappointment.

The biggest missed opportunity could be failure to break into the Franco-German magic circle. For two decades or more, French strategy has been to avoid being subsumed in a D-Mark bloc. The

answer was Emu, but as one senior French official says: "British involvement would give the project a critical mass which it otherwise lacks."

From Germany's standpoint, UK participation in Emu would stymie any French temptation to turn the single currency into a political project to counter US power, with a weaker euro used as a competitive tool against the dollar.

The pro-Emu camp argues that Britain can only fulfil its ambition for shaping the future of the EU if it joins the single currency. Peter Mandelson, the minister closest to Mr Blair, indirectly summed up the stakes in a speech last year when he attacked those in the Conservative party flirting with withdrawal from the Union. "The real danger is that we are going to stay in while often sounding as if we wish we were out. This threatens to leave Britain with the worst of both worlds."

Note of confusion on single currency

Even the most Eurosceptic member of Tony Blair's cabinet believes it would be madness not to prepare for sterling's possible entry into a European single currency in 2002.

Although they disagree on how firm a commitment the government should make to joining by that date, all are agreed that the option should remain firmly open.

There is therefore bemusement at the highest level of government that briefings over the weekend by officials working for Gordon Brown – the chancellor and long seen as a proponent of Emu – have gone some way to closing off that option.

An impression has been created that the government will soon make a statement ruling

out membership before the next general election, due by mid-2002 at the latest. The effect of that impression – if it is not reversed – will be to deter businesses from preparing for Emu and to stifle any attempts to launch a national debate on its merits. So even if the UK retained a theoretical option of joining the single currency in 2002, it might – in practice – not be ready for it by then, or even much later.

In other words, there has seemingly been a big change in government policy on one of the most important economic questions faced by any British government in the past 50 years. But, amazingly, no declaration to this effect has been made by the chancellor or the prime minister.

Mr Brown has made two state-

ments on the issue over the past few days. He gave a series of relatively unsurprising quotes to The Times newspaper on Saturday that it was unlikely sterling would join Emu at the 1999 launch. Yesterday morning he made a short speech covering much of the same ground to the Stock Exchange at the debut of its new trading system.

But his media and economic advisers, in briefings to journalists, made clear that his anodyne words carried a weighty implication. Mr Brown referred to the need for "a period of stability without continuing speculation", during which the UK would attempt to meet a series of economic conditions he deems necessary for Emu membership. This "period of stability", they said, had been fixed as the life-

time of the present parliament. Officials also confirmed that Mr Brown would make a detailed statement to parliament on Emu within the next few weeks.

Big UK companies have taken note. Ministers said yesterday they had been in touch with several, trying to reassure them – more or less successfully – that the government had not suddenly become hostile to Emu.

Perhaps the most damaging aspect of the whole affair is the disclosure that Mr Brown authorised the briefing of The Times largely because of his concern about reports that he was at odds with the prime minister over Emu policy. Mr Brown is said by a senior minister to have informed Mr Blair that it was crucial speculation end. The prime minister is also said

to have been surprised at the contents of The Times's story. Mr Blair, who has long harboured doubts over Emu deeper than those of Mr Brown, does not apparently wish to close the door completely on single currency membership during this life of this parliament.

But with speculation rife of a split between Mr Blair and Mr Brown, the prime minister's own spokesman had no option but to back Mr Brown's Emu line.

As a senior minister said, there is nothing more damaging than the appearance of division between a prime minister and his chancellor. Almost any price was worth paying to prevent that.

Robert Peston

OBSERVER

Armstrong, at last

Wall Street's been saying for over a year that Mike Armstrong is the right man to run AT&T. Sadly, it's taken the US telecommunications giant this long to reach the same conclusion.

The man who turned around Hughes Electronics for General Motors was last autumn tipped to take Ma Bell's helm from Bob Allen. The two men apparently got down to talking turkey but for reasons that I'll probably never become clear – couldn't cut a deal. Now, after a year of vacillation that's done nothing for AT&T's blue-chip reputation, they've finally reached an accommodation. Armstrong, 55, takes the roles of both chairman and chief executive. Allen, 55, steps down pretty much immediately.

Armstrong, a 30-year servant of IBM until he responded to GM's call, has all the right credentials to make up for lost time. In five short years at Hughes, he sold the defence side to Raytheon, cut costs, closed plants and positioned the company at the cutting-edge in everything from missile systems to satellite television. The stock price was \$17 when he arrived from Big Blue, against \$38 at the end of last week.

By all accounts the unassuming Armstrong isn't a telephony maven in the mould of, say, WorldCom's charismatic Bernie Ebbers. But after a year in the strategic wilderness, AT&T's long-suffering shareholders will be hoping for miracles.

Farewell Thanong

Outgoing Thai finance minister, Thanong Rikaya wasn't first choice for the job when it became vacant in June for the fifth time in two years. As president of the troubled Thai Military Bank, Thanong was hardly a figure on the world financial stage. Neither was he an enthusiastic candidate; the low-profile 60-year-old left the country when he landed his name in the frame. He was finally tracked down in the lobby of a Hong Kong hotel.

But once in the hot seat, Thanong at least ticked the job box on. He dumped the bank just before Thailand ran out of foreign currency and immediately flew to Japan where he did his undergraduate training – to enhance his country's most important economic ally. "The more I told them about the situation, the more polite they got until at last I saw the finance minister," explained Thanong. "He told me to go to the IMF."

So far, so good. But now there's pressure for Thanong to shake out its bankrupt financial institutions – and Thanong is candid enough to admit that he doesn't feel up to the task. His resignation leaves prime minister Chuanricha Yongyuthacharn looking for a financial heavyweight to fill the post. Expect flights out of Bangkok to be check-full of anxious-looking bankers.

Sharp Sharman

So the great accountancy Scandal game continues. This time it's KPMG and Ernst & Young that want to create the profession's biggest jumble of initials. It's by no means a foregone conclusion that they will succeed; a couple of weeks ago both sides were squabbling about the competition issues raised by the rival merger of Coopers & Lybrand with Price Waterhouse.

But if KPMG and EY do get together, it will be one pot of accountants that's not run by a bloodless bean-counter. KPMG bigwig Colin Sharman – who cites Niccolò Machiavelli as his management hero – is pledged to chair the combined firm. If you thought accountants were shy and retiring types, think again. Unusually forthright for a Brit, 54-year-old Sharman joined the

profession straight from school and worked his way up through the ranks. In 30 years with the old Peat Marwick he worked all over Europe and, in the early 1990s, helped turned around the firm's consulting practice. When KPMG's international chair fell vacant four years ago, Sharman was the overwhelming choice. Since then he's been in the news more than any other British accountant. Whether it's his £700,000-a-year pay package or his decision to lift the veil on KPMG's own financial performance, the opera-loving Sharman's rarely been out of the spotlight. From the top of the world's largest accounting practice he'll have even more opportunities to make himself heard.

Last puff

Along with secondary smoking, it's been fascinating the media for years. How come acute heart attack patients who smoke carry a lower risk of dying when admitted to hospital than those who never touch the things?

The wonderfully named Robert Beaglehole, who hails from the University of Auckland, has after lengthy research, solved the paradox. It's because smokers who suffer a heart attack invariably die before they get to hospital. Simple.

Financial Times

100 years ago

Death Of Mr Pullman Chicago: A painful sensation was caused here to-day when it became known that Mr George M. Pullman, founder and president of Pullman's Palace Car Company, had dropped dead from heart disease. Mr Pullman had previously been in good health and nothing had foreshadowed his sudden demise. He was born in New York State in March 1831 and was, consequently, in his 67th year. It is estimated that his fortune amounts to \$50,000,000.

50 years ago

De Gaulle's Party Leads Paris: The amazing success achieved by General de Gaulle's party, Rally of the French People, which to-day increased its poll to 40.5 per cent of the 4,500,000 votes so far counted in yesterday's municipal elections, has aroused the greatest surprise here, even among the General's supporters themselves. Whereas, on the whole, the results in Paris were expected, not only the control of the Paris Town Council, but also that of Bordeaux, Strasbourg, Lille, Algiers and other towns goes to General de Gaulle as a consequence of this landslide unprecedented in French history.

New powerplants reduce emissions and achieve 70mpg

Honda drives towards more efficient engines

By Haig Simonian in Tokyo

Honda has upped the stakes in the race to develop cleaner and more frugal vehicles with two engines offering unprecedented emission reductions and fuel consumption of around 70 miles per gallon.

The "integrated management assist" system combines a 1-litre, three cylinder, direct injection gasoline engine with a revolutionary electric motor and continuously variable transmission, or CVT.

The system, which could be installed in one of Honda's new J-series models to be shown at this week's Tokyo motor show, could be on sale in Japan before the end of next year. Installation in a model for the European market would come in 1999.

Leading carmakers are stressing environmental issues, partly in response to the tough emission limits being planned in many countries. Most companies are

putting their long-term bets on hydrogen-powered fuel cell vehicles. In April, Daimler-Benz of Germany bought a 25 per cent stake in Ballard Power Systems of Canada, the market leader in fuel cell technology. But commercial versions of fuel cells are several years away.

Toyota, Japan's largest car company - Honda is third - will soon begin production of a hybrid vehicle using an internal combustion engine and an electric motor, but the Honda design looks more economical.

The Honda system works by combining a small, frugal internal combustion engine with a compact electric power plant in one unit. Including the CVT gearbox, the whole powerplant weighs 190kgs, about 50kgs more than a conventional motor.

The 10KW electric motor uses power regenerated from braking. The current is stored in a separate "ultra-capacitor" and only used when the driver

requires additional power. Honda has also developed a prototype "zero level emissions vehicle", or ZLEV.

Honda president Nobuhiko Kawamoto said the engine's emissions were one-tenth the world's most stringent ultra low emission levels being proposed by California. "Emissions from the tailpipe will be cleaner than the air going in the front end," he said. "The engine also represents a feasible approach, one we believe can be applied to Honda engines in future."

The 2.3 litre ZLEV engine works by refining an existing low emissions engine which is combined with three different catalytic converters. The combination cuts emissions far more effectively than existing catalytic technology. Details of the new powerplant remain sketchy, and Honda said it would be some time before mass production could begin.

Traders plug wares, Page 8

Unilever to pay \$930m for Brazil ice cream producer

By John Willman, Consumer Industries Editor

Unilever is to strengthen its grip on the global ice cream market by paying \$930m to acquire Kebon, Brazil's largest ice cream business, from Philip Morris.

The purchase is the largest since the Anglo-Dutch consumer group sold its specialty chemicals business to Imperial Chemical Industries in May for \$4.9bn (\$7.93bn).

It meets two of Unilever's investment priorities - ice cream is one of the seven "starred" product categories selected for development, and southern Latin America is one of the five sub-regions identified for expansion.

"This is further evidence of our determination to develop and grow our priority product categories in the developing and emerging markets," said Neil Fitzgerald, co-chairman of Unilever.

The acquisition - subject to approval by the Central Bank of Brazil - will give Unilever more than 60 per cent of the fast-growing Brazilian market. The next largest producer is Nestlé, the Swiss food group, which has 20 per cent.

Sales of ice cream in Brazil average 1.2 litres per head a year and Unilever expects to increase this to the levels seen in other South American countries such as Argentina, where consumption is 3.2 litres, or Chile, where it is 4.2. As in those countries, it will introduce international ice cream brands to Brazil such as Magnum, Viena and Solero.

Last month Unilever bought Montelado, Argentina's second-largest ice cream maker, also from Philip Morris. When the Brazilian deal is completed, Unilever will be the largest ice cream maker in the \$1.6bn Latin American market.

Unilever sells ice cream in 85 countries with sales worth about \$6bn a year - more than twice those of Nestlé, its nearest competitor.

Kebon had net sales of \$332m and operating profits of \$76m for the year to the end of October 1996. The deal also includes Philip Morris's share of Sorvane, a joint venture based in north-east Brazil.

The announcement was welcomed by the markets, with Unilever shares up 7p at 485p.

"This is an excellent fit with the group's strategy which kills two birds with one stone," said Tim Potter at Merrill Lynch. "It is rare to find such an attractive deal in emerging markets."

The deal marks a final exit from the ice cream business for Philip Morris, which acquired Kebon when it bought General Foods in 1985.

THE LEX COLUMN

Wishing on a Star

In their desperation to evade Hilton's hostile embrace, ITT's directors seem to have scoured even the heavens. And having secured a \$9.5bn friendly offer from Starwood Lodging at a near 20 per cent premium to Hilton's \$8.3bn bid, they may well make good their escape.

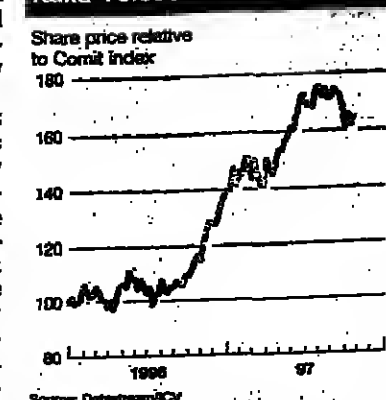
As white knights go, Starwood is unusual in having two heads: it is in effect a normal hotel company wrapped up in a real estate investment trust (REIT), which owns the hotel properties and the stock market quote. This highly tax-efficient structure - since outlawed by the authorities - is one reason why Starwood can outbid Hilton. Second, in another example of Wall Street's currently crazy conditions, it is largely using its own highly rated paper to buy a company twice its size. Starwood has been a meteoric performer and is trading on almost 15 times next year's earnings before interest, tax, depreciation and amortisation. And, on top of that, the deal has a fair degree of industrial logic. While Starwood is predicting slightly lower cost savings - \$100m against Hilton's \$135m - and has virtually no overlap in casinos, it would make better use of ITT's Sheraton brand, which Hilton was probably planning to drop.

Whether Hilton can outbid Starwood is doubtful. But it could raise its mixed cash-and-shares offer a little and try to undermine Starwood's paper ahead of ITT's November 12 shareholder meeting. At least investors now have a real decision to make.

Michael Armstrong, AT&T's new boss, comes with all the right credentials. He transformed Hughes Electronics from a stagnant military contractor into a rapidly growing satellite communications group. He has a thorough understanding of technology from his years at Hughes and International Business Machines. And as an enthusiastic outsider, he should be able to shake off the management paralysis that has gripped the telecommunications giant. AT&T's board will certainly give him headroom: after two false starts in two years, it cannot afford to lose another chief executive.

Whether he will be able to solve the group's strategic problems is anyone's guess. He starts with some valuable assets: AT&T's powerful brand, a strong balance sheet and still nearly half the US

FTSE Eurotop 300 index
971.4 (+0.7)
Italia Telecom



long-distance market. But long-distance profits are being squeezed, the group has failed to crack open the high-margin local telecoms market, and its international strategy looks ragged. As rivals consolidate around it, AT&T is in danger of missing the boat.

Initially, Mr Armstrong will probably confine himself to cutting costs - AT&T's general expenses are still a bloated 30 per cent of revenues - and selling non-core operations. He may also hope that the regulatory environment moves in his favour. If GTE takes over MCI, AT&T may eventually be allowed to buy a Baby Bell. But investors will expect some sort of strategic initiative soon. Mr Armstrong does not have long to get his feet under the desk.

Telecom Italia

The Italian taxpayer has profited immensely from the reorganisation of the country's telecommunications sector. The Treasury's battle to merge Telecom Italia with its parent, Stet, so shrinking the previous holding company discount, has been vindicated: over the past year, the value of the state's stake has more than doubled to \$15bn, outpacing a sharply rising market. Still, whether investors will profit as handsomely in the coming privatisation is more doubtful.

There is nothing terribly wrong with the stock. ITT's domestic position looks well protected. Competitors will find it hard to get established, given the paucity of rival infrastructure and the hilly terrain. The main weakness is that a regulator has yet to be appointed. When the details are filled in, they could contain devils - as investors in last

year's Deutsche Telekom float know too well. With ITT's interconnect rates about twice the level Brussels considers best practice and tariffs out of kilter with costs, a tough regulator could make the company's life difficult.

ITT's European strategy is a bit shambolic: it is linked with AT&T, which is allied with Mannesmann in Germany, which in turn is competing with TI at home. Elsewhere, TI has a history of paying high prices for acquisitions. All this would matter little if TI was cheap. But with the shares now trading on 20 times next year's earnings - albeit a lowish 4 times earnings before interest, tax and depreciation - it is hard to get excited.

City regulation

Far more important than the structure of Britain's new unified City regulator will be its philosophy. Throughout financial regulation there is a difficult tension: protecting investors and consumers on the one hand; letting markets work without too much bureaucracy on the other. This would be difficult enough even without political incentives that all point in the direction of over-cossetting the customer.

The result is a constant danger: over-regulation whose costs are not justified by its benefits. Moreover, the more involved regulators become in vetting businesses, the greater the moral obligation on them to arrange expensive bail-outs if things go wrong - and the less the incentive for investors themselves to keep an eye out.

Getting this balance right will depend on nitty-gritty judgments in individual markets, not across-the-board rules. Nevertheless, it matters that the planned legislation at least acknowledges the trade-off. Consider, for instance, the three high-level aims proposed by the embryonic new organisation: protecting consumers; promoting clean and orderly markets; maintaining confidence in the system. This is all splendid stuff. But give the regulator these objectives alone and there is an obvious danger of overkill. Why not, therefore, set alongside them two others: to keep the burden of regulation as low as possible; and to promote public understanding of the principle of caveat investor?

Additional Lex comment on Hambros, Page 23

HK film distributors snub Hollywood's Tibet movies

By John Ridding in Hong Kong

Hong Kong distributors have declined to buy the rights to two Hollywood films about Tibet and its exiled spiritual leader, the Dalai Lama, raising concerns about self-censorship in the territory following July's return to Chinese sovereignty.

The two films, *Seven Years in Tibet* and *Kundun*, are now not expected to be screened in Hong Kong. A third film, *Red Corner*, which portrays a US businessman ensnared in China's legal system, is also facing difficulties finding a distributor.

While Hong Kong's return to China has gone smoothly and Beijing has adopted a hands-off approach to the territory, pro-democracy politicians and human rights activists warn of a rise in self-censorship.

"Hong Kong must remain open to all kinds of ideas," said Law Yuk-kai, director of Human Rights Monitor. "The media and entertainment industry must stand firm."

Beijing accuses the Dalai Lama of seeking to divide China and has reacted angrily to the films. It warned that Disney, which made *Kundun*, could face commercial retaliation if it pressed ahead with the film's release.

Some of Hong Kong's big distributors rejected claims that political considerations had entered their decisions since the handover. "There has been



Beijing accuses the Dalai Lama (above) of seeking to divide China and has reacted angrily to the new films

no change, we just function as usual," said Tony Fung, managing director of Golden Harvest. The company has a distribution contract with UIP, one of the largest film companies and distributor of *Red Corner*. Mr Fung said it was not planning to screen the film in Hong Kong.

Others, however, cited political concerns over the Tibet films. "It is a very sensitive subject," said Tony Wong, head of Cinemation Films. "We did not want to get into trouble."

Government officials emphasised that political considerations were not involved in film censorship in the territory. Rita Lau, deputy secretary of the government recreation and culture branch, said a 1994 amendment to law had removed considerations of whether a film could "damage good relations with other territories" in censorship decisions and this amendment remained in place.

Tung Chee-hwa, Hong Kong's chief executive, has said advocating independence for Taiwan or Tibet should not be allowed in the territory. Legislation setting limits for freedom of expression on these issues is being delayed until a new legislature takes office after elections in May next year.

Europe today

The Low Countries, Germany, Poland and the Czech and Slovak republics through to the Balkans will be calm and settled, with morning fog clearing to leave a dry day with sunny spells. Much of France will be unsettled with rain clearing to leave sunshine and showers. Portugal will start fine but rain will move in from the Atlantic. Southern Spain will be cloudy with thundery rain but the rest of the country will be dry with sunny periods. Northern Norway will have rain but Scandinavia will be mostly fine with sunny periods.

Five-day forecast

Western, central and eastern Europe will be largely fine and dry. The Mediterranean will be unsettled and windy with rain and thunderstorms in many places, although these conditions will gradually move eastwards during the week. Western Scandinavia and the Baltic sea countries will become windy and cold from Thursday.

Warm front... Cold front... Wind speed in KPH

TODAY'S TEMPERATURES

Location	Temperature
Abu Dhabi	31
Accra	28
Algiers	21
Amsterdam	10
Athens	18
Atlanta	21
B. Aires	24
Bham	13
Bangkok	34
Barcelona	24
Beijing	22
Cebu	31
Dhaka	31
Dubai	31
Hong Kong	21
London	10
Los Angeles	21
Madrid	13
Moscow	10
New York	10
Osaka	13
Paris	10
Perth	16
Puerto Rico	25
Rangoon	31
Seoul	12
Singapore	25
Sydney	22
Taipei	25
Tokyo	18
Toronto	10
Vancouver	12
Wellington	15
Zurich	10

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The first bug to invade a computer was crushed to death in the jaws of a relay in 1945

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COMPANIES AND FINANCE: THE AMERICAS

Armstrong named as new AT&T chairman

By Richard Waters
in New York

The outsider appointed yesterday to the top job at AT&T has pledged that the company will step up its push into the international and local US telephone markets, if necessary by acquisition.

Michael Armstrong, former chairman of Hughes Electronics, was named to succeed Robert Allen as chief executive and chairman, effective November 1. The appointment concludes a three-month search for Mr Allen's successor, prompted by the resignation of the former heir apparent, John Walter.

Mr Armstrong, 59, was chosen over John Ziegler, 50, the leading internal candidate who at one stage was thought to have the inside track on taking over from Mr Allen.

Mr Ziegler's chances of becoming chairman remain good, however, following the US telecommunications group's decision yesterday to name him president.

Mr Armstrong joins AT&T during a period of upheaval

in the US telecoms industry, as the barriers between local and long-distance carriers begin to crumble.

AT&T, the country's biggest long-distance company, this year started, but abandoned, merger talks with SBC Communications, one of the biggest local carriers.

Mr Armstrong said yesterday: "I think that acquisition is going to be part of our future," though he added that the company would also consider other routes, including joint ventures and partnerships. "We've got to go global, and we've got to go local," he said.

The merger talks with SBC were called off after the Federal Communications Commission ruled out such a combination as anti-competitive. Since then, however, GTE, which is mainly a local carrier, has made a \$28bn bid for MCI, the country's second-biggest long-distance company.

MCI has also been the subject of an unsolicited bid from WorldCom. It agreed a merger with British Telecom late last year.

Commenting on the tussle over MCI, Mr Armstrong

said: "I intend to make some friendly visits to Washington to find out how they [the FCC] see the landscape as a result of this."

Among the questions raised by GTE's bid has been whether, if allowed, other local/long-distance combinations would be allowed, such as between AT&T and SBC.

Mr Armstrong said yesterday: "Obviously, as increasing critical masses occur in the marketplace, it just seems logical that it presents AT&T with a better opportunity for [gaining] critical mass as well."

The prospective AT&T chairman was at pains to play down suggestions that the company had been sidelined by its succession problems during a period of significant change in telecoms.

Whatever the fate of MCI, there would still be "a lot of industry left", he said, leaving AT&T with the chance to form alliances with a wide number of local carriers and international telephone companies.

Mr Armstrong was a leading candidate to become Mr Allen's number two a year ago, when AT&T launched a

search outside the company for an executive who could eventually take on the top job.

He is believed to have wanted to take over from Mr Allen after a brief interlude, however, and the company selected Mr Walter on the understanding that he would not be named chief executive for more than 14 months. Mr Walter left when the company's board refused to confirm him as the next chief executive.

Mr Armstrong will have to wait less than two weeks before assuming the top job from Mr Allen, 62. However, the current chairman would continue as chairman of the executive committee until February next year, AT&T said.

Like Mr Walter, Mr Armstrong has no direct experience of running a telecoms company. However, he was responsible for developing telecoms products at IBM, and over the past five years has helped to turn Hughes, a subsidiary of General Motors, into a well-regarded provider of satellite and other communications equipment and services.



Michael Armstrong: joins during a period of upheaval

AMERICAS NEWS DIGEST

Energy groups in \$1bn merger

The reshaping of the US energy industry advanced into mid-stream operations yesterday with a \$1bn deal which will link the distribution networks of Kinder Morgan Energy Partners and Santa Fe Pacific. The fusion of the two publicly-traded partnerships would create the largest independent enterprise of its kind in the US, according to Richard Kinder, Kinder Morgan chairman.

Predicting further acquisitions, Mr Kinder said he expected overheads to be reduced by consolidating administrative and operational functions. In the longer term, the concern would expand pipeline networks in Santa Fe's western territories, which are among the fastest growing energy markets in the nation.

Santa Fe unit-holders will receive 1.39 Kinder Morgan units for each of their units - representing a 28 per cent premium over recent trading prices. Kinder Morgan will also pay about \$85m in cash for the stake held by Santa Fe's general partner, and its management team has agreed personally to invest \$20m on closing. This meant management would be "highly motivated" to work towards extracting the synergies and economies necessary to meet a target of raising per unit distributions to at least \$2.25 in the second quarter of next year.

Christopher Parkes, Los Angeles

FOODS

Nabisco Holdings posts 15% rise

Nabisco Holdings, the US foods group, yesterday reported a 15 per cent increase in third-quarter profits but expressed dissatisfaction with the gains. The company, maker of Oreo, SnackWell's and Chips Ahoy! cookies as well as Ritz crackers and A1 steak sauces, said key factors in the results were earnings gains in core snack categories, including crackers, nuts and confections, as well as productivity improvements in the US Biscuits Co.

The quarter's strengths were partially offset by weakness in some domestic products and softness in South America. Net income for the quarter was \$92m, up from \$80m in the 1996 period, excluding \$17m of restructuring-related expenses taken last year. Net income per share rose 13 per cent to 34 cents, against 30 cents last year. Worldwide net sales of \$2.2bn for the period were 2 per cent down on the \$2.24bn in the third quarter of 1996.

Nabisco said: "While our earnings continue to benefit from our productivity and cost control programmes, we are very dissatisfied with our top line performance," said John Greenhaus, chief executive. "Nevertheless, we remain confident that our fundamental strategies are sound."

Reuters, Parsippany, New Jersey

APPOINTMENT

Hughes Electronics names chief

Michael Smith, brother of General Motors chairman, John Smith, was named yesterday to succeed Michael Armstrong as head of GM subsidiary Hughes Electronics. After five years as vice-chairman in the shadow of Mr Armstrong, lured away to lead the AT&T telecoms group, his first task will be to complete the Hughes restructuring followed by a long-haul project to consolidate the company's lead in the space and satellites business.

Mr Smith, 54, has been at Hughes since 1986, and previously spent almost 20 years in other GM businesses. Charles Noski, who only recently gave up his Hughes vice-chairmanship for the chief financial officer's job at defence contractor United Technologies, is to return to Hughes as president.

Mr Smith said yesterday his long-term objective was to grow space and telecommunications operations at 20 per cent annually for the next five years.

Hughes, which is in the closing stages of disposing of its defence operations to Raytheon and merging its Delco electronic automotive components business in to its parent's main parts arm, is world leader in satellite manufacture. After the recent addition of a majority stake in the PanAmSat satellite group, it is also among the leaders in the space services business, providing distribution services.

Christopher Parkes

METALS

Higher prices lift Cominco

Cominco, the Canadian zinc and copper producer, yesterday announced that third-quarter net earnings soared to C\$38m (US\$27.4m), up from C\$35m last time, on higher zinc and copper prices and increased sales of copper products. Sales for the quarter reached C\$494m, an 8 per cent increase over last year. Larger revenues from higher zinc and copper prices were partially offset by lower prices for lead, nickel, gold and silver, and lower sales volumes for refined zinc and lead, as well as, zinc concentrate.

Zinc LME settlement prices averaged 73 cents per pound during the third quarter, up sharply from 45 cents during the same period last year. That resulted in a record operating profit of C\$50m at the company's Red Dog mine in northern Alaska, compared with C\$10m for the third quarter of 1996. The company expects sales volumes of zinc concentrate will rebound in the fourth quarter reflecting the seasonality of sales from northern mines.

Scott Morrison, Vancouver

Shares rise on plan to sell credit card business

AT&T's shares jumped by 5 per cent yesterday morning as the company reported stronger-than-expected quarterly earnings, announced plans to sell its troubled credit card business and put its management succession problems behind it, Richard Waters writes.

The company's latest quar-

terly earnings, amounting to \$1.153bn after tax, or 71 cents a share, were 15 per cent below those of a year ago.

However, the results at least indicated that the company had managed to shore up its core long-distance business, which had slipped badly over the past 12

months. Robert Allen, who will step down as chairman and chief executive at the end of this month, said that the "low-water mark in our results is behind us."

The latest figures showed a 1 per cent decline in revenues from long-distance calling, to \$11.7bn, despite a 10 per cent increase in calling

volumes - a reflection in part of AT&T's greater use of free minutes as a marketing device to attract new customers. Overall, revenues rose 1 per cent to \$13.2bn.

AT&T also put its Universal Card Services business up for sale yesterday.

Although it has been one of the most successful

non-financial companies in attacking the credit card business, attracting more than 10m cardholders, AT&T has suffered from high costs and rising credit losses.

After a management overhaul, the business earned profits of \$34m in the latest quarter, compared to a loss

of \$53m a year ago, while revenues declined slightly to \$378m.

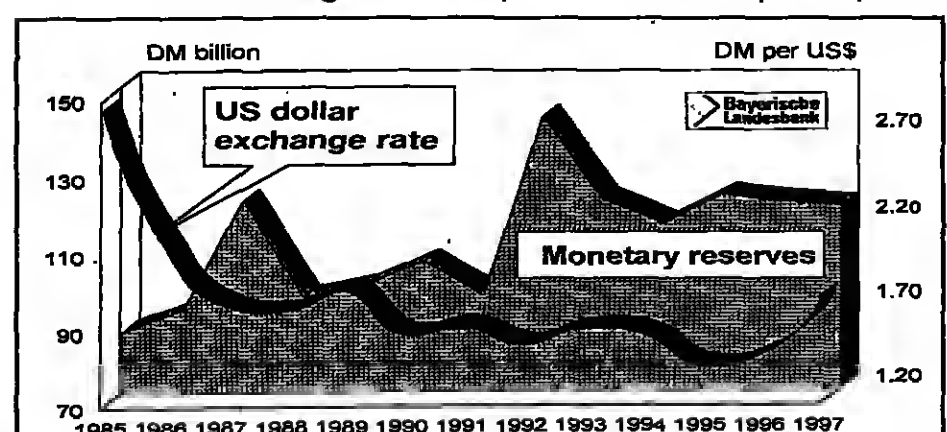
Universal Card Services is the second large US credit card operation to be put up for sale in recent months, after Advanta. The company also said it would sell its AT&T Solutions Customer Care unit.

BAYERISCHE LANDESBANK MONEY AND CAPITAL MARKETS

Opinions differ about the impact which the euro will have on European bond-market rates, but the prospect of the currency change-over has already had an important effect: the "traditional" interest differentials have largely disappeared. The European bond markets have thus already set up a kind of monetary union.

A MONETARY UNION WITHOUT THE EURO

In the wake of the debate on the euro, the leading investment currencies' yields have converged to a large extent. The maximum spread between the long-term D-mark rate and the long-term rates of countries regarded as potential EMU participants



MONETARY RESERVES HARDLY CHANGED

The Bundesbank's monetary reserves have hardly changed in the past few years. Their present value is approximately DM 115 billion. Sharp increases occurred in 1987 and 1992, when interventions to support the sinking dollar (1987) and currency unrest in the EMS (1992) caused the Bundesbank's official reserves to swell temporarily by DM 41 billion and DM 92 billion respectively. Dollar assets currently account for a good DM 70 billion, or some 60 per cent, of total reserves, not counting the dollar holdings already transferred to the European Monetary Institute (EMI), the precursor to the European Central Bank. The Bundesbank's ECU balance at EMI has shrunk from DM 28 billion to an amount just over DM 21 billion since early 1996, because other European central banks have stepped up the settlement of obligations incurred in connection with EMS interventions in the past. For many years, gold reserves have been carried in the Bundesbank's books at a value of DM 13.5 billion.

outside the "core group" has narrowed from 5.7 percentage points to 0.7 points in the past two years. The spreads between the currencies of the core group of EMU candidates have disappeared completely. For example, the yield on ten-year French government bonds has equaled that on German federal bonds with the same maturity for almost a year, while two years ago the minimum spread was still as wide as a full percentage point. Along with France, Belgium, the Netherlands and Austria are also in Category A, ie, their ten-year government-bond yields match the yield on ten-year German

"bunds". While the ten-year rate in the Netherlands fell into step with the ten-year D-mark rate as early as two years ago, the rates of the other countries in this category have undergone an (in some cases quite impressive) adjustment process in the meantime. The second category, Category B, comprises those EU countries whose current long-term yields are less than one percentage point above the D-mark benchmark. The countries in question are Denmark, Finland, Ireland, Italy, Spain and Portugal.

Private and institutional investors do not yet know how the national capital markets will behave in the run-up to the euro's introduction and how the European capital market to be set up in the near future will work. But one thing is certain: the approaching single European currency will speed up the elimination of the remaining yield differentials. Category B countries' yields will probably converge on those of Category A countries as it becomes increasingly certain that 1. the euro will be introduced and that 2. these countries will be among the first participants.

One cannot say as yet, however, at what level this convergence will take place. According to the Eurosceptics, the countries already belonging to the group of hard-currency countries will have to pay a yield premium throughout the interest-rate cycle. In other words, the pessimists predict that euro-bond rates will hit bottom at 6 per cent, or even 6½ per cent, in future cycles. Up to now, the lower turning point in the market for ten-year German bunds has been about 5½ per cent (1978, 1987 and 1997). This prediction is based on the assumption that, since the euro is prone to weakness in the international markets in the long run, a parallel upward shift is bound to occur in the yield curve. From the fact that some countries will fail the "deficit test" (according to the Maastricht treaty, the budget deficit must not exceed three per cent of nominal GDP), the pessimists draw the conclusion that stability will not be given the necessary priority and that this will impose a handicap on the euro capital market right from the start.

On the other hand, there are sound reasons for assuming that introduction of the euro will not cause a general deterioration in the interest-rate climate and thus a rise in the euro rate. If such a deterioration were to be expected, yields would have risen already in the past few months as the probability of a punctual launch of EMU increased. For it is a well-known fact that capital markets tend to anticipate future trends and events, even if they are just beginning to take shape. Actually, however, interest rates in the potential EMU member countries have remained stable.

The convergence of interest rates in Europe is not least the result of the gains in stability. The EU's average inflation of 1.7 per cent provides, as it were, a solid basis for a "dream constellation" of interest rates with only marginal spreads. Hence European monetary union already exists, even without the euro.

Bayerische Landesbank, Department of Economic Research
Brienner Str. 18, D-80333 München, Fax (089) 2171-1



Bayerische Landesbank

BANQUE WORMS

INTERIM RESULTS
June 30th, 1997

The Executive Board met on September 25, 1997 in order to present to the Bank's Supervisory Board the results for the first six months ending June 30, 1997.

The Bank's total balance sheet increased by 1.5% over the twelve month period reaching FRF 48 billion. Customer loans and advances remained at FRF 23 billion. Doubtful receivables are provisioned at a rate of 75%. Customer deposits increased from FRF 11 billion to FRF 13 billion. A total of FRF 38 billion of funds were managed over the period, compared to FRF 36 billion at year end December 1996.

The consolidated net operating income of FRF 774 million showed an increase of 2.5% when compared to the same period 1996: the consolidated operating expenses remaining stable at FRF 658 million, the non-consolidated operating expenses having been reduced by 7%. Net provision expense totalled FRF 72 million compared to FRF 172 million for the same period 1996.

After including the share in net result of associated companies, capital gains/losses and taxes, the consolidated net profit for the period ending June 30, 1997 totalled FRF 56 million compared to losses of FRF 38 million for the same period 1996.

Following a number of years of restructuring its activities, the Bank today represents both an integrated and coherent entity, with scope and a clearly defined strategy. With positive net results and a strengthened financial situation, as well as maintaining a reduction in operating expenses, Banque Worms is in an excellent position to continue developing its activities and clientele, therefore assuring its continued profitability.

Contact: Sibylle Quéré-Bader - Tel: 33 1 49 07 50 25

الحكومات الجديدة

COMPANIES AND FINANCE: THE AMERICAS

Regulators hold key in merger moves

Accountancy groups optimistic that deals will go through, report Jim Kelly and Clay Harris

Only one thing seems to stand between the leaders of the Big Six accountancy firms Ernst & Young and KPMG and their dream of creating the world's biggest professional services firm - the possible objections of financial regulators in Brussels, Washington and Tokyo.

Colin Sharman, global head of KPMG and chairman designate of the proposed super-firm, said in London that there was no doubt these regulators would wish to take a close look at the proposed merger.

But he said the chances of approval "were better than fifty-fifty" and that the combination, alongside that proposed last month by Coopers & Lybrand and Price Waterhouse, would not lead to unfair market dominance. "I think a choice of one in four is pretty acceptable."

"Clearly it is not going to be a pushover - but I think we have a pretty good chance," agreed Nick Land, head of Ernst & Young in the UK and at the helm of the new super-firm in the UK if the merger goes ahead. He confirmed that regulators had already been notified.

Both denied that they

merger had been conceived in the shadow of the PW-Coopers announcement. "It's just ridiculous to pretend it wasn't influenced by that - the competitive situation has changed and you have to do something about it."

They made clear that mergers were being fired by the need to fund investment - as the firms could not finance big projects by relying on debt or taking profits from the partners. Funds were needed to develop new products and services, internal IT and knowledge systems, and to break into emerging markets.

Mr Land said that a modest programme to develop a new product cost \$100m-\$200m and that breaking into the former Soviet Union alone had cost \$80m. Investment in technology was running at between 8 per cent and 10 per cent of annual revenues. "We are really only just beginning to realise the enormity of the costs."

The firms also appear relaxed about any potential for adverse reaction among clients. Mr Sharman said initial soundings were positive. "Chairmen and chief executives understand what we are doing and respect it -

A global force

	Ernst & Young	KPMG	Combined
Countries world-wide	130	135	135
Partners	5,000	6,800	12,800
Total partners & staff	79,750	83,500	163,250
Revenues by region quoted in \$m			
Americas	4.9	3.7	8.6
Europe/Middle East & Africa	3.4	4.7	8.1
Asia	0.8	0.8	1.6
World-wide	9.1	9.2	18.3

Ernst & Young figures to June 30 1997
KPMG figures to 30 Sep 1997 - all estimates and unaudited



finance directors, where they have expressed views, have talked about lack of choice. But he said it was ironic that those companies expressing worries about lack of choice in the audit market were the same large multinational companies with global ambitions which were pushing their professional advisers to provide global services.

In briefings in London both firms were keen to play down two criticisms of the proposed merger - that it was US-inspired and that it involved two firms desperate

to find any partner. "We will have a strong European influence on this," said Mr Sharman. "I will be chairman and we will base the headquarters in Amsterdam."

In a rare side-swipe at the merger proposed by Price Waterhouse and Coopers & Lybrand, Mr Land added: "This is a different flavour from the press release put out by PW which was US, US, US." However, the sitting of the headquarters is largely symbolic, while the new chief execu-

tive-designate of the super-firm is Mike Henning - currently based in New York and head of Ernst & Young globally.

On choice of partners, both firms said they had secured their ideal. "These were the guys we were worried about in the market place," said Mr Land. "If you can't beat them join them."

They said they had been talking informally for several years and had similar cultures and a multi-disciplinary approach based on customer service. They denied making recent merger overtures to Deloitte Touche Tohmatsu, although Mr Sharman added: "Everybody has danced with everybody in the past six months."

According to International Accounting Bulletin, the merged firm would dominate in Europe and the US in terms of revenues. In Asia, KPMG and E&Y's revenues are level with those of the other proposed merged firm of PW-Coopers & Lybrand.

However, the merger is unlikely to put them at the top in Japan and Latin America, where they would rank third.

Additional reporting by Robert Rice and Alamy Ural

New drugs lift sales growth at Eli Lilly

By Tracy Corrigan in New York

Eli Lilly shares rallied yesterday after the US pharmaceutical company's third-quarter earnings showed new products performing strongly.

The shares rose \$1 to \$63.31 in morning trading, after the group reported earnings for the third quarter of 41 cents a share, slightly above analysts' estimates.

Net income of \$456.9m was up from \$415.8m in the same period last year, following a 20 per cent increase in worldwide sales to \$2.16bn.

The company said its 19 per cent increase in operating income was helped by strong sales growth, particularly from newer products; a significantly improved sales mix; production efficiencies and procurement savings.

"New products are performing well. Zyprexa was launched last year and is already one of the most successful drugs ever," said Viren Mehta, a healthcare specialist at Mehta & Isaly. In its first 12 months on

the market, Zyprexa sales totalled \$550m. The drug, which treats schizophrenia, had sales of \$302m in the third quarter, a 28 per cent increase over the second quarter. Since the beginning of the year, its share of new antipsychotic prescriptions has more than doubled, to 15.1 per cent.

"Results like these and our outlook for the future substantially contributed to the decision by the board of directors to split the stock and increase the cash dividend," said Randall Tobias, chairman and chief executive officer. The company announced a two-for-one stock split last month.

Analysis said the outlook for new drugs in the pipeline - such as Evista, for the treatment of osteoporosis - was also positive. Evista has been granted priority review status by the US Food and Drug Administration. Gemzar, for the treatment of non-small-cell lung cancer, is under regulatory review. Sales of Prozac, which treats depression, rose 17 per cent in the US to \$78m.

Universal Studios in \$5bn deal with HSN

By Christopher Parkes in Los Angeles

A powerful new force in the US television industry was created yesterday as Universal Studios announced a \$5bn-plus agreement to merge most of its TV assets into HSN, a diversified group built up in the past two years by Barry Diller.

Operations of the new company, to be called USA Networks, will include cable, broadcasting, television programme production and electronic retailing via television and the Internet.

Universal, a subsidiary of Seagram, will receive about \$1.2bn in cash and a 45 per cent stake in HSN, valued at almost \$4.1bn in return for all domestic operations of USA Networks, and half shares in overseas USA businesses.

It will retain full control of its TV library, comedy production, and international distribution and production facilities.

The link between the well-heeled Seagram group and Mr Diller, regarded as one of the most astute and successful executives in US television was welcomed on Wall Street, where HSN stock gained 4 1/2% to \$43 1/2 in early trading.

Seagram, rising C\$2 in Toronto to C\$47, increased \$1 1/2 to \$34 1/2 in New York.

The link, which will also involve HSN's partner Liberty Media, controlled by John Malone's Tele-Communications Inc - the largest US cable provider - appears to answer investors' criticisms of Universal's relative weakness in the television business.

The first part of its response came recently

when it resolved a long-running dispute with its television partner Viacom, and took full control of the USA Network, which is the second most-watched cable service in the US.

Seagram, the last of the leading Hollywood groups to own a network business, paid debt-laden Viacom \$1.7bn for its 50 per cent stake. That deal also gave it 100 per cent of the Sci-Fi Network, which is growing its US subscriber base at double-digit rates, and is seen as a likely winner in international markets.

Mr Diller, who launched the Fox Television network, a News Corporation property, and presented the first substantial channel to the entrenched leaders of US broadcasting, ABC, NBC and CBS, will be chairman of the new company.

He is also expected to join the main board of Seagram, while Edgar Bronfman Jr, president and chief executive of Seagram, will join the HSN board along with three other members to be designated by Universal.

"The value of this transaction lies in two areas: assets and partnership," Mr Diller said in a statement. The mingling of assets, which include three cable networks - USA, Sci-Fi and Home Shopping Network - 25 broadcast stations, the Ticketmaster entertainment ticket sales group, TV production facilities and Internet shopping operations "give us great ability to grow into a major enterprise," he added.

Mr Diller's career has included spells as head of primetime programming at ABC and a 10-year run as head of Paramount Pictures.

anatomy of a deal:

case study #13 / Avantel



1. Avantel S.A., a joint venture between Banamex and MCI, required a \$1 billion investment to build a long-distance fiber-optic network connecting major cities in Mexico.
2. Political risk and the difficulty of projecting performance in the newly deregulated market were sure to be factors influencing the terms of financing.
3. Bank of America addressed the issues head-on. The Bank's team helped prepare Avantel's business plan, and developed a model to help lenders and investors analyze performance variables.
4. BofA then led the effort to improve the risk profile of the project through guarantees from the Export-Import Bank of the United States (the first-ever for a telecom start-up). The Bank also helped obtain direct lending from the Export Development Corporation of Canada.
5. Cost-effective financing enabled Avantel to construct the first fiber-optic network to be built in the deregulated Mexican market.

Guilbert			
Strong increase in growth			
(provisional figures, million Francs)			
Consolidated Turnover	1997	1996	Variance (%)
1st January to 30th June	2,752	1,808	52.4%
1st July to 30th September	1,342	726	86.5%
Total	4,094	2,534	
Geographical Breakdown			
France (2)	1,904	1,828	17.1%
Europe (2)	2,190	706	205.2%
(1) Variance at constant exchange rates			
(2) includes 21% Turnover J&J Business			
(3) includes 100% Turnover Guilbert Nipsey 1,205			
Guilbert SA 60451 Senlis Cedex			
Facsimile: (33-3) 44 54 55 99			

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Interest payable on 21 April 1998
US\$284.38 per US\$1,000,000 note
and US\$284.38 per US\$1,000,000 note
US\$100,000 note.
Agent: Morgan Guaranty
Trust Company
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For the Interest Period 20th
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The Interest Amount payable per
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\$76.17 and for the U.S. \$100,000
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COMPANIES AND FINANCE: EUROPE

Aceralia buys Aristrain in equity swap

By Tom Burns in Madrid

Aceralia, the state-controlled Spanish steel group backed by Arbed of Luxembourg, yesterday agreed to buy Aristrain, Spain's biggest producer of "long" products for the construction industry, in an equity swap worth Ptas40bn (\$268.4m).

The deal, coming just ahead of Aceralia's full privatisation but subject to Brussels approval, will turn the Arbed-Aceralia alliance into a strong force in the European market for beams.

The Luxembourg company is already a leading producer in Europe; Aceralia will control about 90 per cent of the domestic market through its purchase of Aristrain.

Arbed, which is advised in Spain by ING Barings, has separately negotiated a five-year industrial plan with Aristrain.

As part of the deal, Aristrain's top executives are expected to hold senior positions at Aceralia.

Aristrain, which fought off takeover bids by British Steel between 1989 and 1991, said its acquisition by Aceralia would take the form of an "industrial integration".

Analysts said Aceralia's incorporation of Aristrain, in the wake of its strategic

alliance with Arbed, would lift the profile of the state's forthcoming public sale of the rest of its shares.

Sept. the government holding company, sold 35 per cent of Aceralia - then known as CSI - to Arbed in an all-share transaction worth Ptas29.2bn last July.

The deal included the acquisition by the Spanish group of stakes in Arbed and three of its subsidiaries.

It will now sell 10.8 per cent to Aristrain in exchange for outright ownership of the long products manufacturer.

José María Aristrain, the producer's owner and chairman, will independently acquire a further 0.4 per cent for Ptas1.5bn.

The sale of a further 5 per cent to Gonvarri, a privately-owned domestic producer of flat products and a leading supplier to Spain's car industry, has been scaled back to 1 per cent.

The sale of the remaining 52.8 per cent of Aceralia, worth about Ptas195bn, will be via a global offering provisionally scheduled for late November or early December.

It will be the last big steel industry privatisation in western Europe.

Promodès shrugs off Casino family hostility

By Andrew Jack in Paris

Promodès, the French retailer which has launched a hostile takeover for its rival Casino, yesterday remained upbeat in spite of growing indications that the majority of Casino's family shareholders oppose the bid.

The reaction came after a poll among the 260 descendants of Casino's founding Guichard family on Saturday suggested that 80 per cent would hold on to their shares. None came out in favour of selling to Promodès.

Soma 13 per cent of the family said they would cede some shares to Rallye, the retailer which holds a 33 per cent stake in the company and has launched a "white knight" bid for the rest. The remaining 30 per cent had not made a decision.

The Guichard family controls 16 per cent of the votes of Casino and has a further 1m warrants which could be converted into shares to tighten their grip further ahead of the closure of the Promodès offer on November 7.

Compled with the votes of Rallye, which rise to 43 per cent at the end of this month, it is unlikely that Promodès could achieve its objective of obtaining at least 50 per cent control.

However, Antoine Guichard, former chairman of Casino's supervisory body and spokesman for the family, admitted that Saturday's vote was not binding.

Nor would he say whether he would put into operation the company created by four family members to exercise pre-emption rights and buy the shares of anyone who planned to sell to Promodès.

"We'll see where we are at that time," he said, saying that the purchases would probably be "symbolic" in quantity.

Promodès said: "Each time the family shareholders meet, more and more go in our direction. We are extremely satisfied with the decision this weekend. The game remains open."

Mr Guichard described the tone of the family meeting - held in Casino's historic headquarters in the central French city of St-Etienne - as "good". He said Hubert Kemlin, another member who opposed the Promodès bid, had been appointed to represent him if he could not attend meetings.

Separately yesterday, 20 Casino executives wrote to Paul-Louis Halley, chairman of Promodès, to express opposition to the company they called "Casinodès" if the merger of the two groups went ahead.



Off line: Djurgården goaltender Tommy Söderström follows Stockholm bourse

Ice hockey flotation sunk

Plans to launch Europe's first publicly-quoted ice hockey team were scrapped yesterday, when Djurgården of Sweden abandoned a proposed stock exchange listing, writes Greg McIvor in Stockholm.

A Skr45.7m (\$5.99m) share offering was cancelled after Sweden's ice hockey authority ruled the move was incompatible with the country's strict rules that sports clubs may not operate as joint stock companies.

Djurgården said 2,000 investors who had subscribed for shares would have their money refunded with interest. The shares

had been due to start trading by Thursday. Sweden's national athletics association had threatened to ban Djurgården from the elite hockey league if it turned itself into a listed company.

Peter Gudmundsson, who was to have become Djurgården's managing director after the flotation, said the inability to attract equity capital would make it more difficult to fund rising salary demands from its players and to compete with leading European clubs. He said Djurgården might consider suing the regulatory authorities for compensation.

EUROPEAN NEWS DIGEST

VW sets up traffic systems subsidiary

Volkswagen, the German carmaker, will today launch a new subsidiary to market traffic information and management systems as part of its strategy to enter the emerging business of "telematics". Geda Telematics, based in Berlin, will offer hardware and support services designed to beat traffic jams and optimise route planning to private road-users, commercial haulage firms and public transport operators. The company is jointly owned by VW and Geda, the car company's software and services unit, and IAV, an engineering development group in which VW has a 50 per cent stake. Rainer Paulsen, managing director, said the company would initially concentrate on providing systems and services to the VW group, though it eventually hoped to sell to other manufacturers.

Frederick Stüdemann, Berlin

■ GOLD

Restructuring hits Gengold mine

Gengold, the South African gold producer which plans to merge with Gold Fields of South Africa, yesterday announced a fall in quarterly profits at its flagship mine. Net income at Beatrix mine dropped from R43m in the previous quarter to R25.8m (\$5.5m). Tom Dale, managing director, said the decline followed "significant improvements in productivity" which had placed an "unexpected strain on infrastructure".

Mr Dale said the new group would focus on productivity and safety. These were the principal deterrents for international mining groups considering acquisitions in South Africa, he said. The merger with Gold Fields, announced on October 10, had taken precedence over negotiations with two international groups. Analysts suggested Placer Dome, the Canadian mining group, had been in talks with Gengold, Gengold's parent, prior to the deal with Gold Fields.

Mark Ashurst, Johannesburg

■ ISRAEL

Claridge aims for 37% Koor stake

Claridge Israel, the investment company controlled by the Charles Bronfman family of Canada, plans to raise its stake in Koor Industries, Israel's biggest holding company, to about 37 per cent by the end of this year. Claridge made the announcement yesterday after it finalised the acquisition of 10 per cent of Koor from Shamrock Holdings of the US for \$187m. Last July, it bought 10 per cent for the same price from Shamrock. Jonathan Kolber, president of Claridge Israel, said the group now held a controlling 25.5 per cent stake.

Avi Machlis, Tel Aviv

Bic completes Sheaffer buy

By Andrew Jack in Paris

Bic, the French lighters, pens and razors group, said yesterday it had completed the acquisition of Sheaffer, the US fountain pen manufacturer, for about \$33m.

The purchase followed an out-of-court settlement between Bic and Gaffner, the Geneva-based investment bank which owns Sheaffer, and which had attempted to sell the business to two of its executives.

The deal is believed to have involved an out-of-court payment to Owen Jones, Sheaffer chief executive, and Shane Dolohanty, chief financial officer, who have agreed to abandon their right of first refusal on the business.

Bic announced at the end of July it had agreed to buy the business, but was caught by surprise by a statement from Gaffner in August that it had sold Sheaffer to the existing management, triggering a legal battle in the US courts.

The French group argued that Sheaffer's executives

had not "validly exercised" their right of refusal and obtained a ruling in the appeals division of New York State Supreme Court freezing the sale until the case could be examined in January.

It also increased its original offer by \$2m.

Bic said it had bought Sheaffer Group from Sheaffer International (Guernsey), the direct parent of the pen manufacturer.

It said the deal included the company's 75 per cent stake in a joint venture in China, as it had originally planned.

Robert Macdonald, Bic finance director, said: "It was in no one's interests to get involved in a long-term court battle."

He ruled out the possibility of Sheaffer returning to profit this year, but said Bic would apply manufacturing synergies, including providing Sheaffer with ink and ball-point fittings from its own factories.

Mr Macdonald would not comment on whether Mr Jones and Mr Dolohanty would remain with Sheaffer.

Adtranz warns of losses

By Frederick Stüdemann in Berlin

Adtranz, the rail transport joint venture between ABB and Daimler-Benz, yesterday warned it expected "significant losses" for 1997 following a restructuring charge of DM283m (\$160m) in the fourth quarter.

The company also said that 3,600 jobs would be cut in Germany and Italy.

The moves, which are linked to cost cuts in the face of increasing price pressure and overcapacity, had been expected after Adtranz shifted members of its UK

restructuring team to Germany to implement cost-cutting measures originally introduced in the UK.

In the early 1990s, the UK workforce was cut from 8,200 to 3,500.

Adtranz, which was established in January 1986 and has its headquarters in Berlin, said the restructuring charge included higher than expected costs from old or existing contracts.

It added that it had decided to increase the outsourcing of non-core activities and step up global product development spending.

Adtranz, like other rail

transport companies, has increasingly focused on Asia as a source of potential growth, not only as a supplier of rolling stock but also as a part-operator of mass transport systems.

Last year, it had pre-tax profits of DM40m on sales of DM6.1bn. It claims a global market share of 17 per cent in rail equipment. In the UK, Adtranz has won half the rolling stock orders placed since rail privatisation.

Siemens, of Germany, and GEC-Alsthom, the Anglo-French group, are the other two big European rail systems manufacturers.

SECURIDEV

Strong growth in results ending 30 June 1997

The Board of Directors, in session on 16 October 1997 chaired by Henri Morel, approved the accounts for the consolidated results ending 30 June 1997.

In FRF millions	1996	1 st half of 1996	1 st half of 1997	Vari in %
Turnover	514.9	273.3	263.8	N/A *
Operating results	71.2	38.1	38.3	+ 0.5 %
Current results	58.1	31.8	33.4	+ 5.1 %
Extraordinary results	(12.4)	(8.6)	(1.4)	+ 83.7 %
Net results	27.4	13.3	18.6	+ 39.5 %
group share before goodwill amortisation	—	—	1.3	—
Corporate tax credit	—	—	17.3	+ 29.7 %
Net overall results	27.4	13.3	17.3	+ 29.7 %
group share before goodwill amortisation and other minority	—	—	—	—

* as similar structure parity

SECURIDEV maintained consolidated sales levels in the first six months of 1997. Turnover from the first half of 1996 included exceptional sales of FRF 5.7 million resulting from the demerger of the Hungarian subsidiary. Restructuring measures implemented in 1996 and continued in the first six months of 1997 have already led to significant improvements in operating results, which rose from 13.7 % to 14.4 % of turnover. In addition, the continuation of the policy to reduce the group's debt levels has helped to improve current results, which amounted to 12.5 % of sales.

Net result, group share, before amortisation of goodwill will rise to 29.7 % after a corporate tax credit of FRF 1.3 million resulting from the latest French budget.

SECURIDEV is therefore scheduled to show an increase in results over the entire 1997 fiscal year. In the third quarter, consolidated turnover totalled FRF 114.3 million, a rise of 2.4 % over the same period the year before.

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MATIF

making the most of the euro

Acquisition strengthens UK insurer's dominant position

GA buys Canadian General

By Christopher Brown-Humes in London and Scott Morrison in Vancouver

General Accident is strengthening its position as market leader in Canada by acquiring Canadian General, the country's 11th largest general insurer, for C\$600m (\$435m).

The UK composite insurer will assume C\$138m of debt, giving an enterprise value of C\$738m to the deal.

It is the biggest overseas acquisition by a UK general insurer since Commercial Union's purchase of Victoire in 1994. It comes as consolidation in international insurance markets is increasing. It will lift GA's share of the fragmented Canadian market to 9.9 per cent from 8.8 per cent.

Analysts said the price was expensive at 2.6 times book value. But it was a good strategic move because of cost-savings, economies of scale, improved information technology and management



Bob Scott: widens position in Canadian market

shake-up that would be achieved. "They are buying a quality business at a premium price," said Trevor May, analyst at Salomons.

Bob Scott, GA chief executive, said: "This widens our position in the Canadian market, gives us a top class IT system and adds a number of specialty lines to our

business." The new lines include affinity groups, recreational vehicles, and mobile homes.

Analysts said GA's Canadian business had been lacklustre, but it would benefit from an injection of Canadian General management. Three of the top five executives in the merged GA Canada, including the chief executive, will be supplied by Canadian General.

GA is also pointing to potential cost-savings of C\$75m a year by 2000 - arising from cutting 600 of the combined 2,300 staff, moving GA Canada's head office out of central Toronto, and IT benefits. GA will incur a one-off integration cost of C\$45m next year.

The vendor is Kohlberg Kravis Roberts, which acquired Canadian General in 1995 for less than half the amount GA is paying. The operation has grown rapidly following a series of acquisitions.

ABN Amro Hoare Govett advised GA on the deal.

Hambros picks Schroders to help in review

By George Graham, Banking Editor

Hambros' share price climbed sharply yesterday after the UK merchant bank confirmed it had appointed Schroders "to assist in a review of the best ways of improving performance and returns to shareholders".

Speculation that the review could result in a break-up or the sale of key assets helped the shares to rise 15p to a 270.5p (\$4.35) high for the year, but still below the group's published net asset value of 291p.

Hambros had been pressed by the Stock Exchange after a rise in its share price last week. The group said Schroders would "assist in a review of the best ways of improving performance and returns to shareholders".

Pressure on the bank from institutional investors after years of underperformance has increased since the debacle over Lancia Trust's abortive bid this year for the Co-operative Wholesale Society.

Hambros advised Lancia and ended up having to apologise for its role. Three of its corporate financiers have since left.

The bank has also come under pressure from Regent Pacific, the Hong Kong-based investor which yesterday confirmed that it had increased its stake to more than 4 per cent.

"We are happy they have recognised that they need to do something," Regent said yesterday after Hambros' announcement.

Two candidates for disposal are the 52 per cent stakes that the bank holds in Hambro Countrywide, the estate agent - worth £20m at yesterday's prices - and in Hambro Insurance Services, the specialist insurance broker and loss adjuster, valued at £36m.

Countrywide said yesterday it had not yet appointed its own advisers.

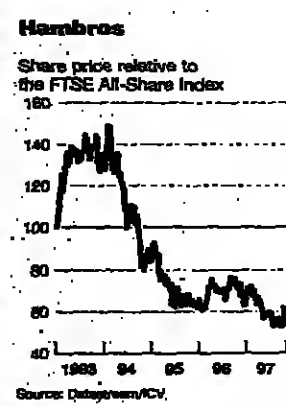
The bank's largest shareholder, Istituto Bancario San Paolo of Italy, denied reports that it planned to bid for control.

LEX COMMENT

Hambros

Hambros' review raises hopes that value might be released by a break-up, a buy-back, or both. But are the parts worth more than the whole? At yesterday's closing prices, Hambros was worth £227m including preference shares. Subtract £230m for its stake in Hambro Countrywide and £26m for its holding in Hambro Insurance Services, and that leaves £271m. The investment portfolio, worth about £140m in March, could have risen to perhaps £160m by now. That leaves £220m for the bank - which is quite enough if all it is going to do is continue to make substandard profits, £10m at the operating level last year. But with nearly £300m of net assets and a half-share in a fund management business, more aggressive management ought to be able to extract value. A break-up should also realise better values for Hambro Countrywide, which is benefiting from buoyant housing and life assurance markets, and for the insurance business, for which a bid of £34m - some £15m more than the current value - has already been rebuffed. Hambros, which has ample capital and no obviously attractive use for it, could plough the proceeds and more into a share buy-back.

But it is debatable whether shareholders will push for such radical action. Regent Pacific has yet to carry out its threat to call an extraordinary meeting. Others seem likely to err on the side of patience. Guardian Royal Exchange, with nearly 10 per cent, looks a friendly face on the register. Lord Hambro is its chairman.



RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Cruden Land	Yr to June 30	5.95 (8.08)	1.66p (1.57p)	1.8 (2.1)	Jan 6	2.25	2.25	2.25
Formanby	Yr to June 30	4.38 (5.1)	1.26p (1.2)	9.36 (9.25)	Jan 28	-	-	-
Harvey Nash	6 mths to July 31	23.8 (18.4)	2.11p (1.73p)	5.26 (4.43)	1.55	-	-	-
Minmet	6 mths to June 30	- (1)	0.109p (0.033p)	- (1)	-	-	-	-
Newcastle United	Yr to July 31	41.1 (42.2)	8.3 (23.6p)	6.91 (22.6p)	0.5	Dec 15	-	0.5
Owen & Robinson	28 wks to Aug 15	11.8 (12)	0.021p (2.52p)	0.441p (3.37p)	-	-	-	-
Reels Healthcare	6 mths to Aug 31	52.3 (49.2)	0.74p (7.48p)	91 (10.8)	3	Jan 30	2.7	8.8
Union & Southern	Yr to July 26	11.8 (9.5)	0.423 (0.307p)	0.141 (1.53)	-	Nov 25	1	1
Urban	Yr to June 30	153.5 (158.6)	0.016p (1.12p)	0.15 (2.50)	-	-	-	-

	NAV (p)	Attributable earnings (p)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year
Abertis European	Yr to Aug 31	122.46 (114.91)	0.236 (0.507)	0.69 (1.48)	-	-	-	1.1
West End	6 mths to Sept 30	161.5 (148.9)	0.638 (0.362p)	1.52 (1.21)	-	-	-	-
West 2nd 2006	Yr to Sept 30	142.3 (127.3)	0.840p (0.68p)	4.25 (4.81)	-	-	-	-
West 2nd 2006	9 mths to Sept 3	100.1 (95.6)	0.305 (1.53)	- (1)	-	-	-	-

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. After stock. After tax. £100 currency, £100 increased capital. * Comparatives restated. \$Value in January.

National Power to invest \$260m in Turkish growth

By Andrew Davis

National Power is to spend \$260m on a fivefold expansion of its electricity generating operations in Turkey. The company is part of a consortium that has won exclusive rights to negotiate for the 20-year operation of three existing coal-fired plants with total capacity of 1,600MW, and the construction of a 700MW gas-fired station. National Power, which already has a one-third stake in a 480MW gas-fired station being built at Marmara, will operate and maintain all the plants.

The company said capacity was expected almost to double to 30,000MW by 2000. It will invest \$200m for 42.5 per cent of the three coal-fired stations - at Yenikoy, Kemerkoy and Yatan, along with associated lignite mines. Local companies Bayindir Holding and Mimac will own 42.5 per cent and 5 per cent respectively. Pacific Corp of the US will hold the remaining 10 per cent and operate open-cast mines near Yenikoy and Kemerkoy.

National Power will also spend \$60m to take 45 per cent of the gas-fired station, due for completion near Ankara by early 1999. Bayindir will have a similar stake, and Mimac 10 per cent. Gas will be supplied by Botas, the state supplier, and the output from all the plants will be sold on a 20-year contract with TEAS, the state power utility. In all cases, the plants will transfer to the government after the 20-year contracts finish. So-called build-operate-transfer deals in Turkey have until recently been held up by legal objections. But National Power yesterday said it was confident the problems had been overcome.

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Beryl Field group buys N Sea assets

By Emilio Terazono

The Beryl Field partners, the oil and gas exploration consortium comprising Mobil, Enterprise Oil, Amerada Hess and OMV, have acquired assets in the North Sea from Conoco for a sum believed to be about \$200m. The deal increases the consortium's North Sea interests, allowing it to achieve greater economies of scale. With yesterday's agreement, the consortium will obtain interests in Buckland, Sorby and Maclure, three developments close to the Beryl field.

Enterprise said its share was \$92.1m, while OMV's share was \$30.2m.

Production from the developments is expected at about the turn of the century at a rate of 9,500 barrels of oil equivalent per day.

Newcastle United wage bill spirals

By Patrick Harverson

The rising cost of top talent in soccer was underlined yesterday when Newcastle United revealed that buying players and hiring a new manager contributed to a 50 per cent increase in its wage bill last season.

Reporting a 37 per cent increase in pre-transfer profits to £8.1m (\$13.1m) for the year to July 31, Newcastle said its wage and salary costs jumped to £15.4m last season. It said £4.1m of the increase related to staff on the soccer side of the club.

Newcastle is not the only club to suffer from a rapidly rising wage bill. In recent weeks rivals such as Manchester United and Chelsea have reported similar big increases in player costs. Some club chairmen believe controlling wage and transfer inflation is one of the biggest challenges facing

soccer and yesterday Freddie Fletcher, Newcastle's chief executive, said he expected wages to rise by about 25 per cent annually.

The jump in wages at Newcastle last year reflected the purchase of players such as Alan Shearer (at the end of the previous financial year) and the hiring of Kenny Dalglish as manager. The fact that the club earned more from player sales than purchases last year meant the company returned to the black at the pre-tax level with profits of £8.3m (\$23.6m loss).

Turnover from continuing operations climbed 43 per cent to £41.1m, aided by a strong run in the UEFA Cup. Mr Fletcher confirmed that Newcastle had been holding talks with several broadcasters about establishing a television channel. A maiden dividend of 0.5p is recommended.

HARMONY
Harmony Gold Mining Company Limited
Registration Number: 202022206 NASDAQ trading symbol: HGMV
(Incorporated in the Republic of South Africa)

GROUP REPORT FOR THE QUARTER ENDED 30 SEPTEMBER 1997

FINANCIAL RESULTS

The low gold price, a decrease in recovered grade at the Free State operations and metallurgical plant problems at the East Rand operations caused an operating loss for the quarter to September. Positive features of the review period included an agreement with employee bodies that links wage increases to additional working days, and the fact that working costs were contained in spite of the implementation of these wage increases from July.

Harmony's service agreement with Randgold expired on 30 September 1997, and it is now an independent gold mining company.

The comparative figures for the June quarter have been restated to reflect the results of the East Rand operations, Grootevlei and Cons Modder, which are now wholly owned subsidiaries.

DEVELOPMENT RESULTS

Consolidated Development Results

	1997	1996
Operating Profit	(1,234)	1,234
Operating Loss	(1,234)	1,234
Operating Profit	(1,234)	1,234
Operating Loss	(1,234)	1,234

FIDELITY FUNDS
Société d'Investissement à Capital Variable
Kansallis House, Place de l'Etoile,
B.P. 2174, L-1021 Luxembourg
RC Luxembourg B 24036

NOTICE OF RECONVENED EXTRAORDINARY GENERAL MEETING

As the Extraordinary General Meeting of shareholders of Fidelity Funds (the "Corporation") of 2nd October 1997 could not be held for lack of quorum the shareholders of the Corporation are hereby notified that the following meeting of shareholders is to be held on 6th November 1997 at the registered office at Kansallis House, Place de l'Etoile, in Luxembourg at 11.00 a.m. (Luxembourg time) with the following agenda:

- To amend the Articles of the Corporation as follows:
 - Investments through subsidiary companies

Inclusion of the following sentence in Article 15:

"Investments of the Corporation may be made either directly or indirectly through subsidiaries, as the board of directors may from time to time decide. Reference in these Articles to "investments" and "assets" shall mean, as appropriate, either investments made and assets beneficially held directly or investments made and assets beneficially held indirectly through the aforesaid subsidiaries."

and amendment of the list of cases of suspension of the calculation of the net asset value contained in Article 22 by adding thereto:

"(1) while the value of the investments held through any subsidiary of the Corporation may not be determined accurately;
- Provisions relating to mergers of funds within Fidelity Funds and mergers of specific funds of Fidelity Funds with other collective investment undertakings

Inclusion of the following provisions in the Articles of Incorporation which, together with the two last paragraphs of Article 21, will constitute an Article 21bis:

"The general meeting of holders of shares of a class or several classes may also decide to allocate the assets of such class or classes of shares to those of another existing class of share and to redesignate the shares of the class or classes concerned as shares of another class following a split or consolidation, if necessary and the payment of the amount corresponding to any fractional entitlements to shareholders or the allocation, if so resolved, of rights to fractional entitlements pursuant to the last paragraph of Article 6 of the Articles of Incorporation. Such a class meeting may also resolve to contribute the assets and liabilities attributable to such class or classes to another undertaking for collective investment against issue of shares of such other undertakings for collective investment to be distributed to the holders of shares of the class or classes concerned.

Such decision will be published by the Corporation and such publication will contain information in relation to the new class or the relevant undertaking for collective investment. Such publication will be made within one month before the date on which such merger shall become effective in order to enable holders of such shares to request redemption thereof, free of charge, before the implementation of any such transaction.

There shall be no quorum requirements for the general meeting deciding upon a consolidation of several classes of shares within the Corporation and any resolution on this subject may be taken by simple majority. Resolutions to be passed by any such class meeting with respect to a contribution of the assets and of the liabilities attributable to any class or classes to another undertaking for collective investment shall be subject to the quorum and majority requirements referred to in Article 29 of these Articles, except when a merger is to be implemented with a mutual investment fund (fonds commun de placement) or a foreign based undertaking for collective investment, in which case the resolutions shall only be binding upon such shareholders who shall have voted in favour of the merger proposals."

- Possibility to issue several classes of shares in respect of which the expenses and fees structures may be different and redefinition of the rules of allocation of assets and liabilities to the share classes

Amendment of the first sentence of Article 22 to read as follows:

"Whenever the Corporation shall redeem shares of the Corporation, the price per share shall be equal to the Net Asset Value per share of the relevant class as defined herein less any charge provided for in Article 21 and any deferred sales charge as may have been provided by the sales documents issued by the Corporation."

To amend section F, of Article 22 to read as follows:

"F. The Directors shall establish a pool of assets for one or more classes of shares in the following manner:

- the proceeds from the issue of one or several classes of shares shall be applied in the books of the Corporation to the pool of assets established for the class or classes of shares, and the assets and liabilities and income and expenditure attributable thereto shall be applied to such pool subject to the provisions of this Article;
- if within any pool class specific assets are held by the Corporation for a specific class of shares, the value thereof shall be allocated to the class concerned and the purchase price paid therefor shall be deducted, at the time of acquisition, from the proportion of the other net assets of the relevant pool which otherwise would be attributable to such class;
- where any asset is derived from another asset, such derivative asset shall be applied in the books of the Corporation to the same pool or, if applicable, the same class of shares as the asset from which it was derived and on each revaluation of an asset, the increase or diminution in value shall be applied to the relevant pool and/or class;
- where the Corporation incurs a liability which relates to any asset attributable to a particular pool or class of shares or to any action taken in connection with an asset attributable to a particular pool or class of shares, such liability shall be allocated to the relevant pool and/or class of shares, provided that all liabilities, whenever pool or class they are attributable to, shall unless otherwise agreed upon with the creditors be binding upon the Corporation as a whole;
- in the case where any asset or liability of the Corporation cannot be considered as being attributable to a particular pool or class of shares, such asset or liability shall be equally divided between all the pools or, insofar as justified by the amounts, shall be allocated to the pools or, as the case may be, the classes, pro rata to the net assets values;
- upon the record date for determination of the persons entitled to any dividend declared on any class of shares, the net asset value of such class of shares shall be reduced by the amount of such dividends;
- upon the payment of an expense allocable to a specific pool or a particular class of shares, the amount thereof shall be deducted from the assets of the pool concerned and, if applicable, from the proportion of the net assets attributable to the class concerned."

- Pooling

Inclusion of an Article 22bis, which shall read as follows:

"1. The Board of Directors may invest and manage all or any part of the pool of assets established for two or more classes of shares referred to in section F, of Article 22 hereinafter referred to as "Participating Funds") on a pooled basis where it is appropriate with regard to their respective investment sectors in so do. Any such enlarged asset pool ("Asset Pool") shall first be formed by transferring to it cash or subject to the limitations mentioned below) other assets from each of the Participating Funds. Thereafter the Directors may from time to time make further transfers to the Asset Pool. They may also transfer assets from the Asset Pool to a Participating Fund, up to the amount of the participation of the Participating Fund concerned. Assets other than cash may be allocated to an Asset Pool only where they are appropriate to the investment sector of the Asset Pool concerned.

2. The assets of the Asset Pool to which each Participating Fund shall be entitled, shall be determined by reference to the allocations and withdrawals of assets by such Participating Funds and the allocations and withdrawals made on behalf of the other Participating Funds.

3. Dividends, interests and other distributions of an income nature received in respect of the assets in an Asset Pool will be immediately credited to the Participating Funds, in proportion to their respective entitlements to the assets in the Asset Pool at the time of receipt."

MISCELLANEOUS

Shareholders are advised that no quorum of the shares outstanding of the Corporation present or represented is required in order to constitute a valid meeting and the resolutions must be carried by a majority of two-thirds of the shares present or represented at the meeting.

Subject to the limitations imposed by the Board of Directors with regard to the ownership of shares by US persons and the limitations imposed by the Articles of Incorporation of the Corporation relating to ownership of shares which constitute in the aggregate more than 3% of the outstanding shares in the Corporation, each share is entitled to one vote. A shareholder may attend and vote at the meeting or may appoint a proxy to attend and vote. Such proxy need not be a shareholder.

Holders of Registered Shares may vote by proxy by returning to the registered office of the Fund the form of registered shareholder proxy sent to them.

In order to take part at this Extraordinary General Meeting, owners of bearer shares should contact the Corporation or deposit their shares five clear days before the meeting with one of the following institutions.

in Luxembourg
Fidelity Investments Luxembourg S.A.
Kansallis House,
Place de l'Etoile, B.P. 2174
L-1021 LUXEMBOURG

in the United Kingdom
Fidelity Investments International
Debenhams House,
130 Tottenham Road
London N1 4JZ

in Ireland
Stockwell Limited
41-43 St. Stephen's Green
DUBLIN 2

Bankers Trust Luxembourg S.A.
14, bd. F.D. Roosevelt
L-1450 LUXEMBOURG

in Norway
Ole Finns As
P.O. Box 545 Vikta
N-0117 OSLO

in Sweden
Svenska Fonderboken
Sveavägen 12
S-10670 STOCKHOLM

To be valid, proxies must reach the registered office of the Corporation on the 3rd November 1997 at 12.00 (Luxembourg time) at the latest.

Dated: 16th July 1997
By Order of the Board of Directors

Fidelity Investments

BUSINESS AND THE LAW

Rights of EU doctors asserted



EUROPEAN COURT

A European Union member state must recognise the rights of doctors established in its territory before January 1 1995 to practise general medicine under its social security scheme, even if those doctors have no specific training in general medicine, the European Court of Justice ruled last week.

Following the publication of a vacancy notice, 11 Italian doctors applied to be included on a list of persons seeking posts as general medical practitioners under contract to the Palermo Local Health Unit.

In spite of their inclusion on the list, the doctors petitioned the Italian Ministry of Health on the grounds that other doctors, who did not have diplomas in general medical practice, had also been included.

The ministry sought the Council of State's opinion. The Council referred two questions to the European Court.

A preliminary issue arose as to whether the Council of State was a "court or tribunal" competent to request the assistance of the court for a petition of this kind.

The ECJ said that it was, emphasising the permanent, impartial, adversarial and independent nature of the body, and the fact that its reasoned opinion was an integral part in the resolution of the dispute.

On the substantive issue, the court found that as of January 1 1995, a 1993 European directive made the exercise of general medical practice conditional on the possession of formal evidence of qualification.

This cut-off date was subject to rights acquired in other member states. Doctors practising general medicine under social security schemes who were established in practice before January 1 1995 had an acquired right to practise as GPs under the national social security scheme of another member state even if they had not completed specific training in general medical practice.

Italian law implementing these provisions recognised the

right of all doctors authorised to practise before January 1 1995 to be general practitioners in the national health service. The petitioners challenged this on the grounds that it was too broad in scope.

The Council of State asked the court first whether the directive required that, in order to practise under the social security scheme of a member state without a general medical practitioner's diploma, a doctor had to have entered into a service relationship with that state's national health service before January 1 1995.

Second, if this was correct, it asked whether member states could extend the right to practise to those doctors who had not established such a relationship before that date.

The court noted that the directive granted member states a discretion in determining the right to practise acquired by general medical practitioners in other member states.

That was subject to one minimum right. Each member state had to recognise the acquired rights of those doctors that did not hold a general practitioner's diploma, but who, before January 1 1995, were recognised in that member state as having formal qualification issued to them in another member state and who, before that date, had obtained the right to practise as GPs under the national social security scheme.

The court said that in order for the acquired right to be recognised, it was not necessary that the doctor should have entered into a service relationship by December 31 1994.

It was sufficient that the doctor had acquired a right, albeit theoretical, to engage in general practice under the national social security scheme by that date.

Apart from that minimum requirement, member states could extend the acquired rights to other situations as they saw fit.

C-69/96 and C-79/96, Garfola and others v Ministero della Sanità, ECJ SCI, October 16 1997.

BRICK COURT CHAMBERS, BRUSSELS

In the popular imagination, California is the land of sun, sea, surf - and lawyers. Walk down an average street and every 20th person you meet will be a member of the state Bar. About two-thirds of them are in private practice.

"It's the most heavily lawyered place on earth," moans a US east coast lawyer based in California. "There are simply too many lawyers."

But in spite of this chronic oversupply, optimism is stirring again among California's law firms. Practices in all the main centres - San Francisco, Los Angeles and San Diego - are expanding for the first time this decade.

According to lawyers, the legal industry now emerging from California's long and painful recession is wiser and more realistic than the one that went into it. They hope growth will prove to be broadly based and sustainable - attributes sadly lacking when the 1980s bubble burst, throwing thousands of Californian lawyers out of work.

Tim Bruinsma, a partner with the Los Angeles office of Houston's Fulbright & Jaworski, says: "In the past five years, a lot of the big firms have cut back substantially. The early 1980s were pretty bleak, and we are not used to that in California, so it felt even more dramatic than it was."

Many Californian lawyers now see the economic and legal shake-out as positive, even as necessary. Tom Stromberg, a partner in the LA office of San Francisco's Heller Ehrman White & McAuliffe, says the downturn in aerospace and real estate work in LA as the predominant sources of business for law firms will be to their benefit in the longer term.

When the aerospace industry collapsed, many people thought the engineers would leave California. But they stayed, either to set up on their own or to help other people build up businesses.

"Having that base of engineering expertise is a great boon both to the economy, and to the law firms servicing it," he says.

California's economic renewal along more entrepreneurial lines is beginning to bear fruit. Confidence and jobs were slow to return, but California's unemployment rate has fallen to its lowest level in seven years.

New or revived industries - biotechnology in San Diego, light manufacturing and entertainment in LA, an internet-related boom in Silicon Valley - have replaced the monolithic but fading defence and aerospace industries as engines of growth.

In June, the annual economic study from University of California Los Angeles (UCLA) was bullish, forecasting that California would create a further 1.2m jobs during the next three years.

The most obvious impact of the recession was to force retrenchment on California's law firms. But it also helped them by blunting the challenge from the east coast. Many New York-based practices that had set up west coast offices found their commitment severely tested - and several withdrew.

The impact of the east coast giants in California remains surprisingly slight. Local lawyers in LA say that, of the big-name east coast firms, only Skadden Arps "appears on the radar screen."

In the San Francisco Bay Area, Shearman & Sterling has made most waves, with mergers and acquisitions work for clients such as Silicon Graphics and Apple Computer.

The cuts of recent years have left notable gaps in some leading firms' coverage. Debevoise & Plimpton has no California presence since pulling out of LA last year, and Baker & McKenzie has

Sun, surf and lawyers

California's halcyon days have resumed, says Richard Marsland



no LA office, although it has offices in San Francisco and San Diego.

West coast lawyers claim the problem for many east coast firms is that their west coast offices do not become fully engaged in the local market.

One preconception behind the rush to set up Californian offices in the late 1980s was that it would be a good jumping-off point for work in the emerging Asian markets.

Several west coast firms have substantial Asian practices, notably, LA's Graham & James, O'Melveny & Myers, Gibson Dunn & Crutcher, Paul Hastings Janofsky & Walker and Latham & Watkins, with San Francisco's Morrison & Foerster, Pillsbury Madison & Sutro, McCutchen Doyle Brown & Emerson, Heller Ehrman White & McAuliffe, Brobeck Phleger & Harrison and Orrick Herrington & Sutcliffe.

In San Diego, firms such as Luce Forward Hamilton & Scripps, Gray Cary Ware & Fre-

denrich and Lorenz Alhadeff Cannon & Rose are also active in Asia. "LA acts as a window on to Japan, and San Francisco as a window on to China and Hong Kong," says a senior lawyer in San Francisco.

But opinion is divided on whether being on the west coast brings any benefit over New York as a base for Asian work, given advances in telecommunications and the increasing importance of an actual presence in Asia. The San Francisco lawyer adds: "While it is a benefit to have a San Francisco base for Asian work, it is equally important to have a New York office because it is seen as a credibility requirement by many companies in Hong Kong and China."

Lawyers in the San Francisco Bay Area are most upbeat. Silicon Valley is booming, in terms of corporate work and real estate values. A San Francisco lawyer says: "Silicon Valley has had a ripple effect over the whole region."

Firms such as Wilson Sonsini Goodrich & Rosati and Brobeck Phleger & Harrison have risen to the top of the US rankings of advisers on equity issues on the strength of their Silicon Valley practices, and have kept their clients even after graduating from start-up to big corporation.

East coast firms had wrongly assumed that after the initial public offering, technology companies would use the established New York firms for their next stage of development and general corporate work.

San Francisco's position as a legal centre has been strengthened by recent consolidation in banking services that has left two San Francisco-based banks, Wells Fargo and Bank of America, dominating California's banking industry.

Paul Glad, senior partner of Sonnenschein Nath & Rosenfeld's San Francisco office, says: "At the time we opened here in November 1987, there was a view that California was going to be increasingly dominated by LA, and that San Francisco and the Bay Area were fading away. The great irony is that it is LA that has faded - and with the unprecedented growth of Silicon Valley and the shift of the banking centre from LA to San Francisco, it is San Francisco which is now predominant."

But some LA lawyers are already pointing to San Francisco's real estate boom as an unsustainable bubble.

For lawyers across California, perhaps the best news is that smugness is back, a luxury precious few have been able to indulge in recently.

LEGAL BRIEFS



Access to ECJ judgments on the internet

Judgments of the European Court of Justice and the Court of First Instance are now available on the internet. The ECJ has had its own internet page on the Europa site since October 1996, containing general information about the court, press releases on the most important cases, and the weekly bulletin covering the proceedings of the two courts.

A weekly diary of forthcoming cases and the full text of all judgments delivered by the ECJ in 11 languages are now available from the date of delivery and will remain accessible on the court's internet site for 12 months. Several search criteria can be used: date of judgment; names of parties; case number; area of law; or key words.

The internet address is <http://europa.eu.int/cj/index.htm>. It will also be possible to access the Court's page more directly via www.curia.eu.int.

Rival hiring

Los Angeles-based US international law firm Latham & Watkins has strengthened its corporate practice in London by hiring Bernard Nelson from US rival White & Case.

New merger

Paris-based international law firm Salans Hertzfeld & Heilbrunn HRLH is to merge on January 1 1998 with London firm Harris Rosenblatt & Kramer. The merger offers synergies in banking and finance.

The new firm, Salans Hertzfeld & Heilbrunn HRLH, will have more than 200 lawyers and offices in London, Paris, Moscow, St Petersburg, Warsaw, Kiev, Almaty and New York.

SUEZ LYONNAISE DES EAUX

Net operating income (group share)

nearly FRF 2 billion up 15%

compared with one-half of the proforma full-year 1996 figure

Consolidated revenues

FRF 91.1 billion up 8%

Interim earnings per share

FRF 17.00 compared with FRF 16.00 for full-year 1996

70 million customers in water services and

25,000 MW of installed capacity worldwide

Investor Relations

1, rue d'Alsace - 75008 Paris

Internet: www.suezlyonnaise-eaux.com

Today, the Suez Lyonnaise des Eaux group is operational:

- It is focused on its core businesses,
- It is ahead of schedule in meeting objectives for international growth, strategic refocusing and income performance,
- It expects to exceed its forecast for full-year 1997 net operating income of FRF 3.5 billion.

This supports the strategic vision defined since Compagnie des Eaux and Lyonnaise des Eaux merged in June 1997: to become the world's leading provider of private infrastructure services.

SUSTAINED GROWTH IN THE FOUR CORE BUSINESSES

Consolidated revenues for the first six months of 1997 totaled FRF 91.1 billion, up 8% on the pro forma figure for the same period in 1996. The core businesses, which accounted for 58% of revenues, all enjoyed growth:

- Energy (up 6%)
- Water (up 5%)
- Waste Management (up 11%)
- Communications (up 16.4%).

Business continued to expand outside France and Belgium, with international revenues amounting to FRF 24.2 billion, or 27% of the total. Société Générale de Belgique contributed FRF 695 million to net operating income (group share), up sharply from 1996.

STRONG FINANCIAL PERFORMANCE

Earnings before interest, tax, depreciation and amortization (EBITDA) totaled FRF 19.6 billion, or 25% of revenues. This reflects the high, recurrent operating margins of the core businesses, which contributed more than two-thirds of EBITDA.

Net operating income (group share) totaled nearly FRF 2 billion, a 15% increase compared with one-half of the proforma full-year 1996 figure. Energy accounted for 19% of the total, Water for 44%, and Waste Management for 7%. The improvement in the contribution to net operating income (group share) was especially noticeable at these businesses, which are enjoying very strong expansion in the global marketplace.

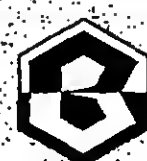
Among the other businesses, the good performance of retail financial services was combined with a recovery in the contribution from the construction business.

Strategic refocusing led to the recognition in the first half of major capital gains, which offset provisions to yield net exceptional income of FRF 152 million for the period. Interim net income (group share) amounted to FRF 2.1 billion.

The FRF 4.7 billion in goodwill arising from the merger was allocated to shareholders' equity, which as a result amounted to FRF 47.9 billion at June 30. The ratio of net debt to equity was 48%, testifying to the soundness of the consolidated balance sheet. Cash flow totaled FRF 10.9 billion, and covered both capital expenditure (FRF 7.9 billion) and financial investments (FRF 3.0 billion) for the period.

OUTLOOK

Based on the interim results and the sustained growth abroad in its core businesses, Suez Lyonnaise des Eaux expects to exceed the FRF 3.5 billion it had forecast for full-year net operating income (group share).



bajaj auto

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Unaudited Financial Results (Provisional) for the Six Months ended September 30, 1997

	Accounting Year ended	Six Months ended	Six Months ended	Six Months ended
	31.03.97	30.09.96	30.09.97	30.09.97
	(Rs. in millions)	(Rs. in millions)	(Rs. in millions)	(US \$ in millions)
Net Sales (including excise duty) and income from operations	32,441.2	16,029.2	15,129.9	418.184
Other income (Net)	2,099.6	1,095.6	1,178.0	32.559
Total sales and other income	34,540.8	17,124.8	16,307.9	450.743
Total expenditure	26,518.5	13,079.3	12,556.8	347.085
Interest	73.1	38.6	22.2	0.614
Gross profit after interest but before depreciation & taxation	7,949.4	4,006.9	3,728.9	103.064
Depreciation	1,178.7	558.0	685.1	18.336
Profit before tax	6,770.7	3,448.9	3,043.8	84.128
Provision for taxation	2,365.0	1,190.0	960.0	27.363
Net profit	4,405.7	2,258.9	2,083.8	56.765
Profit after prior period adjustments	4,399.6	2,247.4	2,082.0	57.546
Earnings per share - annualised (Rs) / (US \$)	55.28	56.47	52.32	1.446
Paid up equity share capital	795.9	795.9	795.9	21.998
Reserves (excluding revaluation reserves as per balance sheet of previous accounting year)	16,811.1			

- NOTES:
- The above results have been taken on record in a meeting of Board of Directors held on 20th October, 1997.
 - The total two and three wheeler production and sales during the first six months were 622,255 and 625,140 respectively. The corresponding figures for the six months ended 30th September 1996 were 758,569 and 722,467.
 - The stock of vehicles on 30th September, 1997, was 22,478 as against 45,186 on 30th September, 1996.
 - The total exports of the company in the first six months were Rs. 661.4 million against Rs. 675.3 million during the six months ended 30th September, 1996.
 - The company at its meeting held on 20th October, 1997 has allotted Bonus Shares in the ratio of one share for every two shares held on 10th October, 1997 by capitalisation of Reserves. The Paid-up Capital, therefore, stands increased to Rs. 1193.9 million w.e.f. 20th October, 1997.
 - The conversion rate for currency has been taken as US \$1 = Rs. 36.16.

BY ORDER OF THE BOARD OF DIRECTORS
FOR BAJAJ AUTO LIMITED

MUMBAI

DATE: October 20, 1997

RAHUL BAJAJ
CHAIRMAN & MANAGING DIRECTOR

محکمات العدل

Bulgaria

Daunting problems remain but there are signs the lessons of transition have been learned, says Anthony Robinson

Recovery is underpinned by realism

For millions of Bulgarians this traumatic year has marked a painful coming to terms with the realities of the post-communist world and an end to illusions.

The greatest illusion was the idea that things could go on more or less the same after the disintegration of the Soviet empire and the undemanding Comecon market within which Bulgaria lost its sovereignty but achieved modest post-war prosperity and a distorted form of industrialisation.

As the country most closely integrated into the Soviet empire, it cut off from cheap Soviet energy and raw materials and easy markets after 1990 required Bulgaria to undertake drastic restructuring.

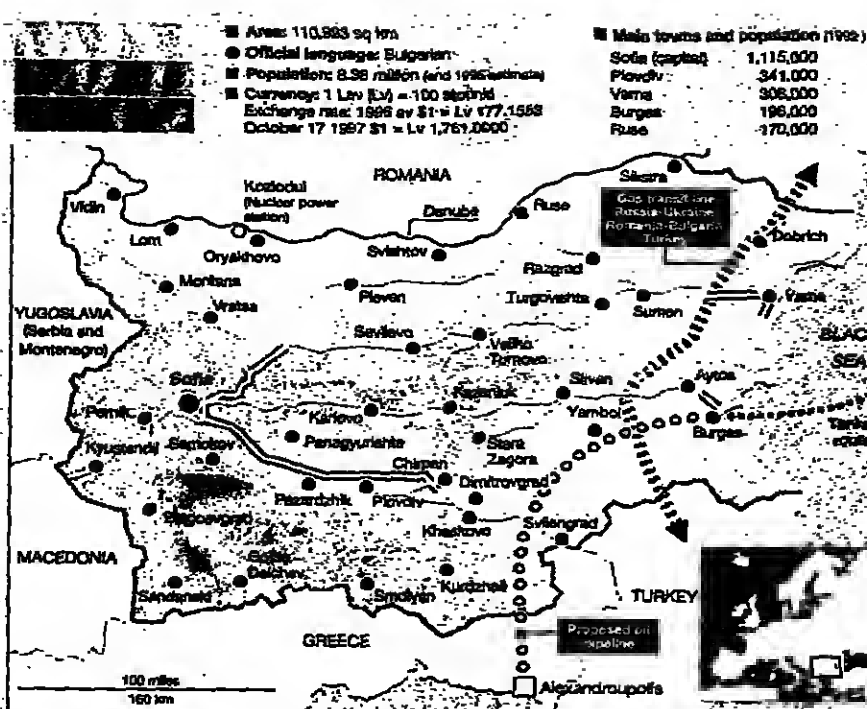
Instead it got the opposite. Bulgarians were not psychologically prepared for the seismic shift in world politics. For seven years the economy was away as shallow reforms were carried out in an opaque atmosphere of political, ethnic and moral ambiguity.

External events made things worse. The UN-imposed trade embargo on Serbia provided rich pickings from smuggling and reinforced criminal gangs. The cost of the war in the Balkans emerged in the second half of last year. Privatisation accompanied by asset-stripping on a massive scale, and reform returning much of the country to subsistence farming, and loose banking supervision allowing savings to be channelled into the pockets of shady financial-industrial "groups" sapped the economy's substance.

Nemesis arrived through a banking crisis combined with a run on the lev in summer 1996, forcing the closure of 14 banks and sparking hyper-inflation. The currency collapsed from Lev 70 to the dollar at the start of 1996 to Lev 3,000 at the turn of the year against a background of plummeting incomes, rising unemployment and a fall in GDP of 9.8 per cent over the first half of this year.

The future looked bleak until the turn of the year when the people of Sofia shook off the mood of panic and resignation and started to demonstrate in growing numbers outside parliament and the gold-domed Alexander Nevski cathedral.

Inspired by the month-long candle-lit street protests against the electoral chicanery of President Slobodan Milosevic in neighbouring Serbia, demonstrators started whistling and jumping up and down as they called on their compatriots



Constitution

- Legal system: Based on the constitution of July 1991
- National legislature: Unicameral National Assembly of 240 members, elected by proportional representation. The United Democratic Forces, led by the Union of Democratic Forces, is the largest electoral coalition in the assembly, with 137 deputies; the Democratic Left, led by the Bulgarian Socialist Party, ranks second with 58 seats; the Alliance for National Salvation, led by the Movement for Rights and Freedoms, has 19 seats; the Euroleft has 14 seats and the Bulgarian Business Bloc 12.
- Electoral system: Universal direct suffrage from the age of 18
- National elections: October/November 1996 (parliamentary) and April 19 1997 (parliamentary), most elections due by April 2001 (parliamentary) and October 2001 (presidential)
- Head of state: Peter Stoyanov, elected president in November 1996
- National government: A United Democratic Forces (UDF) coalition, comprising the Union of Democratic Forces (UDF), the Bulgarian Agrarian National Union (BANU), the Democratic Party (DP) and the ethnic Turkish Initiative Committee for Renewal (ICR)

Economic summary

	1997	1998
Total GDP, nominal (\$bn)	6.8	13.01
Real GDP growth (annual % change)	-7.0	1.5
GDP per head (\$)	1,158	1,536
Inflation, end period annual % change in CPI	566.0	27.0
Industrial production (annual % change)	-6.0	0.0
Unemployment rate (% of workforce)	17.0	15.0
Three month interest rate (%)	15.0	10.0
Foreign exchange reserves (\$bn)	1.3	1.5
Budget balance (% of GDP)	-6.2	-3.5
Gross external debt (% of GDP)	100.5	77.6
Current account balance (\$bn)	-0.2	-0.4
Merchandise exports (\$bn)	3.9	4.0
Merchandise imports (\$bn)	-3.9	-4.2
Trade balance (\$bn)	0.0	-0.2

Main trading partners (share of total trade to world, 1996)

Partner	Exports	Imports
EU	36.5%	31.3%
CIS, central & eastern Europe of which Russia	31.7%	37.7%

Sources: Ing Barings, EIU, Datastream/ICV

to "sweep away the red trash" - their contemptuous name for the secretive, incompetent government of former-communists turned socialists led by the indecisive Zhan Videnov who won the 1994 elections with an undeliverable promise of painless reform.

The country's new mood led first to the election of Peter Stoyanov as an anti-

communist, pro-reform president in November and was reconfirmed at general elections in April when the anti-communist Union of Democratic Forces (UDF) coalition led by Ivan Kostov and Alexander Bozhkov swept back to power after five years in opposition.

Fears that the UDF, which emerged from the communist dictatorship in 1990 as a

bunch of inexperienced, squabbling intellectuals, would revert to type when faced with the strains and temptations of power have been stilled by the performance of the new government in the first six months.

Working closely with international financial institutions, the government introduced a currency board financial system on July 1.



This was the fruit of a wide national consensus on the issue. It ranged from the UDF-backed president to a socialist party trying to transform itself into a European-style social democratic party and pledging constructive opposition to other government policies in parliament.

The currency board, backed by more than \$1bn from the international finance institutions annually links the domestic money supply to the level of foreign currency reserves at a fixed exchange rate of 1,000 lev to the D-mark.

The system, which operates in countries as diverse as Hong Kong and Estonia, effectively prevents the government from indulging in deficit financing or to bail out banks, except in extreme cases to avert a risk of systemic collapse. Above all it provides a fixed currency no which in build a stable macro-economic base. This will allow it to push ahead with a fast-track cash privatisation programme and reform of banks, enterprises and institutions which is the government's top priority.

The result so far has been a spectacular U-turn from last year's impending debt default to re-monnetarisation of the economy and renewed economic growth. Hyperinflation has been eliminated. After a blip in August when the monthly inflation rate jumped to 5.5 per cent, prices rose only 2.2 per cent in September and are projected to fall further. Hard currency reserves and hence the domestic money supply, have risen sharply thanks to

a combination of IMF, World Bank and EU loans. Higher than forecast privatisation receipts and a \$360m trade surplus over the first seven months also contributed.

The trade surplus reflects both the start of a strengthening export-led recovery and the depressed level of imports. The latter is the result of the weakness of domestic demand after the collapse in incomes last year and the erosion of savings caused by hyperinflation.

Bulgaria still has daunting problems. About 2.5m out of the 8.4m population are pensioners. The World Bank says nearly 80 per cent live under the poverty line. Foreign debt is about \$10bn. Much of its industry is obsolete and the infrastructure is worn out.

But, for the first time since 1990, Bulgaria has a government looking seriously at the lessons to be drawn from transition experience elsewhere and listening to foreign investors. Its conclusion is that speed is crucial and Hungarian style cash-privatisation is the fastest and most successful route to enterprise transformation because of the access it will provide to better management, product renewal and global markets. A new stock market is scheduled to start operations on October 21. Liquid banks with clean balance sheets are looking for foreign partners and domestic customers.

Meanwhile, local business, after its baptism of fire, has learnt sobering lessons. "The days of flash cars and endless chats on the mobile phone are over. We've learnt

the hard way that time is money and business is risky," says a restaurant owner who only saved his construction business by selling land and cutting back to the core.

The new air of sober realism is accompanied by rising national self-confidence and an unambiguously pro-Nato and pro-EU stance. Both the president and Mr Kostov, the prime minister, insist that the desire for European integration is not a bar to good relations with a fellow-Slav Russia, which 120 years ago helped liberate Bulgarians from the Ottoman yoke.

On the contrary, they argue that Bulgaria needs the security of the Euro-Atlantic defence community and the EU to deal with Russia on a state-to-state or straight commercial basis without the hang-ups of the past when Moscow regarded Bulgaria as "Russia's little brother". This new confidence was underlined this month by a gas supply agreement assuring supplies for the next 10-15 years. It was linked to parallel talks on a new pipeline to transport 160 cubic metres of gas annually to Turkey.

By the time the proposed pipeline enters operation early in the next century, a prosperous Bulgaria hopes to be part of a bustling Black Sea region. It is through Bulgaria that oil and gas will flow west from a Caspian region whose growing investment needs and rising wealth should transform the prospects of what until now has been an undervalued country on the neglected periphery of Europe.

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The Right Partner To Rely On

BANKING • by Kerin Hope

Still reeling from the crisis

After the collapse last year of 14 of the country's banks, confidence is trickling back

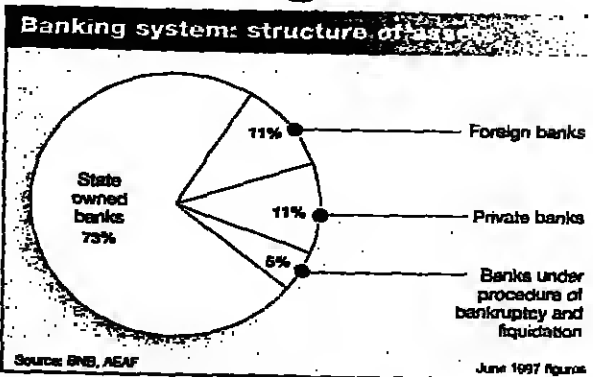
Bulgaria's banking sector is struggling to recover from the collapse last year of 14 out of the country's 35 banks, including five state-owned institutions and a group of private banks that had claimed to be spearheading the country's economic transition.

The government has decided that the key to a prudent banking system is to seek foreign equity participation in state-owned Bulgarian banks and transfer management to the new shareholders. United Bulgarian Bank, one of six surviving state banks, has already been privatised and two others, Expressbank and Postbank, are due to be sold in the next few months.

But the crisis in which annual inflation reached 1,200 per cent and interest rates briefly touched 3,000 per cent has left surviving banks in a state of shock.

Deposits are trickling back as confidence starts to recover, but an estimated \$800m in dollars and D-marks is still being kept under mattresses and in jars, say Bulgarian bankers.

Loan books have shrunk, mainly because Bulgaria's chastened bankers now shun practices that encouraged the emergence of high-rolling "credit millionaires" who made no attempt to



meet interest and repayment deadlines. "People are scared to lend to anyone other than state companies with big cash inflows and a few multinational clients," says a foreign banker. "Successful banking at present means concentrating on trading government paper."

The introduction in July of a currency board system which pegs the national currency to the D-mark at a fixed rate of 1:1,000 has done much to restore stability. Annual interest rates on treasury bills have fallen to 6.5 per cent, while lending rates for the few bank customers permitted to take out short-term loans carry an average interest rate of about 12 per cent.

The government has accepted a restructuring plan proposed by the International Monetary Fund, designed to put Bulgaria's banking sector on a permanently sound footing. It calls for improvements in supervision by the central bank, to be implemented with the

help of foreign experts, and bank refinancing of commercial banks by the central bank. It also sets strict capital adequacy requirements.

After raising their capital adequacy ratio over the past few months to the 8 per cent minimum required under Bank of International Settlements regulations, the banks must boost the ratio to 12 per cent by the end of 1998. Under Bulgaria's deposit guarantee scheme, small savers have been able to retrieve the full amount of funds that were frozen when banks started closing their doors last year. Many have accepted offers of immediate payment of their foreign exchange holdings in equivalent amounts of lev at fixed exchange rates set by the currency board, rather than wait for instalments of US dollar and D-mark deposits.

New banking regulations ban directors of failed banks from joining the boards of financial institutions. To a large extent, board members of banks are held responsible

for a disastrous expansion of credit that effectively transformed some banks into pyramid schemes, by channeling depositors' funds to companies run by their business associates.

Preparations are also under way for lifting banking secrecy regulations so that "credit millionaires" can be brought to trial.

Disposals of state-owned banks are being handled by the Bank Consolidation Company, the holding organisation for state-owned banks. Although the small Bulgarian market is not considered likely to attract many big international players, Petar Zhotev, executive director of BCC, says he has received an encouraging number of replies from the 40 international institutions which were invited to bid for a Bulgarian bank.

"We're confident that we can sell two or three banks," Mr Zhotev says. "But if there isn't enough demand, we will aim to sign management contracts instead with a foreign institution, and after these banks for sale again six months or a year later."

In July, Oppenheimer & Co of the US, which has since become part of Canada's Imperial Bank group, took a 30 per cent stake in United Bulgarian Bank. The European Bank for Reconstruction and Development acquired 35 per cent, with Bulbank, the biggest Bulgarian state bank, taking the remaining 35 per cent.

Raffelbank, the Austrian bank's Bulgarian venture, is the frontrunner to

acquire Expressbank, a profitable bank based in the Black Sea port of Varna. Raffelbank is bidding against Daewoo Securities of South Korea, whose parent group last year acquired the Sheraton Hotel in Sofia and has an active trading presence in Bulgaria.

Mr Zhotev says that if negotiations with Raffelbank or Daewoo fail, BCC will hold an international tender next year to dispose of Expressbank. This prospect alarms Expressbank officials who want the takeover to happen quickly, although it would mean a high level of redundancies and the closure of several of its 26 branches and many of the 70 deposit-taking offices around Bulgaria.

"We need a foreign partner to come in as soon as possible, otherwise the foreign banks will ignore us and start building their own branch networks," says Simeon Gospodinov, head of Expressbank's international department.

Next for disposal is Postbank, for which Nomura International of Japan and National Bank of Greece are expected to make firm offers next month. It will be followed by Hebrusbank, a smaller regional bank based in the southern city of Plovdiv, and Biochim, which is still struggling with bad debt. The future of Bulbank, which dominates the Bulgarian market, has to be worked out but Mr Zhotev says it "will soon start looking for a core group of strategic investors from abroad".



A worker test maturing wine: last year Bulgaria exported 80 per cent of its total wine output, of which more than 100,000 litres was sold to the UK

AGRICULTURE • by Kerin Hope and Theodor Troev

Mixing grape and grain

Abundant land should appeal to investors in a wide variety of farm products

From rolling wheatfields in the Thracian plains to alpine pastures high in the Pirin mountains, Bulgaria is an appealing prospect for would-be investors in grain production, and dairy farming.

It also has the potential to become a giant market garden for the region, supplying fresh fruit and vegetables to Istanbul and the burgeoning cities of western Turkey and further afield in the Black Sea region and the middle east.

Ventsislav Vurbunov, agriculture minister, says completing land reforms is a priority for the pro-market government, which took power last April. He stresses that legislation due to be approved by parliament later this month will permit foreigners to buy farmland through joint ventures.

"Foreign investment is important for increasing farm output and for winning back our old export markets. Bulgaria has some of the best cereal-growing land in Europe and was a big wheat exporter 50 years ago. But we badly need new inputs, machinery and expertise," says Mr Vurbunov, whose family grows cereals on several hundred hectares in eastern Bulgaria.

Agriculture suffered as Bulgaria's communist-era rulers tried to transform the country into a model industrial producer for the Soviet bloc, although private farmers managed to produce sizeable yields on small plots of land that remained outside the network of state-owned co-operatives.

Economic transition has also been damaging, with large tracts of arable land left uncultivated since the break-up of the co-operatives seven years ago. The cattle population has fallen from 650,000 in 1989 to 350,000 at the start of this year as the

co-operatives' dairy herds were split up among individual households. Thousands of cattle were slaughtered because of shortages of feed or for food during last winter's deep economic crisis.

About 34 per cent of Bulgaria's workforce are employed in farming, although agriculture last year contributed only 12.5 per cent of gross domestic product. The numbers of subsistence farmers have risen sharply in the past two years, with the return from the cities of elderly people and unemployed workers who were unable to survive on pitifully small pensions and redundancy pay.

Land reforms were launched in the early 1990s with the redistribution to pre-communist owners and their heirs of small parcels averaging less than 2.5 hectares. But only a small percentage of owners received official titles to their land, preventing the development of a land market and of long-term leasing to professional farmers.

While 70 per cent of the 5.8m hectares of land made available to private owners has been distributed, only 18 per cent of owners have received official titles. The remainder have been given temporary titles which may be contested in the courts.

Under the new legislation unlimited amounts of land can be leased, so that small holdings can be united for large-scale cultivation of cereals. Foreigners are also allowed to lease private land and will be able to bid for leases being auctioned under a new scheme to make tracts of state-owned land available to private farmers.

Land reform is also likely to speed the privatisation of wineries and agri-processing factories, because potential buyers will be able to ensure regular supplies of fruit and vegetables through buying the surrounding land.

However, Mr Vurbunov dismisses suggestions that a well-developed farm sector could create problems for Bulgaria's bid to join the

European Union in a second wave of enlargement. He points out that Bulgarian farm exports could be channelled more easily to markets in Turkey and the former Soviet Union than to western Europe.

Despite Bulgaria's tough economic circumstances, exports have continued of popular products such as wine and white cheese. Last year Bulgaria exported 80 per cent of its total wine output amounting to about 240,000 litres, of which more than 100,000 litres was sold to the UK, still much the biggest market for Bulgarian wine.

Most Bulgarian wineries have been privatised but funds for replanting vineyards and modernising wine-making plants are in short supply because many facilities were sold to employees and small investors under the government's scheme for mass privatisation.

Exports of white cheese, mainly to Greece and the Middle East, fell by 10 per cent last year to just 5,700 tonnes, according to the national statistical institute. But this figure does not include large quantities of Bulgarian cheese smuggled across the border into Greece and Turkey following the sharp decline in the value of the lev.

The liberalisation earlier this year of food prices, under reforms agreed in return for an international Monetary Fund loan, is likely to encourage poultry and livestock farmers to increase output. The outlook for grain producers has also brightened with the reduction of a 15 per cent tax on wheat export earnings to 10 per cent following a better-than-expected wheat harvest of 3.7m tonnes.

Nelly Stefanova, chairperson of Agricultural Credit Centrale, a state agency which lends to small farmers, says: "It's becoming clear that there is money to be made in farming. Young people no longer dismiss it as an occupation for their grandparents."

PROFILE United Bulgarian Bank

New era for a tough survivor

Stilian Vatev, the 42-year-old executive director of United Bulgarian Bank will never forget the last four months of 1996. Every day long queues of anxious depositors lined up for hours outside its branches to withdraw their money.

"We lost 45 per cent of our deposit base in those months, about \$5m a day. I remember keeping a close eye on the weather forecast, to make sure the planes carrying cash from our correspondent banks abroad could land. It was terrible," he says with a shudder.

But UBB, which started operations in 1993 after the merger of 22 small, under-capitalised banks, survived. This summer it became the first bank to be privatised under the new government, for whom bank privatisation and consolidation is a priority.

In its newly privatised form UBB is determined to remain a player in what is expected to be an increasingly competitive banking market as

competition from foreign or foreign-owned banks in particular increases.

"We anticipated last year's crisis and stopped lending at the start of 1996. We also cut our exposure to domestic banks," says Mr Vatev, who spent 11 years at the National Bank before joining UBB in 1993.

But prudence in face of the impending crisis would not alone have guaranteed survival. As a state-owned institution the bank handled large parastatal accounts, such as the National Electricity Corporation and Bulgarian railways. This gave it a public sector client base denied to private banks.

It helped the crisis, which led to the closure of 14 banks, blew up after UBB had just been re-capitalised with the help of the state-owned Bank Consolidation Company. Last year the BCC injected into the bank the equivalent of \$120m in bank bonds - Libor-linked domestic bonds issued by the ministry of finance to re-finance foreign currency

denominated bad debts.

Before the crisis erupted UBB maintained a rough 50/50 split between state and private sector clients. As the bank's loan and deposit books shrank to bare survival mode in 1996 the balance shifted heavily towards the former. In future it will shift back towards private sector lending following privatisation in July.

The privatisation is not complete, in that state-owned Bulbank took over 35 per cent of the shares from the Bank Consolidation Company.

But the decision of the European Bank for Reconstruction and Development to take a 35 per cent stake alongside the US investment company Oppenheimer & Co which bought the remaining 30 per cent has given UBB majority foreign owners and access to fresh capital. Oppenheimer has since been taken over by Imperial Bank of Canada which has not yet made clear its intentions towards UBB. Until now UBB, like other

Bulgarian banks, has been unable to lend on other than a short-term basis because the bulk of its deposit base, both lev and foreign currency denominated, has been mainly in sight or other short-term accounts. The bank's strengthened capital base means that UBB is poised to start lending on a longer-term basis.

The bank's paid in capital of 1.21m will rise to 1.75m by the end of November following the shareholders' agreement in July to inject \$30m into the bank. But it will be a long time before UBB or any other Bulgarian bank forgets the recent trauma.

Meanwhile depositors, who mostly converted their savings into hard currency before stuffing the notes under mattresses, are regaining confidence. "In the three months since privatisation lev deposits have doubled, although they are still well below July 1996 levels in real terms," Mr Vatev says.

UBB, with its 38 regional branches and over 130

sub-branches and outlets, has the biggest branch network of any bank and is well placed to benefit from the hoped for return of depositor confidence and the economic upswing.

"But we have to cut costs, reduce staff from current levels of 3,100 and close down some branches. The market has declined and competition has increased, including from our own highest domestic shareholder, Bulbank. We've imported a new culture along with our new shareholders, now we owe to make it work," Mr Vatev says.

It will be an uphill struggle to compete against the banking skills and services offered by the foreign banks such as Dutch-based ING and Austria's Raiffeisen which are set to expand organically or by taking over some of the Bulgarian banks up for sale.

Anthony Robinson

GREEK ENTREPRENEURS • by Kerin Hope

A gateway to eastern markets

For many Greek companies, Bulgaria is the first step into eastern Europe

Bulgaria is the country chosen by most Greek businesses for their first venture in eastern Europe, whether they are traders shipping goods across the border, local subsidiaries of multina-

tionals or fast-growing food and beverage companies listed on the Athens stock exchange.

The collapse of communism re-opened markets from which all but a handful of Greek companies were excluded for almost 50 years. During Bulgaria's period of prosperity in the inter-war years, the Greeks handled most cargoes shipped through the Black Sea ports of Varna and Burgas, while

Greek commodity traders maintained offices in Sofia and other Bulgarian cities. Greek companies seeking to remain competitive over the next decade are leading the drive to invest in eastern Europe. Bulgaria, with a similar market size to Greece and comparatively good communications, is considered the easiest place to start.

Bulgaria is also a stepping stone for an increasing number of Greek businesses that have started exporting to Romania, Ukraine and Russia. "A good many medium-sized Greek companies understand that they have to grow in order to survive. Expanding into the Balkans and the former Soviet Union is not just an opportunity. It's becoming an inevitable part of a business plan," says Costas Mitropoulos, managing director of Kantar, the Greek affiliate of Arthur D. Little, the international management consultants.

Hellenic Bottling Company, which holds several Coca-Cola franchises in the Balkans and parts of Russia, has invested steadily since starting operations in Bulgaria in 1991. In addition to establishing joint ventures with several co-operative soft drinks bottlers around the country, HBC has built a Coca-Cola plant on a greenfield site outside Sofia and a plastics factory to make crates and

bottle-tops for soft drinks. Loukas Komis, HBC's corporate affairs director, says that investment in Bulgaria "amounts to almost \$100m out of a total investment of \$500m in the Balkans, Russia and Armenia over the past six years."

Through a joint venture with Athenian Breweries, the Hellenic affiliate in Greece, HBC has also diversified successfully into beer production in Bulgaria. The joint venture, Brewinvest, paid \$21m for an 80 per cent stake in Zagorka, Bulgaria's leading brewery, and has invested another \$40m to modernise its plant at Stara Zagora and set up a nationwide distribution network. In the textile sector, where a few Greek companies were able to start operating in Bulgaria even before the demise of communism, the much cheaper cost of labour has encouraged Greek manufacturers to shift production across the border.

More than 60 Greek producers of knitted cotton products ranging from T-shirts to children's pyjamas have set up joint ventures with Bulgarian partners. They manufacture for the German and Austrian markets under the "cut-and-sew" system in which the foreign buyer supplies fabric and patterns and imports the finished garments.

Most joint ventures are set up in southern Bulgarian towns just a few hours' drive

from Thessaloniki and other northern Greek cities where many "cut-and-sew" operations are based. There is no visa requirement for EU citizens entering Bulgaria, but Bulgarian factory owners complain that visas for Greece, even for a business meeting with a partner, are difficult to obtain because of restrictions imposed by the EU's Schengen accord.

Greece will come under increasing pressure from Bulgaria to grant more business visas following the opening of three new border crossings, which are due to be completed by 1999.

This absence of official crossings has not prevented small entrepreneurs from building a flourishing informal trade, using trucks dating from the inter-war period.

Greek customs officials say the official trade balance is boosted by widespread smuggling of agricultural products, cigarettes and petrol, through the Rhodope range.

The volume of trade between Greece and Bulgaria fell last year by 15 per cent to \$380m as Bulgaria's economy weakened, according to figures published by the Association of Greek Exporters.

But unofficial estimates put the trade volume at about \$700m, if the proceeds of smuggling are taken into account.

Financial Times Seminar

23 OCTOBER 1997

16.00 - 18.30

'THE DEVELOPMENT OF CAPITAL MARKETS'

Forming part of the Government Forum, the Financial Times will be hosting a seminar discussing the development of the Bulgarian Capital Market.

The seminar will be chaired by Tony Robinson, Central Eastern European Editor and the opening address given by Mr Ilian D. Vassilev, President of the Foreign Investment Agency.

Guest speakers will be:
Mr George Prohasky - Chairman of the Stock Exchange
Mr Alexander Bebov - JP Morgan, London
Mr Peter Goldscheider - EPIC, Vienna

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TOURISM • by Kerin Hope and Theodor Troev

More to offer than sun, sea and sand

To help put other gems on the map, a network of tourist offices is being created

Bulgaria's sprawling Sunny Beach tourist resort on the Black Sea played host in communist days to an unlikely collision of cultures. At a mock-Tudor tavern nestled in the shadow of a giant hotel block, privileged Soviet workers could drink beside German and British tourists in one of Europe's lowest-priced destinations.

Every year from May to October, Sunny Beach and two other big complexes, Golden Sands and Albena, on the sandy coastline north of the port of Varna, were packed with tourists, most of whom travelled on the elderly Tupolev aircraft operated by the charter subsidiary of Balkan Airlines, the state carrier.

With more than 60,000 beds in over 200 hotels, almost all in the two- and three-star category, as well as restaurants, cafes and shops, the three resorts operated as self-contained facilities. Few tourists ventured beyond Varna to explore the old-fashioned fishing ports of Nessebar and Sozopol.

A sharp fall in occupancy rates since the end of communism has shut down dozens of hotels in the Black Sea resort complexes. After almost a decade of neglect many units are in serious disrepair. Attempts at privatisation are still at an early stage, although beach-front units are being refurbished ready for sale.

Ventsislav Tanchev, sales manager at Golden Sands, says that Russian visitors are returning after the refurbishment of a quarter of the resort's 61 hotels, while a few big international tour operators such as TUI of Germany are again sending groups to Bulgaria. This year the resort attracted



Awaiting discovery: Bachkovo monastery. Just one of the country's treasures. (Harrison Library/Alamy)

almost 100,000 visitors. "Our selling point is price. We're a cheap destination for family holidays," Mr Tanchev says. "But we have an advantage because 40 per cent of our clients are repeat visitors. As we upgrade the facilities each winter, we can raise rates a bit higher."

Golden Sands, now a joint stock company run by its managers, ploughs back as much income as possible into upgrading facilities. Nine hotels have been sold to private operators, with the resort retaining a 30 per cent holding. This year two heated swimming pools were added to prolong the tourist season by a few weeks.

"This year we've had more Germans than Russians for the first time since the early 1990s and the British have also started to come back," says Mr Tanchev. "If we can extend the season a bit through upgrading of our installations, and by offering tours in the region, we can start attracting more northern Europeans in older age groups."

Bulgaria's tourist authorities back the revival of pack-

age tourism but they are also aware that they have more to offer than a cheap sun-and-sea package holiday. Blessed with unspoiled mountains and upland lakes, and a wealth of frescoed Orthodox monasteries hidden among its forests, Bulgaria is awaiting discovery as a destination for more discerning travellers.

"Even if our hotels were in first-class shape, we would find it hard to compete effectively with Mediterranean destinations like Spain and Turkey," says Mariana Assenova, under-secretary for tourism. "We don't have a long stretch of coastline and the season on the Black Sea is several months shorter. We have to develop other types of tourism."

To put Bulgaria's mountains, monasteries and mineral springs on the map, the tourist authorities are promoting the creation of a network of tourist offices run by local government officials to provide assistance for Bulgarians wanting to offer accommodation for foreigners in private homes and guesthouses and to make

information available for visitors. "Apart from a handful of ski-resorts with family-run hotels and guesthouses, there isn't much organised accommodation outside the big cities," Mrs Assenova says.

The cash-strapped Bulgarian government is unable to finance advertising on the scale of the Spanish and Turkish print and TV campaigns in western Europe. So it is up to Bulgaria's niche operators to reach a growing international market for cultural and ecological holidays for small groups.

Boyan Manev and Blago Lefterov, former university lecturers in tourism who run Sunshine Tours, a small Sofia-based travel agency, are trying to develop the region of Trun, near the mountainous border with Serbia for walking and bird-watching holidays, with the help of "soft" tourism experts from the UK's Manchester Metropolitan University. "Trun is completely unspoiled because it was closed even to Bulgarians during the communist period," says Mr Manev.

TELECOMS • by Kerin Hope and Theodor Troev

Getting busy on the lines

Despite delays on privatisation, efforts are being made to upgrade the network

Political and economic upheavals have delayed plans for privatising Bulgarian Telecommunications Company, but the state operator has meanwhile made a serious start on building a modern telecoms network.

The timetable for selling a strategic stake in BTC to a foreign operator or consortium has already slipped several times. The most recent delay was caused by long drawn-out contract negotiations between the government and Deutsche Morgan Grenfell, the international investment bank selected last April as adviser for the sale.

Antony Slavinsky, the government's senior telecoms official, says DMG has started work after signing the contract last month, but the tender documents for the bidding are not likely to be ready before mid-1998, because "there is a good deal of work to be done on BTC's accounts and the legal aspects of the sale".

The sale should be completed in the second half of 1998, Mr Slavinsky says. BTC has already been split off from the postal services,

and its accounts are being audited to international standards by Arthur Andersen, the international accountants. A draft law has been prepared setting up a regulatory framework for the telecoms sector, due to be approved in parliament by the end of the year.

The government is committed to selling at least 25 per cent of the company to a strategic partner who will also take over management. The possibility of making shares available to small investors by floating a minority stake on the new Sofia stock exchange will be considered at a later date, Mr Slavinsky says.

Telecoms privatisation is picking up speed in the Balkan region, following the sale in June of a 49 per cent stake in Telekom Serbia, the state operator, to Italy's Stet and OTE of Greece for DM1.57bn. Rom Telecom, the Romanian state operator, is due to be privatised in the first half of next year, to be followed by state operators in Moldova and Macedonia.

Regional alliances are under discussion, with OTE and Rom Telecom showing interest in acquiring a minority stake in BTC. The Greek telecoms operator has developed close links with BTC through a joint venture, Bulfon, which installs and operates cardphones manufactured in Greece.

Bulgaria's fixed-wire network is in better shape than its ex-communist neighbours, with 32 telephone lines for every 100 residents, compared to 25 for Serbia and just 14 for Romania. This is because the network expanded in the 1970s as Bulgaria became a telecoms equipment supplier for the Soviet bloc.

BTC has digitised about 5 per cent of the network with the help of \$160m in loans from the World Bank, the European Bank for Reconstruction and Development and the European Investment Bank, together with \$107m of own funds. Over the past three years, 17 digital exchanges with a total capacity of 107,000 subscribers have been installed as part of a digital overlay network designed to upgrade services Bulgaria's main cities.

"We saved about \$40m on our budget projections as a result of getting very competitive bids from suppliers who wanted to get in at the start of BTC's modernisation and this has allowed us to install an extra 40,000 digital lines," says Mr Slavinsky.

But about two-thirds of BTC's subscribers cannot make international calls through an automatic exchange, while many subscribers in the countryside still share party lines with their neighbours.

Mr Slavinsky says BTC plans to invest about \$80m next year in expanding international connections and boosting digital capacity in local networks for smaller towns which were not included in the digital overlay project. More digital lines will be installed in the Black Sea tourist resorts and towns with a high percentage of business subscribers.

Bulgarian companies already have preferential access to digital lines, which make transmission of data faster and more reliable, and also allow calls to be time-charged. In Sofia and other cities, companies can have a digital "business" line installed within a few days but pay a high installation fee and higher rates for calls.

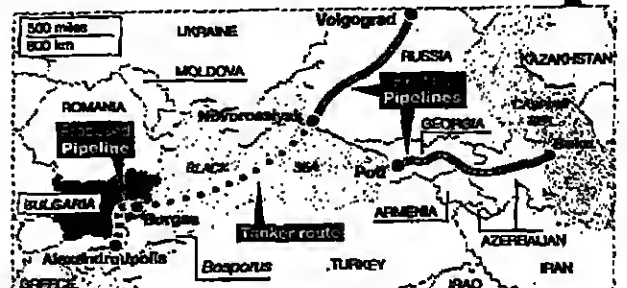
However, BTC's strategic partner will have to meet a heavy investment commitment to finish upgrading the network before the state operator's monopoly of fixed-wire telephony is lifted at the end of 2002.

A third mobile telephony licence may be offered as part of the privatisation package, Mr Slavinsky says. At present, Cable & Wireless of the UK operates an analogue mobile network, while Tron, a Bulgarian group, has set up a GSM cellular system which covers the country's main cities and highways.

THE PORT OF BOURGAS • by Theodor Troev

Pallets and bales pile up

Bulgaria's biggest port is likely to become a key transit point for regional trade



It is Saturday afternoon but Bulgaria's Black Sea port of Bourgas is bustling with activity. Coal and iron-ore concentrates are piled high at the quay used exclusively by Kremikovtsi, Bulgaria's giant steel company, awaiting shipment by rail to its plant outside Sofia.

Forklift trucks are manoeuvring pallets of lead and zinc ingots produced at the Kardzhali smelter in southern Bulgaria into position for loading. Bales of cotton from Uzbekistan are being hoisted off a freighter docked nearby.

Bourgas, a natural inlet which - unlike other Black Sea ports - is protected from all but the fiercest easterly winds, is Bulgaria's biggest port, with the potential to become an important transit point in the next decade for trade between Europe, the Black Sea rim countries and central Asia.

Its main competitor in the region is Constanta in Romania, but Bourgas claims to have an edge because it is closer to the busy Bosphorus shipping lane linking the Mediterranean with the Black Sea, and to the port of Poti in Georgia, the main transit point for cargoes from the republics of central Asia.

"Market research indicates there will be a tremendous flow of cargo between the Black Sea and central Asia

early next century, and it won't be oil," says Vesselin Kraev, chairman of the port's board of directors. "We have the advantage of being the first big port you reach in the Black Sea from Istanbul, but there will be enough business for both ports."

To meet the anticipated surge in activity Bourgas port has developed a \$300m master plan to be implemented over the next 18 years. The plan calls for construction of 4,000 metres of new quays providing four specialised terminals suitable for bigger vessels, as well as breakwaters and dredging to deepen shipping channels in Bourgas bay.

An extended breakwater would protect a new terminal for general and liquid cargoes. A bulk cargo terminal would cater for vessels up to 100,000 deadweight tonnes, far larger than the port's present limit of 70,000dwt. The third terminal would cater for truck and passenger ferries, while the fourth would handle Panamax-sized and feeder container vessels.

Bourgas is already negotiating a \$150m soft loan from Japan's Overseas Economic Co-operation Fund to help

finance the port expansion. The loan, expected to be for 30 years with a 10-year grace period at the start, would cover 80 per cent of the cost of the new breakwater and the two new terminals for general and bulk cargo.

The remainder will be covered with the port's own resources, as one of Bulgaria's few profitable state enterprises, and from commercial bank lending. Mr Kraev says the port would have no trouble raising loans from foreign banks, given its expanding activity. The port is not likely to be privatised, he adds, but "there is no reason why private companies shouldn't have their own installations or carry out construction on a build-and-operate basis".

Bourgas is also Bulgaria's main oil port as the region's biggest refinery, Neftochim, is on the south side of the bay, with its own tanker terminal and storage facilities. The oil port hopes to become a key link in transporting Caspian oil to the Mediterranean under a Greek-Bulgarian-Russian project to build a 300km pipeline to carry 30m tonnes yearly of crude oil from Bourgas to the Aegean port of Alexandroupolis. Although Bulgaria's gross

domestic product is forecast to fall again this year, the first signs of growth in regional trade are already visible at Bourgas. Mr Kraev says Bourgas is operating at 80 per cent of capacity, compared with 60 per cent for an average European port.

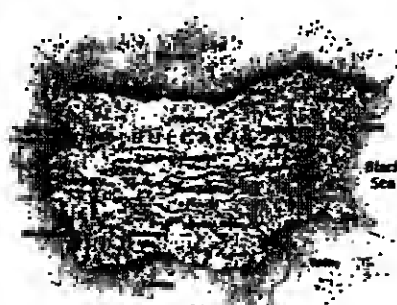
Throughput of dry cargoes was up 7.5 per cent to 5.7m tonnes in the first nine months of this year. Part of the increase was due to a new ro-ro ferry-line between Bourgas and Poti to handle trucks carrying goods such as non-ferrous metals and cotton from central Asia. The Poti route is being extended to include Novorossiysk, the Russian port in the north of the Black Sea.

"This triangular route is going to operate weekly to handle the higher cargo flows out of the central Asian republics," says Capt. George Dereliev, the port's executive director and a former skipper of Bulgaria's ocean-going trawler fleet.

The port is expected to lift profits this year by 5-6 per cent to about \$15.7m, most of which will be invested in improving facilities, Capt. Dereliev says. Following the construction last year of a \$13m cold storage terminal out of 1995 profits, this year's income will be used to make a start on construction of the new breakwater.

The port's success at a time of economic hardship has made it an attractive place to work. The 2,789 employees are among the highest-paid in Bulgaria with an average monthly salary of \$290 compared with about \$90 for the rest of the country, Capt. Dereliev says.

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INTERNATIONAL PEOPLE

Douglas heads R & D at HMR



Frank Douglas, the US drug company owned by German chemicals company Hoechst, has promoted Frank Douglas to the newly created post of head of research and development.

testing them on people. The head of development, Rotraut Labs is leaving the company. "Unfortunately, my role in the new research and development organisation did not meet my career expectations and, regrettably, I have decided to leave the company," she said.

In 1992, he joined Marion Merrell Dow as executive vice president of global research and development and a member of the board of directors.

Folkerts-Landau to DMG from IMF

David Folkerts-Landau has joined Deutsche Morgan Grenfell, the investment banking arm of Deutsche Bank, from the International Monetary Fund as managing director and global head of emerging markets research.

involved in the fund's financial rescue package for Mexico in 1995 and is the author of several books and articles on emerging market finance.

Ford promotes Britons to top jobs

Ford Motor, one of the world's biggest motor manufacturers, has announced that two Britons, Richard Parry-Jones and David Thursfield, are taking responsibility for the product development and manufacture of all of its vehicles.

year later, he was appointed director of vehicle concepts engineering at Ford's scientific research laboratory. In 1989 Parry-Jones returned to Europe where he ran manufacturing operations at Ford's Cologne assembly plant. In 1991 he was named chief engineer, Ford of Europe, and led the development of recent Ford models including the Mondeo.

Moving places

■ CREDIT SUISSE FIRST BOSTON (Asia) has appointed May Wong Tung to the new position of director and head of syndicated finance in Asia, based in Hong Kong. She joins from Bank of America in Hong Kong where she was a managing director and head of structured trade finance.

management group and will be proposed for election as a director of the LGT board at the next shareholder's meeting. Anton Schwaiger, who stepped in after the departure of David Minella in February 1997 and took over as chief operating officer of both LGT divisions, will resume his role as chief executive of the LGT private banking division.

will be deputy chairman of the company. He is chief financial officer of the government-owned Singapore Technologies. ■ JOHN LAING has announced that it has opened a direct sales office in Finland. Kello Viikula, 41, has been appointed country manager, Finland. He joins from Digital Equipment.

will be deputy chairman of the company. He is chief financial officer of the government-owned Singapore Technologies. ■ JOHN LAING has announced that it has opened a direct sales office in Finland. Kello Viikula, 41, has been appointed country manager, Finland. He joins from Digital Equipment.

Guoqing as managing director and co-head of Asia Pacific Investment Banking. ■ THE CHASE MANHATTAN PRIVATE BANK has announced the promotion of Carlos Perez-Parada to senior investment executive for Europe, the Middle East and Asia Pacific regions, and Esquivel Bosch to deputy head of the Geneva Investment team.

director of tax services. ■ SEGA EUROPE has appointed Kazutoshi Miyake chief executive. Miyake takes over from Malcolm Miller who will leave to join Pace Micro Technology as chief executive.

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SCHLUMBERGER 1997
THIRD QUARTER EARNINGS

New York, October 17 - Schlumberger Limited reported today that third quarter operating revenue was \$2.74 billion, 21% higher than the same period last year. Net income was \$357 million and earnings per share of \$0.72 were 56% and 53%, respectively, above third quarter 1996.

Oilfield Services revenue grew 25%, while rigcount worldwide grew 17%. All businesses contributed significantly to the 49% growth in operating income, spearheaded by Sector Force, Wireline & Testing and Dowell.

Measurement & Systems revenue increased 11%, while operating income grew 53% compared to the same period last year. Revenue growth at Automatic Test Equipment and Electronic Transactions more than compensated for unfavourable exchange rate variations.

Chairman and Chief Executive Officer Euan Baird commented: "Another strong quarter in the oil field confirms the underlying strength of the industry and our position in it. Our prospects for 1998 look very solid and will be further helped by improving trends in Measurement & Systems."

Financial Summary - Third Quarter

	1997	1996
Operating revenue	\$2,736,150,000	\$2,261,839,000
Net income	\$356,569,000	\$228,835,000
Net income per share	\$0.72	\$0.47
Average shares outstanding	495,838,567	491,461,086

* Restated for two-for-one stock split announced.

Redemption of US\$1,175,000 9% Notes due 5/31/98

Notice is hereby given that SC U.S.A. CORPORATION has elected to redeem all of its US\$1,175,000 9% Notes due May 31, 1998 (as amended, the "Notes"). The Notes will be redeemed on November 28, 1997 at a redemption price of 100% of the principal amount thereof, together with interest accruing to the date of redemption, at the office of Cititrust (Bahamas) Limited, the Fiscal and Paying Agent, in the Cititrust Building, Thompson Boulevard, Nassau, The Bahamas. Payment of the redemption price of the Notes will be made upon presentation and surrender of the Notes to be redeemed together with all unexpired coupons maturing subsequent to November 28, 1997 at the aforesaid office. Interest on the Notes will cease to accrue on or after November 28, 1997. All interest accrued to November 28, 1997 will be paid at the aforesaid office on or after the aforesaid date upon presentation and surrender of the Notes.

CITITRUST (BAHAMAS) LIMITED on behalf of SC U.S.A. CORPORATION

Redemption of US\$3,906,000 10% Notes due 10/31/98

Notice is hereby given that D.C. INN CORPORATION has elected to redeem \$2,343,000 of its US\$3,906,000 10% Notes due October 31, 1998 (as amended, the "Notes"). The Notes will be redeemed on November 28, 1997 at a redemption price of 100% of the principal amount thereof, together with interest accruing to the date of redemption, at the office of Cititrust (Bahamas) Limited, the Fiscal and Paying Agent, in the Cititrust Building, Thompson Boulevard, Nassau, The Bahamas. Payment of the redemption price of the Notes will be made upon presentation and surrender of the Notes to be redeemed together with all unexpired coupons maturing subsequent to November 28, 1997 at the aforesaid office. Interest on the Notes will cease to accrue on or after November 28, 1997. All interest accrued to November 28, 1997 will be paid at the aforesaid office on or after the aforesaid date upon presentation and surrender of the Notes.

CITITRUST (BAHAMAS) LIMITED on behalf of D.C. INN CORPORATION

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INTERNATIONAL CAPITAL MARKETS

Single-currency confusion hits gilts

By Vincent Boland
and Alexander Stevenson
in London and John Labate
in New York

Problems over European monetary union returned to haunt the markets yesterday, with UK gilts sliding after confusion over the government's stance on EMU.

Other European markets were calmer and traded higher on the back of a good performance by German bonds. The US posted a small gain at the opening.

Most attention was focused on London, where GILTS were knocked off their recent high perch by an apparent volte face on whether and when the UK would sign up for the single currency. Dealers marked gilt futures sharply down from Friday's closing levels, although they reported little heavy selling during the day and some sustained buying late in the session.

Kevin Adams, gilt strategist at BZW, noted that the gilt curve at the close yesterday was "almost identical" to that at the close of business on September 25 - the day before the Financial Times reported that the cabinet was moving closer to the idea of sterling's joining the single currency.

The main difference was that yesterday the spread of 10-year gilts over bunds stood at 103 basis points, compared with 120 points then. The spread yesterday was 10 points higher than on Friday, but there was little real selling to accompany the sharp mark-down.

"The market held in quite well, even though we have had as much cold water poured on EMU as we are likely to get," Mr Adams said. "There was a sharp set-back at the open, it gained confidence during the morning and that turned into buying in the afternoon."

The December gilt contract settled 1/4 lower at 118 1/2

after touching a low for the day of 117 1/2, with more than 130,000 contracts traded on the London International Financial Futures Exchange.

Analysts said the EMU issue was likely to be negative for gilts in the short term. Stephen Yorke, economist at SBC Warburg Dillon Read, noted that the market had been expecting sterling to be part of the single currency within a maximum of three years. Now such a scenario was no longer likely, the exchange rate risk attached to sterling would make gilts less attractive to foreign investors.

GERMAN BONDS posted good gains in fairly quiet trading as fears of a rise in German interest rates abated. The December bund futures contract settled at 101.98, close to the day's high - and resistance level - of 102.03, and 0.22 higher than its previous close.

Julian Jessop, European economist at Nikko Europe, said bunds might gain in the short term from investors switching out of gilts, but that the real issue for EMU remained "whether the euro will be hard or soft".

Market attention is focused this week on the Bundesbank, which holds its regular council meeting on Thursday. Most analysts believe it will leave rates unchanged. The widely followed Ifo institute is also bringing out its latest survey of German business confidence.

ITALIAN BTFS ended marginally ahead but failed to hold their highs in quiet trading. The December contract settled at 111.88, up 0.06, with the spread over 10-year bunds at 54 points, up from 51 points.

Most attention is focused on preliminary inflation figures for October, which are due to be reported by Italian cities this week. The market is also following the debate on the 1998 budget, which is taking place in the Senate this week.

SPANISH BONDS were also higher, with the December futures contract settling up 0.12 at 103.15. Analysts said the market, which has drifted in recent sessions, was looking overbought at current levels and may have further to decline before buyers returned to push prices up again.

FRENCH BONDS saw selling at the 10-year end and into German bunds, and one big seller - reported to have been the fund management arm of a big domestic bank - said the market lower late in the session. The notional December futures contract settled 0.10 lower at 98.14.

US TREASURIES showed little change in morning trading. By early afternoon the 30-year Treasury bond had risen 1/4 to 99 1/2, sending the yield down to 6.428 per cent. The 10-year note was at 98 1/2, yielding 6.145 per cent, while the two-year note slipped 1/4 to 98 1/2, yielding 5.836 per cent.

The market was quiet, in spite of a brief rise after overseas buying early in the morning. By midday there was little follow-through, however, and prices fell back to unchanged levels.

No significant economic data are expected this week. Figures on the August trade deficit and weekly reports on retail sales and jobless claims will be released today, with monthly jobless claims figures due on Thursday. The important employment cost index will be released next Monday.

The bond market also awaits the next meeting of the Federal Open Market Committee in November.

"It's becoming more accepted that the Fed will raise the Fed funds rate by the end of the year," said Tom O'Connell, senior government trader at First Chicago Capital Markets.

That expectation is believed to be behind recent bond price declines, with traders pricing in the next rate rise.

Total outstanding bond issuance in Europe's medium-term market is about to pass \$1,000bn after explosive growth in the past three years.

From a base of less than \$200bn in January 1994, the MTN market has become increasingly popular with borrowers as a more convenient and sophisticated way of tapping the eurobond market. Currently at \$972bn, the market is expected to top \$1,000bn within the next fortnight.

An MTN programme allows borrowers to bypass costly and time-consuming documentation associated with issuing "stand-alone" bonds, by obtaining general clearance for all subsequent offerings in advance.

The cost of arranging an MTN programme is about \$120,000, according to investment bankers, compared with \$30,000 for an average stand-alone bond. Most MTN programmes involve more than four bond issues.

"The growth of the MTN market shows how sophisticated borrowers have become," said Peter van Dyck, global MTN product manager at ABN AMRO in London. "Having an MTN in place enables them to be far more flexible with their bond programmes."

For example, borrowers with an MTN programme can make a decision to tap the markets at very short notice, sometimes within hours, compared with a delay of several days for a stand-alone offering. This enables them to respond quickly to any changes in market conditions.

value to shareholders."

Credit Suisse First Boston and Salomon Brothers will be joint lead managers for the bond offering, with an expected amount of between \$100m and \$150m.

Total MTNs outstanding near \$1,000bn

By Edward Luce

Total outstanding bond issuance in Europe's medium-term market is about to pass \$1,000bn after explosive growth in the past three years.

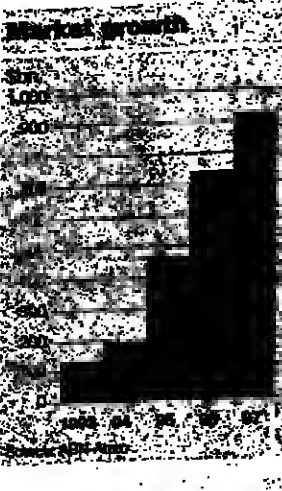
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Analysts say the MTN formula, which was exported from the US market in the mid-1980s, is likely to become the dominant vehicle for issuers in the eurobond and global bond markets.

At present, less than one-third of the \$3,000bn in outstanding eurobonds has been issued under MTN programmes. The proportion, however, is growing.

"We expect about 90 per cent of borrowers to move to MTN programmes," said Tony Wilson, executive director at Daiwa in London. "For regular issuers, it makes eminent sense. Only the occasional borrower will continue under the stand-alone format."

The growth in the MTN market has been fuelled by the increasingly popularity of privately-placed bonds, which account for around 40 per cent of MTN offerings in volume terms. They are tailored to the needs of a single large investor. Unlike public bonds, privately-placed bonds are not usually listed and do not trade on the secondary markets.

Petrobras makes debut foray into lira sector

By Edward Luce
and Samer Iskender

Petrobras, Brazil's state-owned oil company, yesterday tapped the lira market for the first time with a \$200m 10-year offering.

The bond, mainly aimed at retail investors, carries a 10 per cent coupon which will step down to 6% per cent after 1999. It follows several other lira-denominated issues by Brazilian borrowers, including a \$1,700m offering last month by Unibanco, the privatised bank, and a

sovereign euro-tributary bond earlier this year.

Chase Manhattan, bookrunner of the Petrobras deal, said the lira was still popular with investors after its recent convergence rally.

SUDWEST LB, the German Landesbank, issued its first bond in six months - a \$500m offering. Barclays, joint lead manager with SBC Warburg, said the launch was timed to coincide with about \$100bn of redemptions in five-year bonds over the next few weeks.

The borrower opted for a seven-year maturity - giving it a spread of seven basis points over the German

yield curve - to offer investors a 40 basis point pick-up over the five-year maturity. Sudwest LB's last D-Mark issue was launched in April at eight basis points over the five-year bond.

Activity in the dollar sector was subdued but several issues were launched, mainly by banks and financial institutions, in D-Marks and French francs.

Elsewhere, STOCKHOLM tapped the Swiss franc sector with a small issue maturing in 2004, via Deutsche Morgan Grenfell as lead manager. MCTS, the Moscow telephone company, was

New international bond issues

Borrower	Amount m	Coupon %	Price	Maturity	Yield %	Spread b	Book-runner
US: PROCTER & GAMBLE							
George Behner Nederland	200	6.25	99.568	Nov 2002	6.88	+300 (Avg) 300	Tokyo-Mitsubishi Ind
Enbridge	100	6.25	99.568	Nov 2002	6.88	+300 (Avg) 300	UBS
Vigorelli	50	(111)	98.87778	Oct 2005	6.88	+385 (Avg) 300	BankBoston
UK: D-MARK							
Banco Borsario	500	6.25	99.609	Nov 2005	1.00R	+370 (Avg) 300	Commerzbank
Commerzbank & Capital Markets	99.98	6.25	99.609	Nov 2005	1.00R	+771 (Avg) 300	Commerzbank
Thiessau & Burkhart: Finance	300	6.25	101.48	Nov 2002	2.00		HESB Thiessau
US: PROCTER & GAMBLE							
Bayreuther Hypo	25m	5.375	99.5388	Nov 2003	0.30R	+180	BNP/OCDC Merckle
Lehman Brothers Holding	10m	(1)	98.7718	Oct 2002	0.35		Bankle Lehman Brothers
City of Stockholm	100	5.375	102.10	Dec 2004	2.50		Deutsche Morgan Grenfell
City of Stockholm	100	5.375	102.10	Dec 2004	2.50		Deutsche Morgan Grenfell
Deutsche Finance/Net	3000m	(3)	101.126	Nov 2009	2.125	+148 (Avg) 300	Deutsche Morgan Grenfell
Petrobras	2000m	(3)	99.009	Nov 2009	2.125	+148 (Avg) 300	Deutsche Morgan Grenfell
First term, non-callable unless stated. Yield spread over gov't bond at launch supplied by lead manager. +Unlisted, \$							

UK's shift on Emu strengthens pound

By Simon Kuper

The pound rose against the dollar yesterday after the UK government indicated it would probably decide on whether or not to join European monetary union.

The election is likely to be held in 2001 or 2002. The government seems to have dropped plans, revealed in the Financial Times on September 26, to adopt a more positive line on the Emu. The report had created a belief that the UK would join the pound, as traders thought that if it joined the euro it would do so at a rate of about DM2.00 to the D-Mark, well below its present level.

Sterling rose 2.8 pence against the D-Mark and 1.4 pence against the dollar yesterday, closing in London at DM2.088 and \$1.611. It had gained 3.4 pence on Friday.

omy and thus raise imports. If Japan does not agree, that could reduce the prospect of the US trying to raise Japanese imports by boosting the yen.

The Malaysian ringgit, Thai baht and Taiwan dollar took another hammering.

The UK's new line on Emu changed the outlook for base rates. Were the UK to join Emu, base rates would have to fall from their present 7 per cent towards the average level of about 4.5 per cent prevailing in the Emuzone. The news that the UK is unlikely to join soon therefore caused the market to revise upwards its forecasts of future base rates. Short sterling futures contracts slumped to reflect this. The December 1998 contract lost 10 basis points to price in rates of almost 7.25 per cent. The September 2000 contract fell 22 basis points to price in rates of about 6.75 per cent.

■ The baht fell from B136.80 to B137.57 against the dollar as the Thai government failed to find a replacement for Thanong Bidaya as finance minister, and thousands took to the streets to tell Chavalit Yongchaiyudh, prime minister, to resign. An early election is possible.

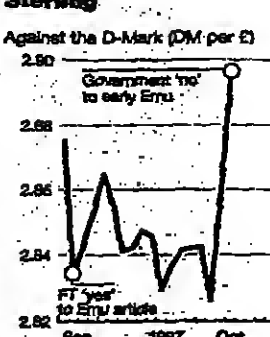
The ringgit fell from M33.22 to M33.275 against the dollar on the view that SBC Friday's budget did not address the country's economic problems.

On Friday the Taiwan dollar became the latest Asian currency to be floated, after the central bank gave up its defence. It immediately fell more than 4 per cent against the dollar, and yesterday lost another 2.3 per cent to close at a 10-year low of T\$30.34.

■ Paul Chertkow, global head of currency research at UBS in London, said that now the pound is out of Emu for the mean time, it will rise on any fears for a weak euro. A shaky Italian budget could boost it, for instance.

Stephen Yorks, director of political research at SBC, said that the Bank of England, in setting monetary policy, would not have to worry about making base rates converge with lower rates in Europe. That removed one downward force on UK rates.

But Tony Norfield, treasury economist at ABN-Amro in London, still expects the pound to fall to DM2.60 by the middle of 1998, as he thinks German interest rates will rise by more than base rates. "The cyclical fundamental trends have not changed," he said.



POUND SPOT FORWARD AGAINST THE POUND

Oct 20	Closing mid-point	Change on day	High/Low	Day's Mid	One month	Three months	One year	JP Morgan
Europe								
Australia	(Bt)	20.222	+0.021	176 - 407	20.267	20.268	20.274	3.2
Belgium	(Bfr)	59.582	+0.577	113 - 131	59.700	59.340	59.322	3.6
Denmark	(Dkr)	11.024	+0.012	982 - 078	11.025	10.976	10.969	3.4
France	(Ffr)	6.543	+0.041	402 - 520	6.582	6.520	6.502	3.2
Germany	(M)	2.888	+0.038	867 - 888	2.897	2.881	2.876	3.4
Greece	(Dr)	452.448	+3.786	113 - 782	456.305	451.858	454.231	-4.7
Ireland	(Ir)	1.105	+0.003	082 - 078	1.111	1.102	1.105	0.5
Italy	(L)	202.02	+27.55	806 - 196	202.51	201.21	202.45	1.1
Luxembourg	(Lfr)	69.582	+0.577	113 - 131	69.700	59.340	59.322	3.6
Netherlands	(Gld)	3.243	+0.032	258 - 261	3.257	3.244	3.241	3.8
Norway	(Nkr)	11.810	+0.117	735 - 888	11.878	11.478	11.545	3.1
Portugal	(Esc)	204.252	+2.835	185 - 428	205.085	203.015	204.1	0.8
Spain	(Pta)	243.800	+2.225	478 - 888	244.30	243.250	243.265	1.8
Sweden	(Skr)	12.411	+0.08	932 - 090	12.478	12.374	12.378	2.6
Switzerland	(Sfr)	2.885	+0.017	881 - 008	2.893	2.873	2.868	5.5
UK								
EU								
SDR								
Americas								
Argentina	(Peso)	1.827	+0.013	292 - 302	1.831	1.827		
Brazil	(R)	1.734	+0.015	827 - 841	1.737	1.732		
Canada	(Cdn)	2.286	+0.013	574 - 588	2.289	2.283	2.257	3.8
Mexico	(New Pes)	12.658	+0.082	838 - 078	12.658	12.576		
USA								
Pacific/Middle East/Africa								
Australia	(A\$)	2.218	+0.026	304 - 333	2.233	2.223	2.223	2.0
Hong Kong	(Hk\$)	12.818	+0.122	218 - 313	12.853	12.558	12.558	0.1
India	(Rupee)	59.582	+0.577	113 - 131	59.700	59.340	59.322	3.6
Japan	(Yen)	167.700	+0.002	407 - 604	167.700	167.700	167.700	0.1
Malaysia	(M)	4.523	+0.188	165 - 361	4.523	4.523	4.523	-0.5
Philippines	(P)	2.885	+0.038	867 - 888	2.897	2.881	2.876	3.4
Singapore	(S)	1.105	+0.003	082 - 078	1.111	1.102	1.105	0.5
South Africa	(R)	2.885	+0.017	881 - 008	2.893	2.873	2.868	5.5
South Korea	(W)	197.40	+2.835	185 - 428	197.40	197.40	197.40	0.8
Taiwan	(N)	49.834	+2.225	478 - 888	49.834	49.834	49.834	1.8
Thailand	(Bt)	61.515	+1.07	881 - 008	61.515	61.515	61.515	0.1

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Oct 20	Closing mid-point	Change on day	High/Low	Day's Mid	One month	Three months	One year	JP Morgan
Europe								
Australia	(Bt)	12.818	+0.122	218 - 313	12.853	12.558	12.558	0.1
Belgium	(Bfr)	59.582	+0.577	113 - 131	59.700	59.340	59.322	3.6
Denmark	(Dkr)	11.024	+0.012	982 - 078	11.025	10.976	10.969	3.4
France	(Ffr)	6.543	+0.041	402 - 520	6.582	6.520	6.502	3.2
Germany	(M)	2.888	+0.038	867 - 888	2.897	2.881	2.876	3.4
Greece	(Dr)	452.448	+3.786	113 - 782	456.305	451.858	454.231	-4.7
Ireland	(Ir)	1.105	+0.003	082 - 078	1.111	1.102	1.105	0.5
Italy	(L)	202.02	+27.55	806 - 196	202.51	201.21	202.45	1.1
Luxembourg	(Lfr)	69.582	+0.577	113 - 131	69.700	59.340	59.322	3.6
Netherlands	(Gld)	3.243	+0.032	258 - 261	3.257	3.244	3.241	3.8
Norway	(Nkr)	11.810	+0.117	735 - 888	11.878	11.478	11.545	3.1
Portugal	(Esc)	204.252	+2.835	185 - 428	205.085	203.015	204.1	0.8
Spain	(Pta)	243.800	+2.225	478 - 888	244.30	243.250	243.265	1.8
Sweden	(Skr)	12.411	+0.08	932 - 090	12.478	12.374	12.378	2.6
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UK								
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SDR								
Americas								
Argentina	(Peso)	1.827	+0.013	292 - 302	1.831	1.827		
Brazil	(R)	1.734	+0.015	827 - 841	1.737	1.732		
Canada	(Cdn)	2.286	+0.013	574 - 588	2.289	2.283	2.257	3.8
Mexico	(New Pes)	12.658	+0.082	838 - 078	12.658	12.576		
USA								
Pacific/Middle East/Africa								
Australia	(A\$)	2.218	+0.026	304 - 333	2.233	2.223	2.223	2.0
Hong Kong	(Hk\$)	12.818	+0.122	218 - 313	12.853	12.558	12.558	0.1
India	(Rupee)	59.582	+0.577	113 - 131	59.700	59.340	59.322	3.6
Japan	(Yen)	167.700	+0.002	407 - 604	167.700	167.700	167.700	0.1
Malaysia	(M)	4.523	+0.188	165 - 361	4.523	4.523	4.523	-0.5
Philippines	(P)	2.885	+0.038	867 - 888	2.897	2.881	2.876	3.4
Singapore	(S)	1.105	+0.003	082 - 078	1.111	1.102	1.105	0.5
South Africa	(R)	2.885	+0.017	881 - 008	2.893	2.873	2.868	5.5
South Korea	(W)	197.40	+2.835	185 - 428	197.40	197.40	197.40	0.8
Taiwan	(N)	49.834	+2.225	478 - 888	49.834	49.834	49.834	1.8
Thailand	(Bt)	61.515	+1.07	881 - 008	61.515	61.515	61.515	0.1

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Oct 20	RF	DK	FF	DM	L	FI	NG	En	Pta	Sfr	C\$	S\$	Y	Esc
Belgium	(Bfr)	10.47	16.26	4.948	1.853	4.544	18.44	494.0	408.0	20.82	4.028	1.679	3.782	2.737
Denmark	(Dkr)	54.14	1.0	8.002	2.625	1.008	29.94	2.858	10.83	267.5	22.14	11.27	2.191	0.809
France	(Ffr)	61.51	11.38	1.0	2.693	1.143	29.13	3.391	11.56	25.15	1.281	0.478	1.553	0.334
Germany	(M)	20.62	3.838	0.933	1.0	0.933	87.6	1.127	10.81	84.43	0.933	0.933	0.933	0.933
Ireland	(Ir)	53.83	8.943	6.732	2.610	1	254.9	2.841	10.47	265.9	22.01	11.21	2.169	0.804
Italy	(L)	2.112	0.390	0.343	0.102	0.038	10	0.115	0.411	10.43	8.638	0.440	0.038	0.038
Netherlands	(Gld)	2.885	3.381	2.378	0.888	0.349	88.7	1.359	9.42	85.5	3.917	0.307	0.894	0.501
Norway	(Nkr)	51.43	8.230	6.382	2.434	0.955	24.0	2.810	10	254.1	21.2	10.71	2.072	0.808
Portugal	(Esc)	204.25	3.739	3.921	0.962	0.376	98.5	1.108	3.896	100	82.78	4.214	0.613	0.340
Spain	(Pta)	244.45	4.517	3.676	1.188	0.454	11.8	1.338	4.754	120.8	10	5.791	0.985	0.411
Sweden	(Skr)	40.09	8.271	7.879	2.359	0.882	22.4	2.824	9.339	237.7	18.4	1.163	0.808	1.215
Switzerland	(Sfr)	29.12	4.598	4.027	1.204	0.431	11.75	1.351	12.58	101.5	10.71	2.072	0.808	1.215
UK	(£)	59.58	11.00	8.884	2.898	1.105	292.1	3.254	11.58	294.3	24.38	12.40	2.399	1
Canada	(Cdn)	26.37	4.871	4.287	1.279	0.480	14.41	1.411	5.128	130.3	10.78	4.481	0.842	0.443
USA	(\$)	38.53	6.747	5.938	1.771	0.679	13.70	1.398	7.103	180.5	14.84	7.808	1.472	0.813
Japan	(Yen)	167.70	1.0	8.002	2.625	1.008	29.94	2.858	10.83	267.5	22.14	11.27	2.191	0.809
South Korea	(W)	197.40	2.835	1.85	1.20	0.755	1.824	2.220	7.800	200.7	16.82	8.458	1.637	0.882

UK INTEREST RATES

LONDON MONEY RATES

Oct 20	Overnight	7 days	One month	Three months	Six months	One year
Interbank Sterling	7 1/4	8 1/4	7 1/4	7 1/4	7 1/4	7 1/4
Bank of England	7 1/4	8 1/4	7 1/4	7 1/4	7 1/4	7 1/4
Local authority dep.	6 1/4	7 1/4	6 1/4	6 1/4	6 1/4	6 1/4
Discount Market dep.	6 1/4	7 1/4	6 1/4	6 1/4	6 1/4	6 1/4

BASE LENDING RATES

Dec	0.8565	0.8304	-0.0050	0.8367	0.8298	18,728	85,075
Mar	0.8420	0.8420	-0.0048	0.8424	0.8420	60	917
Jun	-	0.8585	-0.0048	-	0.8535	2	165
■ STERLING FUTURES (MAR) £82,500 per £							
Dec	1.6208	1.6284	+0.0144	1.6312	1.6148	10,174	30,905
Mar	1.6220	1.6238	+0.0162	1.6236	1.6220	3	257
Jun	-	1.6170	+0.0140	1.6170	-	-	27

COMMODITIES AND AGRICULTURE

Coffee falls India set to use more gold

MARKETS REPORT

By Gary Mead

Coffee prices tumbled by more than 5 per cent in London yesterday, with the January future finishing at \$1,506 a tonne, \$81 lower than the previous close.

Traders said the hectic late-afternoon selling on the London International Financial Futures Exchange was inspired by technical factors. Investment funds off-loaded long positions - in effect, bets that prices would rise - in spite of potentially bullish news, including a deterioration of a Colombian truck-drivers' strike that started on Sunday.

The stoppage appeared to have paralysed the port of Buenaventura, through which pass 60 per cent of Colombia's coffee exports. The third strike in a year, it coincides with Colombia's main harvest, when some 60 per cent of the annual crop is gathered.

The dispute also comes on top of a long spell of unusually dry weather in Colombia, which will probably affect the quality of as many as 300,000 60kg bags, three times more than anticipated. Lack of rain also threatens coffee production in the Indonesian provinces of Bengkulu, Lampung and Sumatra, which account for 70 per cent of Indonesia's coffee production.

In a normal year Indonesia produces about 450,000 tonnes of robusta coffee beans, which are used primarily in soluble or instant coffee. Estimates for this year's harvest have already been scaled back to 300,000 tonnes, but more pessimistic estimates suggest it could fall to as low as 220,000 tonnes.

tonnes, while forecasts for the 1998 crop are already down to 300,000 tonnes.

Indonesian coffee harvests normally start in April but 1998's could be delayed by several months, and the quality is likely to be poorer than usual.

Lawrence Eagles, commodities analyst with brokers GNI, said various factors lay behind the bearish mood.

"There has been a technical break, but we're also at the start of the Central American harvest, which is expected to be good," he said. "International roasters are much better covered than they were this time last year, and there are also signs that the 1998-99 crop in Brazil will be very big indeed. Whatever problems Indonesia faces are in the future, and Vietnam's increasing production will in any case be a good substitute."

Vietnam is well placed to make good any Indonesian shortfall, as its 1996-97 crop is likely to show record production of 300,000 tonnes, with minimum of 350,000 tonnes next year.

The slide in coffee futures had already hit New York's Coffee, Sugar and Cocoa Exchange last week, but the December future dipped again yesterday from its opening level of 150.30 cents a pound. It fell to 148.50 cents, before recovering to 150.25 cents in late morning trading.

Last week's volatility in oil futures seemed to have ebbed away. The December contract for Brent crude edged up slightly in morning trading on the International Petroleum Exchange, though in later trading it slipped back to stand just one cent higher, at \$19.76 a barrel.

By Mark Nicholson in New Delhi and Kenneth Gooding in London

India, already one of the world's biggest gold bullion markets, is likely to consume more of the precious metal in the long term as a result of a further easing of import restrictions, analysts suggested yesterday.

However, the changes could hit gold trading in Dubai, which at present re-exports 80 per cent of its gold to India, they warned.

The Indian government last week announced that it would allow 11 selected institutions freedom for the first time to buy unlimited quantities of gold for retail sale in the domestic market.

It said the move was designed to curb gold smuggling and provide a further fillip to jewellery makers in India. It also said it was a step towards the eventual goal of making the rupee fully convertible on the capital account, allowing full freedom for the international transaction of financial assets. At present the rupee is only partially convertible on the capital account, having been fully convertible for trade since 1994.

By reducing the amount of smuggled gold, an estimated 120 tonnes a year of India's total consumption of 500 tonnes, the move is also expected to raise state revenues from duties which remain unchanged at Rs220 (\$6) per 10g of gold.

The nominated institutions' dollar purchases of the metal are also likely to introduce some downward pressure on the rupee, which has remained firm - and in the view of many of India's currency strategists, overvalued - by virtue of strong capital inflows



New import rules should provide a fillip to India's jewellers

and weaker Indian imports. The nominated state-run agencies and banks, including three foreign banks, were previously allowed to import gold only to sell on to exporting Indian jewellery makers.

Others could import gold legally only under special licence. The Reserve Bank of India, the central bank, has also been allowed for the first time to nominate other banks or agencies to import the metal.

India's high consumption of gold is spurred by heavy demand in rural India for jewellery, widely used as a store of wealth and an essential gift and adornment at weddings - of which there are reckoned to be as many as 10m a year.

Rhona O'Connell, analyst at specialist stockbroker T Hoare, said: "Gold demand in India is driven more by good harvests and people buy only what they feel they can afford - selling your gold in India is tantamount to admitting bankruptcy. So, if Indian gold prices come down because of this, off-take should increase. That won't make much difference this year, however."

She said that traders in Dubai would now be worried because India might import much more gold directly and threaten Dubai's position as the leading gold redistribution centre. The authorised Indian importers are the State Trading Corporation, MMTC, and Handicrafts and Handloom Export Corporation of India - all state institutions - along with State Bank of India, Canara Bank, Indian Overseas Bank, Allahabad Bank, and also three foreign banks: Bank of Nova Scotia, ABN-Amro and Standard Chartered.

York prices. However, "despite this shift, bullion stocks in the principal European dealers' vaults also have continued to fall this year."

GFMS suggested that growing rural incomes in India had contributed to the increase in silver imports, as had a lower local price. Nevertheless, the Indian price this year had been only 5.6 per cent lower than the average in 1996.

Record silver demand forecast

By Kenneth Gooding

Global demand for silver this year will exceed the record 815m ounces recorded in 1996, the Washington-based Silver Institute predicted yesterday.

The institute made the forecast after reporting that India, the biggest importer of silver, had absorbed 80 per cent more in the first eight months of this year compared with 1996.

Data provided by the Gold Fields Mineral Services consultancy showed that Indian silver imports had already topped the record 105m ounces achieved for the whole of last year.

Paul Bateman, executive director of the institute, which represents silver miners, refiners, fabricators and manufacturers, said that while some rise in newly-mined silver was expected this year, demand would sig-

nificantly outpace conventional supply - from mines and recycled scrap - for the eighth successive year.

Since the first week in June, silver stocks on the New York Commodity Exchange had fallen by about 66m ounces, compared with a 13.3m fall in 1996, GFMS pointed out. Much of this had been exported to the UK by arbitrageurs taking advantage of the premium of London over New

COMMODITIES NEWS DIGEST

UK dairy farmers back joining Emu

Joining the single European currency could benefit UK dairy farmers, whose profit margins have been squeezed by the strength of sterling to their lowest for 12 years, a conference will hear today. David Jones, head of planning at Milk Marque, the farmer-owned milk supplying co-operative, will say monetary union would remove costs, improve certainty and increase stability for the industry.

Milk prices have fallen by 20 per cent in the past year because of the impact of the pound's strength on EU-based dairy support prices, he will tell the conference at the National Agricultural Centre in Stoneleigh, Warwickshire. But he will say that Emu is not a panacea. Trade distortions and uncertainty will continue before the UK joins, and afterwards the full benefits will not be realised without a greater commitment by dairy processors to long-term growth.

Another sector badly affected by currency volatility is the UK tomato industry, which has seen prices fall more than 25 per cent from last year as the pound has risen against currencies in Spain and the Netherlands, major competitors. "Stable exchange rates would be of great benefit in investment planning," Gerry Hayman, an independent horticulture consultant, will tell the conference.

Alison Maitland

WHEAT FUTURES

Matif silent on revamp reports

Matif, the French futures exchange, yesterday refused to comment on reports that it was planning to revamp its wheat futures contract. Traders claimed low trading volumes had forced the exchange to rethink the contract, launched in July 1996.

Matif's wheat futures contract was promoted as the first Europe-wide wheat contract. It was projected to achieve daily trading volume of 1,000 lots within two years. But the complexity of the contract has contributed to significantly lower results than that, with September registering only 800 lots for the entire month. The Dutch exchange ATA abandoned its attempt to run a wheat futures contract almost a year ago.

Gary Mead

VIRGIN ISLANDS ALUMINA

Plan to restart idled refinery

Alcoa World Alumina and Chemicals, a joint venture between the Pittsburgh-based Alcoa group and Australia's WMC, said yesterday that it plans to restart its idled alumina refinery in the US Virgin Islands, in order to meet next year's demand. The St Croix refinery, which last operated in 1994, has a capacity of 600,000 metric tonnes a year, and will take about 10 to 15 weeks to move back into operation.

AWAC, in which Alcoa is the larger partner and which accounts for about 25 per cent of world alumina output, acquired the refinery from the Swiss-based Glencore trading company in 1995. Paul O'Neill, Alcoa chairman, said the company's alumina capacity was already "sold out" for next year, even taking account of the material which would be produced by St Croix.

Nicki Trail, Chicago

COMMODITIES PRICES

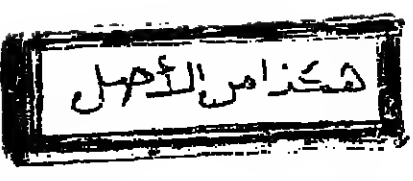
BASE METALS

LONDON METAL EXCHANGE

(Prices from Announcements Metal Trading)

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

Contract	Sett. day's	High	Low	Open
1997-03-15	1592.5-3.5	1619.5-8.5		
1997-04	1603-04	1627-28		
1997-05	1603-04	1627-28		
1997-06	1603-04	1627-28		
1997-07	1603-04	1627-28		
1997-08	1603-04	1627-28		
1997-09	1603-04	1627-28		
1997-10	1603-04	1627-28		
1997-11	1603-04	1627-28		
1997-12	1603-04	1627-28		
1998-01	1603-04	1627-28		
1998-02	1603-04	1627-28		
1998-03	1603-04	1627-28		
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2008-09	1603-04	1627-28		



FT MANAGED FUNDS SERVICE

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Fund Name	Assets	Units	Price	Change
Barclays Bermuda Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10
Barclays Bermuda Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10

BERMUDA (REGULATED)

Fund Name	Assets	Units	Price	Change
Barclays Bermuda Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10
Barclays Bermuda Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10

IRELAND (SIB RECOGNISED)

Fund Name	Assets	Units	Price	Change
Barclays Ireland Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10
Barclays Ireland Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10

GUERNSEY (REGULATED)

Fund Name	Assets	Units	Price	Change
Barclays Guernsey Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10
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OFFSHORE FUNDS

Fund Name	Assets	Units	Price	Change
Barclays Offshore Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10
Barclays Offshore Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10

ISLE OF MAN (SIB RECOGNISED)

Fund Name	Assets	Units	Price	Change
Barclays Isle of Man Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10
Barclays Isle of Man Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10

TRADERS ARE KNOWN
The London Electronic Order Book will forever change trading on the
FOR YELLING AND
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called Latex London, empowers institutional investors worldwide of
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ISLE OF MAN (SIB RECOGNISED)

Fund Name	Assets	Units	Price	Change
Barclays Isle of Man Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10
Barclays Isle of Man Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10

JERSEY (SIB RECOGNISED)

Fund Name	Assets	Units	Price	Change
Barclays Jersey Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10
Barclays Jersey Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10

LUXEMBOURG (SIB RECOGNISED)

Fund Name	Assets	Units	Price	Change
Barclays Luxembourg Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10
Barclays Luxembourg Fund Ltd	\$1,200,000,000	100,000,000	\$12.00	+0.10

The fixed prices published in this edition are also available on the Financial Times' web site, <http://www.ft.com>

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

BANKS, RETAIL

Company	Price
Barclays	1.12
HSBC	1.12
Deutsche	1.12
Commerzbank	1.12
Industriale	1.12
Unicredit	1.12
Sanpaolo	1.12
Intesa	1.12
Montedison	1.12
Eni	1.12
Agip	1.12
Enel	1.12
Edison	1.12
Enel	1.12
Edison	1.12

BREWERIES, PUBS & REST

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

BUILDING & CONSTRUCTION

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

BUILDING MATS. & MERCHANTS

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

CHEMICALS

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

CHEMICALS - Cont.

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

DISTRIBUTORS

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

DIVERSIFIED INDUSTRIALS

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

ELECTRICITY

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

ELECTRONIC & ELECTRICAL EQPT

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

ENGINEERING

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

ENGINEERING - Cont.

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

ENGINEERING, VEHICLES

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

ENGINEERING, VEHICLES - Cont.

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

ENGINEERING, VEHICLES - Cont.

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

EXTRACTIVE INDUSTRIES

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

EXTRACTIVE INDUSTRIES - Cont.

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

FOOD PRODUCERS

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

GAS DISTRIBUTION

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

HEALTH CARE

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

HEALTH CARE - Cont.

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

HOUSEHOLD GOODS

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

INSURANCE

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

INVESTMENT TRUSTS

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

INVESTMENT TRUSTS - Cont.

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

INV TRUSTS SPLIT CAPITAL

Company	Price
Heineken	1.12
Guinness	1.12
Carlsberg	1.12
Beck's	1.12
Asahi	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12
Daewoo	1.12
Hyundai	1.12
Samsung	1.12
LG	1.12
SK	1.12

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Equities perform well in the face of adversity

MARKET REPORT
By Steve Thompson,
UK Stock Market Editor

Gordon Brown pressed the start button of a brave new world of order-driven trading in London's equity market yesterday. But the chancellor was most certainly not the most popular man in the City, nor were the "spin-doctors" who contrived to worsen what was always going to be a difficult day.

A perceived shift in the timing of the UK's entry into economic and monetary union, to beyond the next general election, would in the normal run of things have

put the market under intense pressure.

Coming on the day a new trading system was introduced, as well as the tenth anniversary of the 1987 crash, and following a near five per cent fall on the Hong Kong market, it looked like stretching the nerves of market-makers, or RPTs (registered principal traders) as they are now known, to the limit.

But the system and the RPTs' nerves held up well under the strain, and the market saw an early hefty fall more than halved.

"If Mr Brown wanted to test the viability of the new trading system then he certainly chose the right time; we had all the

ingredients for a stock market nightmare," said one dealer.

The FTSE 100 index ended with a 60.1 point, or 1.1 per cent, loss at 5,211.0. Second-liners, which are still traded by the "quote-driven" or marketmaker system, were similarly unsettled, with the FTSE 250 index finally 41.9, or 0.8 per cent, off at 4,908.5. The FTSE SmallCap closed 8.2 down at 2,398.0. The All-Share index settled 26.6 down at 2,454.5.

"I, along with everyone else, would have settled for these sort of falls before the day began," said the head trader at one of the big European securities houses.

The market's prospects looked much bleaker at the outset. With

Footsie not calculated until the first market trades in constituent stocks had taken place, its opening shot showed the index down 15.6 at 5,253.1. But within five minutes, as bids and offers were loaded on to the order book, the index was down 40 points. Within 10 minutes it was 118 adrift.

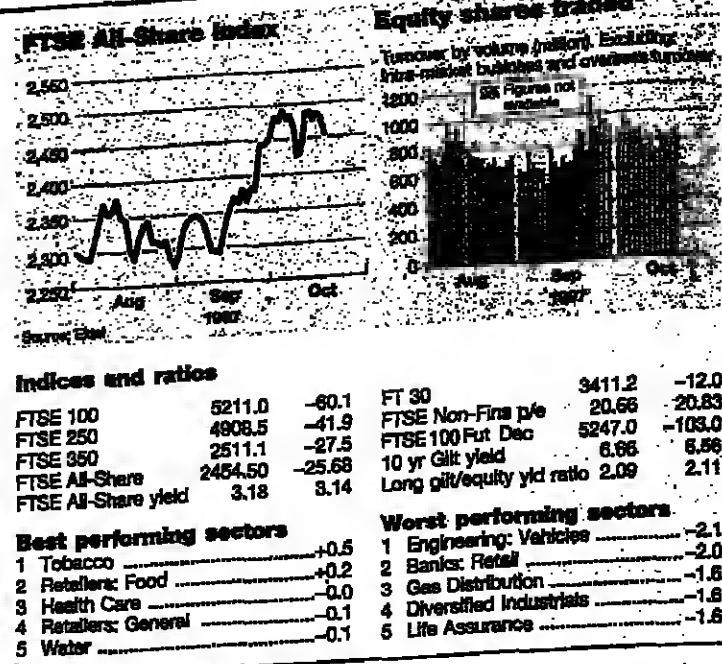
At that point, the market suddenly rallied, halving the index fall. A firm opening by Wall Street, where the Dow Jones Industrial Average managed a 30 point gain in the late US morning, gave further encouragement to London, although Footsie later drifted back.

At 6pm, turnover in equities reached 494m shares, with

non-Footsie stocks, still traded via marketmakers, accounting for 55 per cent of business.

Richard Jeffrey, chief economist at Charterhouse, the merchant bank, warned that "had it not been for the introduction of the new trading system the reaction to the ERM confusion might have been much greater".

Lehman Brothers, in a report on the shift to order-driven trading, said there is "some evidence from Big Bang reforms in the Swiss market last year and in France in 1986 that a wholesale move to automated order-driven trading has coincided with strong market performance following the reforms".



Sainsbury attracts support

By Joel Kibazo, Peter John and Martin Brice

Food retailer Sainsbury walked away with the honour of being the best performing Footsie stock on the first day of London's new electronic trading era as several factors combined to drive the stock higher.

The shares rose 10% to 476p, but in keeping with the overall market, turnover remained light, reaching just 2.4m by the close.

Dealers attributed the advance to several reasons, including demand for defensive stocks at a time of uncertainty in the market. A survey by retail analysts and consultants Verdict which said retail sales volumes are forecast to grow a real 5 per cent this year also helped sentiment.

Also, the official retail sales figure for September will be published tomorrow.

Buyers of the stock may have been attracted further by Friday's profits upgrade by NatWest Securities.

The broker raised its forecast for the year to March 1998 by £25m to £720m, saying it expected, among other things, gross margins to remain static but sales volumes on a like-for-like basis to rise 4.2 per cent year-on-year. This would help core supermarket profits.

The market was not with

the Woolwich yesterday. The former building society led the banking sector lower as its prospects of being taken over appeared to fade.

Weekend press speculation had Lloyds TSB lining up an offer for Nationwide and, by implication, losing interest in Woolwich.

Nevertheless, one analyst said the rumour about a tie-up between Lloyds and Nationwide was based on reports of staff movements between the two companies which were highly exaggerated. He said the more realistic background was that Woolwich was overvalued.

He added that a sector which jumped 10 per cent when the prospect of early ERM entry was first mooted was bound to see a significant correction when it was disavowed. Woolwich fell 13% to 307p and Lloyds 18 to 769p.

Elsewhere, National Westminster and Barclays, the subject of fevered merger talk late last week, lost ground. Barclays dipped 47 to £16.28 and NatWest fell 19% to 963p with a block of 3m at that price trading just before the close.

NatWest's five-year share option plan matured yesterday and some rival brokers were suggesting cynically that disillusioned employees of the investment banking arm were taking the money and running. The bank was dismissive, arguing that, if staff had paid 963p for shares now worth 953p, it was completely realistic that they would want to take profits.

The three-penny rise by the pound against the

D-Mark led to a retreat by companies exposed to overseas earnings, with the most geared play to strong sterling, British Steel, the most FTSE 100 loser as it shed 6% to 175p.

LucasVarity, which has only 26 per cent of sales in the UK, was marked down on fears for the translation effects of a strong pound, and surrendered 8 to 210p.

Other sufferers included GKN, down 35 to £13.97, Shee, down 6 to £12.52, and Glynwed, off 11% at 273p. Satellite Industries lost 14% to 903p, with sentiment in the stock not helped by a note from Panmure Gordon suggesting its short-term outlook "prompts an element of caution". Arabella Grant at the broker told clients that "on a one-year view, we feel Smiths is quite fully valued on a 22 per cent premium". Investors should

"hide their time in anticipation of the price drifting off in the short term".

TI Group avoided the worst of the currency-linked mark-downs. Sentiment was helped by the announcement that Bill Laule would become chief executive. Resolution of the issue of succession was seen as bullish for the stock, which lost 9% to 622p.

ICI resisted the worst effects of the currency shift with help from Sutherland, which raised its recommendation to "buy" from "hold" ahead of third-quarter figures on Thursday. The shares fell only 3 to 946p.

Brent International firmed 8% to 105p in response to positive press on Sunday. Hambros improved 12 to 270p as investors anticipated a break-up of the merchant bank after it appointed Schroders to

study ways of increasing shareholder value.

Commercial Union lifted 7 to 883p with SBC Warburg Dillon Read putting a £10 price tag on the stock.

BAT Industries rose 4 to 589p after positive newspaper comment on prospects for its financial services merger with Zurich Group, and as UBS repeated a "buy" recommendation.

General retailers moved against the market trend after the retail sales report by Verdict. Research. The report noted the best performing sectors over the next five years would be consumer electronics, especially home computers.

Dixons gains

Not surprisingly, electronic goods retailer Dixons Group responded favourably to the report, the shares gaining 14% ahead to 689p, one of the best performers in the FTSE 100 yesterday.

Other stocks in demand included clothes retailer Next, which rose 11 to 727p, while Great Universal Stores firmed 3% to 721p. Marks and Spencer rose 4% to 530p.

Anglo-Dutch giant Unilever moved 6% ahead to 889p after announcing it is buying Kibon, Brazil's largest ice cream business, from US group Philip Morris for \$380m.

Commenting on the purchase, Sally Jones at Credit Lyonnais Laing said: "Unilever has paid a lot of money for not a lot of sales. But this is a fast growing market and the move catapults Unilever into market leadership position ahead of Nestle".

P&O firmed to 736p on news that Karel van Miert, the European Union competition commissioner, had ordered a final review of options on the merger with Stena Line's cross-Channel ferry operations. Traders interpreted this as meaning

the merger approval was finally on the horizon.

Elsewhere among Footsie transport stocks, Railtrack continued to suffer the bout of profit-taking that started when it went through the psychologically important £10 level, and surrendered 15 to 982p. The shares determined to stick to the £10 price, however, for 50,000 shares.

Mersey Docks and Harbour Company gained 20 to 453p on hopes that a two-year dispute involving workers was coming to a close. Some traders expect a re-rating of the shares, which have long been overshadowed by the dispute, and suggest they could advance by about 8 per cent.

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FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LFFE) £25 per full index point (AFT)

Dec 5250.0 5248.0 -10.0 5275.0 5190.0 10000 72847

Mar 5303.0 5297.5 -5.5 5310.5 5289.0 107 2184

FTSE 250 INDEX FUTURES (LFFE) £10 per full index point

Dec 4930.0 -57.0

FTSE 100 INDEX OPTION (LFFE) £250 per full index point

Call 5000 5100 5180 5260 5350 5350 5400

Nov 300 75 225 150 100 120 120 120 120 120 120 120

Dec 300 75 225 150 100 120 120 120 120 120 120 120

Jan 300 75 225 150 100 120 120 120 120 120 120 120

Feb 300 75 225 150 100 120 120 120 120 120 120 120

Mar 300 75 225 150 100 120 120 120 120 120 120 120

Call 4381 Feb 5.04

FTSE 100 INDEX OPTION (LFFE) £250 per full index point

Call 5000 5100 5180 5260 5350 5350 5400

Nov 300 75 225 150 100 120 120 120 120 120 120 120

Dec 300 75 225 150 100 120 120 120 120 120 120 120

Jan 300 75 225 150 100 120 120 120 120 120 120 120

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Feb 300 75 225 150 100 120 120 120 120 120 120 120

Mar 300 75 225 150 100 120 120 120 120 120 120 120

Call 4381 Feb 5.04

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Call 5000 5100 5180 5260 5350 5350 5400

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Jan 300 75 225 150 100 120 120 120 120 120 120 120

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Call 4381 Feb 5.04

FTSE 100 INDEX OPTION (LFFE) £250 per full index point

Call 5000 5100 5180 5260 5350 5350 5400

Nov 300 75 225 150 100 120 120 120 120 120 120 120

Dec 300 75 225 150 100 120 120 120 120 120 120 120

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Feb 300 75 225 150 100 120 120 120 120 120 120 120

Mar 300 75 225 150 100 120 120 120 120 120 120 120

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Call 5000 5100 5180 5260 5350 5350 5400

Nov 300 75 225 150 100 120 120 120 120 120 120 120

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CHS	1.43	-10	2.85	1.43	2.1	18.3	30291	BC Tel	25.2	+2	29.7	16.4
Comcast	3.13	+07	3.21	1.79	3.1	13.3	61780	BCS	38	+0	38	36.5

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امكان العمل

Asia suffers most from 'anniversary blues'

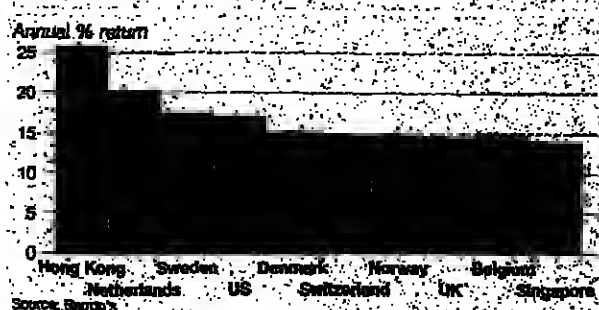
WORLD OVERVIEW

Asia was the main casualty of "anniversary blues" yesterday as world markets made it through the third Monday in October in much better shape than they did a decade ago, writes Philip Coggan.

The day began nervously after Wall Street's 200-point decline on Thursday and Friday of last week, prompted by fears that the forces underpinning the US market - strong corporate earnings and low inflation - might be coming to an end.

Asian markets, plagued by currency and economic worries, needed no prompting

Top 10 markets since the crash of '87



from memories of Black Monday to go into reverse. Hong Kong, sensitive to US interest rates, and Taiwan both fell 4 per cent, while Korea, Malaysia and Thailand each lost 3 per cent.

"Overweight foreign investors continue to lead the outflow of capital and are unlikely to return until they are convinced that the appropriate policy responses have been put in place."

warned Foreign & Colonial Emerging Markets.

European markets braced themselves for bad news at the opening but the losses were subdued, and later reversed, with the exception of London, which had to contend with a new trading system and doubts about sterling's role in monetary union. When Wall Street opened, there were some modest early losses but, in the absence of any significant US economic statistics, the Dow Jones Industrial Average rallied later in the morning.

But it would be wrong to think that, with the 10th anniversary of the crash out

of the way, markets have nothing to worry about. Notes recent analysts' notes pointed to China as a potential source of trouble.

Albert Edwards, of Dresner Kleinwort Benson, and Joe Rooney, of Lehman Brothers, cited a slowdown in domestic Chinese economic growth. Mr Rooney thought the slowdown would pose a threat to the Hong Kong stock market which, as the graph shows, has been the world's best performer since the 1987 crash. "If the great growth story of mainland China is to splutter, it will be Hong Kong that stands to suffer most," he wrote.

Mr Edwards took an even wider view, saying that the Chinese might be tempted to revive growth by devaluing the yuan, as they did in 1994. "If the Chinese choose this option, Asian currencies and the yen would undoubtedly plunge [along] with the yuan, leaving the buoyant US and recovering European economies high and dry and staring deflation in the face," he said.

Just to cheer everyone up, he added, "Communist China may yet have the last ideological laugh and bring about Marx's crisis of capitalism."

London market, Page 38

Dow rallies on earnings optimism

AMERICAS

US shares rallied gently as technology stocks recovered from last week's widespread selling and investors digested fresh merger and earnings news, writes John Labate in New York.

By early afternoon the Dow Jones Industrial Average was 14 higher at 7,861.03. The Standard & Poor's 500 index was 2.52 ahead at 946.88, while the technology-weighted Nasdaq composite index added 8.54 at 1,676.39.

Leading the Dow higher was AT&T with the release of better-than-expected earnings and news that the telecom leader had selected a new chief executive.

Coca-Cola, whose own chairman and chief executive died over the weekend, fell 1/2% at \$57. Retailer Sears Roebuck lost 1/2% at \$44 1/2 after a Smith Barney analyst cut fourth-quarter net income expectations.

Technology shares moved higher, led by computer-related stocks as investors bid up the price of IBM and Microsoft in the hours before both companies' earnings releases, expected later in the afternoon. IBM rose 1/2% to \$97 while Microsoft gained 3/4% at \$194.

But recent buying does not rule out further downturns in technology shares, according to some brokers. "I think by and large the market is coming off with a lukewarm response to earnings and that's got to be concerning, with the supply of secondary and initial offerings coming," said Michael Clark, at Credit Suisse First Boston in New York.

Morning news of a \$9.8bn takeover bid for ITT by Starwood Lodging sent shares of ITT up by more than 8 per cent or \$5 to \$78 1/4. Competing bidder Hilton Hotel's shares were unchanged at \$32 1/4, while Starwood's shares rose 3/4% to \$57 1/4.

Internet leaders, Amazon.com and Netscape Communications surged on news of an exclusive deal between the two companies. Amazon's shares jumped more than 5 per cent to \$2 1/4, at \$45 1/2 while Netscape shares rose 1 1/2% to \$39 1/4.

Banking stocks were mostly lower with the bond market trading quietly. Chase Manhattan fell 1/2% to \$119 1/4. A \$3bn merger of Banc One with First Commerce sent First Commerce's shares up 1/2% to \$58 1/4 while Banc One fell 1/2% to \$54 1/4.

TORONTO edged lower in spite of a surge of more than 6 per cent for market heavyweight Seagram following news of a link-up with US media group HSN. The 300 composite index was off 9.80 at 7,026.90 at noon.

Seagram was the main feature of the morning, jumping \$43.00 to \$348.00 after announcing a deal with HSN. Seagram is taking a 45 per cent stake in HSN in return for injecting its Universal television operations into the US company.

Cold drifted lower on the back of a dull opening for the bullion price. Barrick came off 55 cents to \$381.00 and Placer Dome lost 30 cents to \$244.58. Banks were mixed. Bank of Montreal dipped 5 cents to \$57.60, but Toronto Dominion added 20 cents to \$347.60.

Solid gains in São Paulo

SAO PAULO rallied strongly in largely technical trade as dealers scrambled to position themselves in the run-up to the options expiry. By midsession, the Bovespa index had comfortably restored Friday's losses, rising 163 points or 1.3 per cent to 12,650.

MEXICO CITY moved lower at the opening bell but quickly pulled ahead amid optimistic talk about the upcoming third-quarter results season.

"Everyone is getting excited about the quarterly

results. These should start to roll in later this week," said one broker.

At midsession, the IPC index was up 16.06 at 5,291.60. Telmex was the most active stock of the morning, adding 0.05 centavos to 20.20 pesos.

SANTIAGO moved lower in light volume with the IPSA index off 0.06 at 120.98 at midsession. Power shares dominated trading with Enersis slipping 2 pesos to 277 pesos on uncertainty over the group's links with Endesa of Spain.

Fast start for France Telecom

EUROPE

Trading in PARIS centred almost exclusively on France Telecom and AGF, with the former making a dramatic stock market debut and bid target AGF surging 35 per cent as dealings restarted.

France Telecom, which is due to enter the CAC 40 index on November 20, raced ahead to a session high of FF206.5, against Dotation prices of FF182 for retail investors and FF187 for institutions.

Activity in the shares set a record for a single session. They racked up turnover of FF8.3bn as index tracking funds scrambled to top up their portfolios ahead of next month's changes to the CAC 40 index.

Insurance leader AGF jumped FF23.40 to FF316.4 on 4.7m shares traded to end comfortably above the FF300 value of the hostile takeover approach from Generali of Italy. "There is little

doubt that the market is looking for a counter-bid," said one trader.

Casino, the supermarket chain which is funding off an unwelcome takeover bid from Promodès, fell FF9.00 to FF346.5 after family shareholders appeared to close ranks against the bid approach. Promodès lost FF22.00 to FF22.040.

At the close, the CAC40 index was down 11.31 at 2,946.71.

FRANKFURT moved gently higher, boosted by a firmer dollar and a solid opening on Wall Street. The Ibis-indicated DAX index finished up 20.09 at 4,069.25, with analysts saying the market would track New York ahead of the Bundesbank's council meeting on Thursday.

Automotive stocks were in the spotlight as Daimler and MAN issued bullish statements about their truckmaking operations. MAN was up DM1.50 at DM528.40 after it

FTSE Aqueduct Share Index

October 20	October 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1
FTSE 100	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39	5,713.39
FTSE 250	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28	2,295.28

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predicted improved results for this year. Daimler fell 40 pps to DM132.15 despite predicting an upturn at its US trucks unit.

MILAN was in an optimistic mood with several heavy-weight stocks turning in strong performances, but overall gains were limited in a listless market. The Mibtel index rose 74 to 15,501 in this volume.

Telecom Italia rose L159 to L11,320 on the first day of its public offer, which runs until Friday. Analysts said the market was anticipating a very strong retail take-up and that sentiment had been boosted by the success of last week's placing of France Telecom.

"There has been a very strong advertising campaign and everyone expects the sale to be as popular as Eni," said Marco Nascimbene at Merrill Lynch.

Olivetti ended up L13 at L991, having been as high as L1,004, on rumours of a rights issue at L1,000 with warrants.

The stock has been rising on hopes of a recapitalisation since Olivetti announced the link-up last month between its Omnitel subsidiary and Mannesmann of Germany.

General continued Friday's decline, losing L363 to L36,933 on fears that it might have to increase its offer for AGF of France. AGF rejected General's bid at the end of last week.

AMSTERDAM ended modestly higher thanks to stronger bonds and further gains for the dollar which spilled over into solid improvements for a number of international stocks. The AEX index added 2.78 at 907.37.

Philips rose F12.50 to F112.50 ahead of Thursday's third-quarter results and there was strong demand for Unilever following news of a near \$1bn ice-cream acquisition in Brazil. The shares gained F12.40 to F1109.90.

panic," said Davina Bridgeman at James Capel.

ZURICH ended a relatively volatile session with a rise of 25.6 to 5,777.2 on the SMI index, where the day's trading range was 106 points.

Drugs stocks led the activity charts with Roche gaining SFR200 to SFR12,730. Novartis, which puts out nine-month sales figures on Thursday, gained SFR1 to SFR2,250 after CSFB stepped up earnings estimates for next year and in 1999 by some 7 per cent.

Among banks, UBS slipped SFR29.00 to SFR1,695 as market hopes for news of management changes were said to have receded.

Written and edited by Jeffrey Brown, Jonathan Ford and Steve Conn.

SOUTH AFRICA

Johannesburg rallied strongly following a central bank reduction in interest rates. Trading volumes were dull and golds stayed weak, but the broad market moved ahead strongly.

At the close the all-share index was up 37.3 at 7,294.3, with industrials advancing 62 to 8,851.4. Financials were also upbeat, notably banks, which responded positively to the rate cut. Golds eased 2.5 to 1,019.0.

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Rate rise fears hit Hong Kong

ASIA PACIFIC

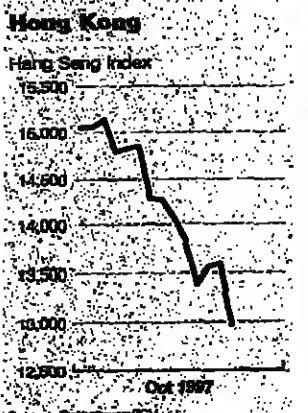
Talk of an imminent interest rate rise sent HONG KONG sharply lower. The Hang Seng index fell through the key support level of 13,000 to end 630.13 or 4.6 per cent down at 12,970.88. Turnover was HK\$17.3bn.

News that leading banks were lifting mortgage rates took a savage swipe at sentiment, dealers said. HSBC fell HK\$6 to HK\$227 and Hang Seng Bank HK\$4.75 to HK\$34.25. Sun Hung Kai Properties lost HK\$5.25 to HK\$80.00.

The Hang Seng China Enterprises index was down 60.55 at 943.55, and the China-Affiliated Corporations index lost 178.88 to 2,372.25.

TOKYO was depressed by knock-on effects from the weak trend on Wall Street and the Nikkei 225 average lost 183.91 to close at 17,294.51, writes Bethan Fulton. The day's trading range was 17,220.77 to 17,454.85.

Activity was low ahead of today's release of a government economic package. Dealers said the general trend was downwards since the package was not expected



nies firmed, with Kumagai Gumi, which announced large write-offs and forecast a ¥200bn loss for the year after the market closed, up ¥1 to ¥103. Kajima rose ¥18 to ¥550, Taisei ¥13 to ¥414, and Obayashi ¥7 to ¥685. Real estate stocks also improved.

Shipping companies bounced back on news of a resolution to the US-Japan dispute over port practices. Nippon Yusen gained ¥6 to ¥414, Mitsui OSE Lines ¥5 to ¥173, and Kawasaki Kisen ¥10 to ¥157.

High-tech issues were hit by the sell-off of high-tech stocks in New York. Canon was the day's most heavily traded issue, falling ¥140 to ¥3,100. NEC lost ¥40 to ¥1,480, Hitachi ¥10 to ¥1,080 and Fujitsu ¥50 to ¥1,460.

In Osaka, the OSE average dropped 136.41 to 17,320.48, on volume of 10.88m shares.

BANGKOK fell steeply following the resignation of the finance minister and talk of an imminent cabinet reshuffle. The SET index dropped 16.13 or 3.1 per cent to 509.51.

SEOUL plunged to a new low for the year on news of trouble at a large retailer and scepticism about a pack-

EMERGING MARKET FOCUS

Taiwan stocks enter tail-spin

Taiwan's stock market was due for a correction, but few thought it would happen this fast - or this far - and fewer still are predicting where it will end.

Jitters over US high-technology stocks and south-east Asia's currency woes have conspired to send Taiwan shares into a tail-spin, led by the electronics sector which posted gravity-defying rises earlier in the year.

Heavy selling in the retail-dominated market sent the benchmark index plunging nearly 4 per cent yesterday to close at 7316.78, down nearly 28 per cent from a seven-year high of 10,116.74 reached on August 26.

Policy uncertainty accelerated the slide, as investors confused over the stance of monetary authorities lost confidence in the government's ability to manage the financial situation.

After shelling out some US\$5bn in recent months to maintain the Taiwan dollar at T\$28.5 against the US dollar, the central bank ultimately found the position untenable and, without warning, abandoned its defence on Friday.

The Taiwan dollar has since fallen nearly 7 per cent to a 10-year low of T\$30.45 at yesterday's close and is expected to test T\$31 in the near future.

Taiwan had thought itself immune to the currency shakeout across Asia, but in the end the forces affecting the region's currencies proved stronger than expected.

The about-face took many investors by surprise, coming on the heels of protests by central bank officials that the currency was "undervalued" and repeated promises to defend the unit against "speculators".

But the central bank probably did itself a favour by waving the white flag - despite a short-term loss of

Taiwan
SE Weighted Index
11,000



Source: DataStream/FT

credibility - instead of putting up a prolonged fight in a battle that would have cost more to win than to lose. The central bank's defence raised interest rates and threatened the recovering economy - a price the government was not willing to pay.

A lot of south-east Asian countries would like to be in Taiwan's position. The economy is strong, especially in comparison with many of its neighbours. Foreign reserves stand at about US\$80bn; economic growth is running at more than 6 per cent and current account and trade surpluses are healthy.

"The impact of south-east Asia's financial crisis should be very, very limited. Our problem is not serious at all," Shen Yuan-dong, the central bank governor, said on Friday.

The central bank's looser monetary policy is more favourable to economic growth and to the stock market. Financial markets should stabilise before long. The market may still have further downside in the near term, but traders expect it to bottom out soon.

"I think investors might be over-reacting," said Vaughn Chang, of Taiwan fund manager Jupiter. "I see this as a great buying opportunity."

Laura Tyson

Venezuela

Fiscal and social reforms have been producing results, but the weaknesses of a minority government are emerging, says Stephen Fidler

Oil and a policy switch put economy on track

When US President Bill Clinton stepped on to Venezuelan soil last week he was marking what is likely to become an increasingly important relationship. Venezuela overtook Saudi Arabia last year as the largest exporter of oil to the US, supplying some 18 per cent of its imports. As a giant investment programme gathers pace, Venezuela could be producing 7m barrels per day 10 years from now, and be providing 30 per cent of US imports.

Venezuela has proven oil reserves of 73bn barrels, and oil in situ in the country's Orinoco belt amounts to 1,300bn barrels, the state oil company Petróleos de Venezuela (PDVSA) estimates. "Sixty years ago we thought we had oil left for another 10 years; now, for all practical purposes, our reserves are infinite," says Ramón Espinasa, PDVSA's chief economist.

The company has embarked on a projected \$73bn investment programme until 2007, \$28bn of which should come from private companies. This has brought oilmen down to Venezuela in droves. New daily US airline flights from Houston and Dallas are full. "There is no better place in the world for an oilman to be than in the lobby of the Ramaneco Hotel in Caracas on a Monday morning," enthuses Bernard Wheelahan, president of Shell Venezuela.

This reopening of the oil

sector has contributed to a turnaround in the Venezuelan economy. After a four-year slump, growth has returned to Venezuela and the economy is likely to expand by about 5 per cent this year.

But oil is only part of the story of the return to growth. The rest has to do with a monumental about-turn by President Rafael Caldera. The 81-year-old Mr Caldera, president in Venezuela's booming 1970s, came to power again in early 1994 vowing to row back on the limited market reforms that had taken place until then. He assumed office in the early stages of a serious banking crisis that would cost 15 per cent of gross domestic product to resolve.

As the government pumped money in to shore up the banks, depositors fled the system and placed money abroad, provoking a run on the Venezuelan currency, the bolivar. Mr Caldera responded by imposing price and exchange controls to shore up the exchange rate, but they predictably proved ineffective to prevent the outflows.

Foreign exchange reserves had slumped and the bolivar had lost two-thirds of its value in the black market before Mr Caldera was persuaded by his ministers to relent. The Agenda Venezuela, a fiscal tightening backed by the International Monetary Fund combined with other proposed structural and social reforms, was launched in April last year

and produced a surprisingly rapid turnaround in investor sentiment.

Since then, the bolivar has been steady and Venezuela's foreign exchange reserves have risen to more than \$18bn as investors, seeing no further fear of devaluation, have pulled money in from abroad. With the economy moving ahead, unemployment has begun to fall.

Mr Caldera is credited with calming seething social tensions since he took office, and military discontent which led to two failed coup attempts has been soothed by big pay rises. However, the president's approach is described sarcastically by Humberto Calderón Berti, a former oil minister and possible 1998 presidential contender, as "government by collapse".

Asked whether he could have lowered the cost of the reforms by enacting them earlier, Mr Caldera is unrepentant. "That's what people who don't understand the situation say. Had they been taken earlier they would have failed completely. A fundamental condition for them to work was that people accepted them, and they wouldn't have done that earlier," he said.

The measures, which included a sharp rise in petrol prices which had been considered socially explosive, provoked minimal popular protest. Partly as a result, the Venezuelan political debate has become less ideological. Politicians are no longer afraid to talk of

market-oriented solutions to economic problems.

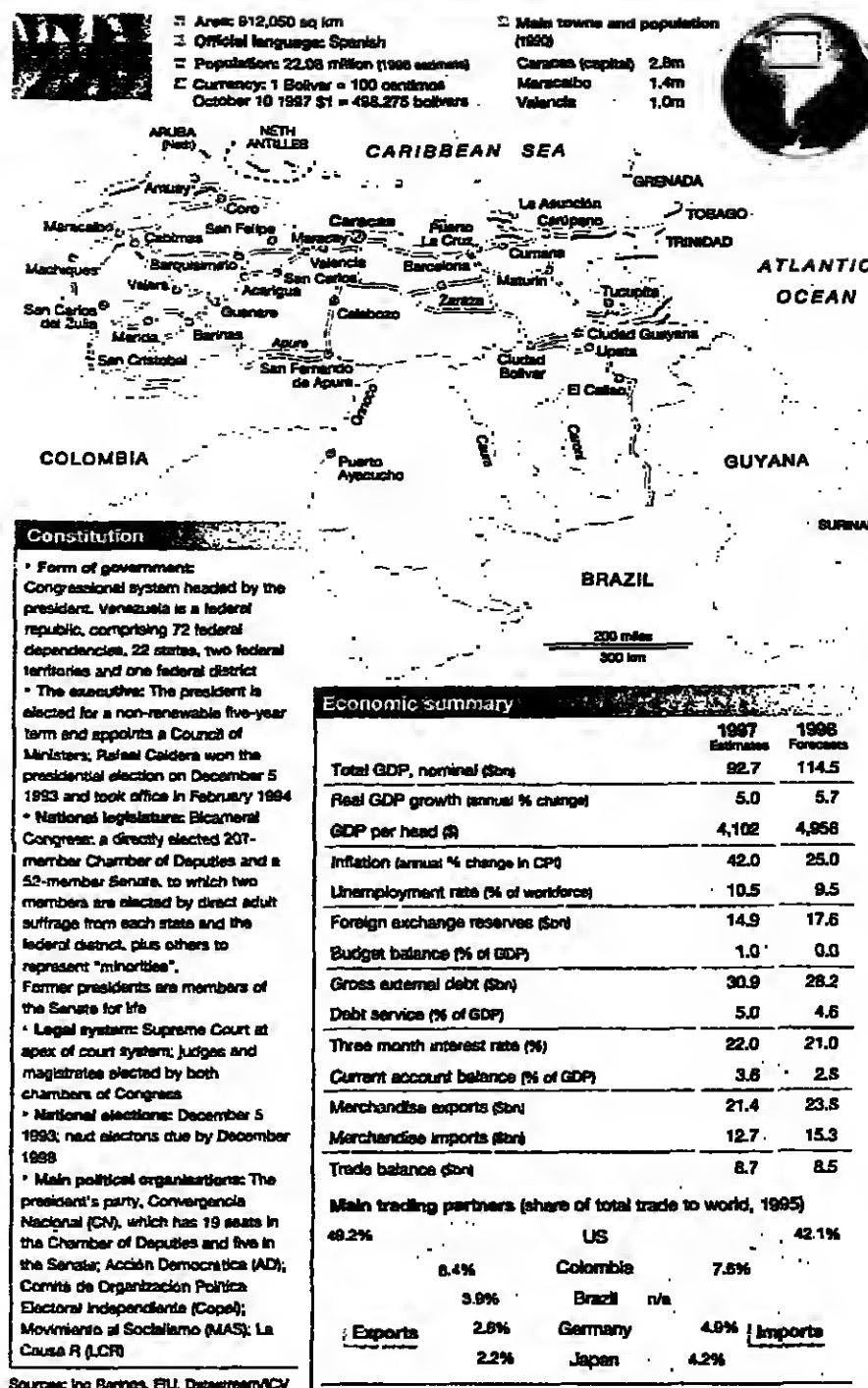
"In a globalised world economy we have to live by the rules of the game," says Teodoro Petkoff, the planning minister whose own odyssey from a 1980s anti-government guerrilla symbolises the transformation.

So far, however, only a limited amount of this talk has been converted into action. An important labour market reform has been passed, backed by a tripartite commission the government has established with trade unions and employers. This has overturned an expensive system of severance pay which was forcing increased migration of employment to the informal sector.

The commission is now working with legislators on a reform of the social security system, aiming to replace the current collapsed scheme with a mixed private-public solution.

Other proposed legislation, for example to extend privatisation, to reform the state, to improve the budget process and to overhaul the corrupt judiciary, has become bogged down by Venezuelan realpolitik, as the vested interests challenged by the reforms mobilise their political support.

This limited progress is due in part to the weakness of Mr Caldera's minority government. That weakness can only become more marked as legislators try to distance themselves from the unpopular president as



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 - Banking: Three years after the financial system collapsed, the banking sector is on the road to recovery Page 4
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- Graphics: Steven Bernard, Robert Hutchison
Design: Philip Hunt
Production Editor: Ian MacDonald

with the volatile returns from oil is graphically illustrated by Ricardo Hausmann, a former planning minister who is now chief economist at the Inter-American Development Bank. "In 1997," he says, "the price of the Venezuelan oil basket has moved from \$15 to \$21 a barrel. Since a dollar on a barrel is equivalent to 1.2 per cent of GDP, the fluctuation this year has been 8 per cent of GDP. This is the difference between a solid and an untenable fiscal position."

Changing this will require a new institutional relationship between government and the oil sector, one that prevents the authorities from blowing the windfall gains made from higher oil prices immediately into the domestic economy, he and others argue.

Mr Espinasa at PDVSA

Continued on Page 2

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2 VENEZUELA

INTERVIEW WITH PRESIDENT RAFAEL CALDERA • by Raymond Colitt and Stephen Fidler

'The crisis of mistrust was very serious'

The Venezuelan leader talks of his administration's achievements and his thoughts on the forthcoming elections

Q: The economic measures your government took were a radical departure from the policies of its first two years and implied certain sacrifices for the Venezuelan people. What convinced you to take this new path?

A: It was essential to achieve economic stabilisation and pave the way for the reactivation of the economy. The [previous] efforts had been considerable but did not achieve all the desired results. We had faced a financial sector crisis which, experts say, was the - or one of the - most important in the world, in relation to GDP - let's say 18 per cent of GDP, a crisis of more than half of the financial sector; a lack of confidence produced a run on the currency.

The financial rescue of the state deposit guarantee fund (Fogade) was intended to alleviate the situation of the depositors. They received the money, went to the central bank and bought dollars, which appeared to be the only thing stable. The crisis of mistrust was very serious and, of course, required a definitive plan of measures, some of them very austere, and harmful to the living conditions in many households. But the people understood that it was necessary. I believed in the measures and they produced results. But I knew the price we would have to pay for the economic stabilisation and recovery plan to produce satisfactory results. One of the most audacious measures was the floating of the currency after two years of foreign exchange controls. Critics forecast a disaster and a bolivar that would rise sky-high. In the end, the free exchange rate was less than the previous parallel rate. The Agenda Venezuela was announced and its principal objective, the recovery of confidence, achieved.

Q: Do you think the cost of the measures could have been less had you taken them earlier?

A: That's what those who do not understand the situation say. Had they been taken earlier they would have failed completely. A fundamental condition for them to work was that the people accept them, and they would not have done so earlier.

Q: Because of the socio-economic situation and the political instability of the previous years?

A: There had been tremendous confusion. Mr Michel Camdessus [managing director of the IMF], whom I met at the Hemispheric Summit in Miami in 1994, said that anywhere else the crisis that we went through would have provoked an unimaginable tragedy. We were acting to contain the situation, which was getting worse every day. The people realised that, and when we took the measures the

general reaction was positive. It's not that they were happy for the price they had to pay, but they understood it was necessary.

Q: You mentioned some of the achievements of the Agenda Venezuela. What have you not achieved?

A: In our opinion the achievements have been considerable, albeit not in all areas. Fiscal equilibrium was difficult to reach, as is total control of inflation. We couldn't sustain the levels we would have liked to because we considered the social situation. We had to spend more than a pure, orthodox economist would have. The wage increases of the entire public sector were considerable, very close to 100 per cent I believe. This was a question of justice, to compensate with a sense of equity the burden we were placing on them. Of course, this affected inflation.

Another aspect is that the social programmes of the Agenda Venezuela are not being carried out to the extent we would like because they require certain organisation and distribution. They are moving ahead, but not at the speed that we would have liked to.

Another area where we have not advanced to the extent we would have liked is state reform, which implies a considerable reduction in the number of public sector employees. This presents two problems. One is the social impact. Firing the father of a family does not improve the social situation; it makes it worse until he is reincorporated into another activity of the economy. The other is the redundancy cost itself because we have labour laws that we respect and defend. These require payments in order to reduce the public sector payroll. State reform is difficult because it depends not only on the executive but also on the legislature, judiciary and the unions, which in Venezuela are an important factor.

Another aspect where we would like to have achieved something more positive, and where thus far we have only been able to heighten public awareness, is the reform of the judiciary. One of the weak points of our democratic state is undoubtedly the judiciary, whose functioning has deteriorated over the years. We have insisted in our proposals on reform of the judiciary, but they require more support by the political groups that dominate the legislature.

When I took office on February 2 1994, public opinion demanded I do something similar to that of President Fujimori in Peru, that I dissolve parliament and the supreme court and call a constitutional assembly so as to implement the necessary reforms. Opinion polls indicated that close to 80 per cent of the population favoured



President Caldera: 'I knew the price we would have to pay for the economic stabilisation and recovery to produce satisfactory results'

Photo: Adam Thomson

this. I was aware what this would have meant for the future of the country because I have loved my country very intensely and studied its history of the last century, and I resisted.

I remained within the constitutional framework. As a result, the fight to tackle the country's problems without solid support in parliament has been more difficult. But I can say with satisfaction that the democratic institutions have been preserved and even strengthened.

In Venezuela, the current constitution has lasted longer than any other. This year we are celebrating 40 years of democracy without interruption. This is unprecedented because the last century was plagued by repeated *coups d'état*, revolutions, and authoritarianism. We have achieved the continuity of the democratic system this century. We have proposed some reforms in the constitution - not to change it but to broaden it, to complement the representative democracy with a participative democracy, to give more access to civil society to help resolve the problems we face.

Q: What are the implications of the traditional parties losing importance?

A: It is worrisome, though I think the phenomena is not exclusive to Venezuela. Despite their unpopularity amongst the population, the political

parties must continue to be the principal instrument to channel popular demands.

Q: Is the support for your government by political parties diminishing as the election campaign begins?

A: I was the founder of one of the strongest parties there has been this century. I was its secretary-general for 30 years. But in 1993 I understood that the country was facing problems to which the traditional parties had no answers, so I had to take the decision to run for office on my own. I took office without the support of any majority force but with a number of smaller political groups. The parties that give constant support to this government do not reach 30 per cent of the congressional vote. So one has to negotiate, compromise and search, but some important political groups have supported us in decisions that determined the future of this country. The Agenda Venezuela, for example, had wide spread support from the public and the political parties alike.

Q: Is there any danger of reforms becoming bogged down during election year?

A: I hope not. I am trying to convince the various political groups that, if they hope to govern, they must help us to hand over this country in a governable condition. A demagogic

opposition now would harm any future government. I think that is a strong argument, and believe it is sufficiently convincing.

Q: What are the long-term implications of Venezuela's strengthening energy ties to the US?

A: Venezuela has become the principal supplier of oil to the US, and an important oil refiner as well. We are effectively the Latin American country with the largest investment in the US. These investments improve our sales and distribution channels in that country. We are also the sixth-largest consumer for the US, comparable to many a rich country. In a way, what the US pays us for our oil flows back to them through the considerable amount of vital goods we buy from them.

Q: Does it imply a convergence of foreign policy?

A: It invariably implies a necessity to harmonise [policies]. Of course every country has its own convictions, and sometimes important differences emerge that destroy the concept of sovereignty and personality of each nation's peoples. Globalisation is not an option, it is a fact. It requires us, the small developing countries to unite our economies and forces in order to have a more respected personality.

Q: Do the policies on economic

integration of Venezuela and the US coincide?

A: We have been negotiating on a number of issues, on equal terms, of course, with the respect that each side deserves. A double tax treaty, for instance, is very important but implies a series of conditions that are vital to our national interests.

When our petrol was rejected on environmental grounds in the US, the World Trade Organisation, in one of its first decisions, reversed the discrimination and backed our position. Now we have the problem of the Ortmulsion (boiler fuel), which is a technological achievement of Venezuela. It faces opposition in the state of Florida but is now being reconsidered. Yet all these difficulties must be resolved within friendly relations between countries that have common interests.

Q: Recent elections have been tainted by accusations of fraud. What are the prospects of profound political reform that could strengthen the process?

A: Every electoral system has its advantages and disadvantages. The process has worked quite well. There have been situations where the judges have called for a partial repetition of elections, never in entire regions but in certain areas or electoral boards. Efforts are under way to mechanise the vote count.

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Economy gets back on track

Continued from Page 1

says that higher oil output at steady prices should help reduce economic volatility. However, there is widespread agreement that other measures will be needed. The government's proposed macroeconomic stabilisation fund, intended to keep some of the windfall gains outside the economy, is another proposal awaiting congressional approval.

The greatest challenge for the new government will be to rebuild the capacity of the state. Some 1.3m people are on the state payroll (though many do not even pretend to work). Because the wage settlement process has compressed differentials, there is huge competition for jobs at the bottom and none for those at the top. The result is a shortage of qualified senior public servants.

The development of a professional civil service, a capable teaching profession and proper health services

are urgent issues. A successful social security reform should help start the rebuilding process, and a number of other projects, such as judicial reform, would also help ease popular discontent.

For although public demonstrations of discontent have subsided, there is no guarantee that this will be a permanent state. Growth may help ease hardship, but it sometimes brings to the surface latent tensions, as in 1992 when the economy was growing at double digit rates.

To stave off popular disaffection, Venezuela needs years of steady growth and a proper functioning state. The debate about how to achieve this has matured considerably in recent years. However, it remains to be seen whether Venezuela's politicians have sufficient foresight to carry through what Mr Caldera has reluctantly started.

• Stephen Fidler is the FT's Latin America Editor

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THE ECONOMY • by Stephen Fidler

Volatile cycle on the up

Towns and cities beyond Caracas are now feeling the effects of boom conditions

After four recessionary years, Venezuela's depressed economy has returned to growth. The economic free-fall which followed the 1994 banking crisis that has cost the equivalent of 15 per cent of gross domestic product has been checked.

Venezuela's notoriously volatile business cycle is at last on the up. Asset prices are beginning to rise sharply from the floor to which they sank last year. The stock market has more than trebled in value, and office rents in central Caracas are rising.

On top of this, the opening since 1993 of Venezuela's oil sector to foreign investment is starting to percolate through the economy. As a result, boom conditions are emerging in some parts of the country outside the capital.

Helped by foreign investment in the country's hugely competitive oil sector, some \$5.8bn of foreign direct

investment will enter the country this year, according to central bank estimates.

Growth of the economy will be 5 per cent this year, compared with a negative 1.6 per cent last year and higher than the government's official forecast of 4 per cent 1997, according to Luis Raúl Matos Azócar, the finance minister. The government is discussing a 4 per cent growth target for next year with the International Monetary Fund, says Mr Matos. This already looks a probable underestimate.

The flip side to the recovery is the likely difficulty in bringing down inflation. Mr Matos says inflation "can still be close to" its 35 per cent target next year (it was 103.2 per cent last year) and that a 15 per cent inflation target for next year is being discussed with the IMF. Not many in Caracas believe the government has much of a chance of getting close to the latter goal.

A number of factors militate against a rapid decline in inflation. Fiscal policy is too loose and monetary policy is hobbled by a series of difficult technical issues at the central bank, including the large debt owed to it by

the government. As a result, the burden of combating inflation relies excessively on the exchange rate, now usually calculated at between 10 and 20 per cent overvalued.

Antonio Casas, the central bank president, said this month that "fiscal adjustment must be deepened and consolidated".

The IMF has similar concerns. It is talking with the government about a possible standby programme, though with \$18.3bn in reserves at the end of September the government has no need of the money. These pre-occupations exist despite an expected consolidated public sector surplus this year, following last year's surplus equivalent to 7.3 per cent of GDP.

What is relevant in the fight against inflation, the IMF argues, is the government's non-oil budget deficit. The fund wants this to be cut from 7 per cent of GDP to 6.5 per cent in the coming year, and favours an increase in domestic petrol prices. It is also concerned about the budgetary cost of this year's reform of the labour laws, which widely viewed as beneficial

on a microeconomic level, represent an added fiscal burden. Government spending is some 10 per cent higher than targeted so far this year, the overshooting partly a consequence of over-spending by the decentralised state governments and wage rises for public sector workers.

This is contributing to a huge influx of liquidity into the economy, which has brought about negative interest rates in real, inflation-adjusted terms.

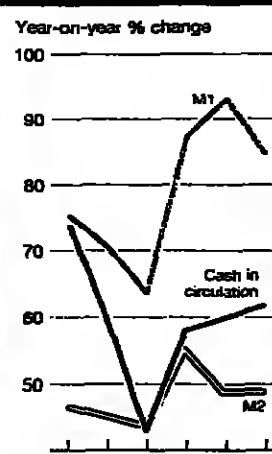
Government spending financed by taxes paid by the state oil company, Petróleos de Venezuela (PDVSA), and spending by PDVSA itself in the domestic economy are both financed by foreign exchange earnings. Since the sharp currency devaluation of 1995-96, more money has also been entering the country, attracted to the high nominal rates of interest - and not deterred by domestic inflation, which is irrelevant to dollar-based investors.

The government has proposed a number of measures in a bid to break the transmission of volatility to the economy, via fiscal policy, from the sharp

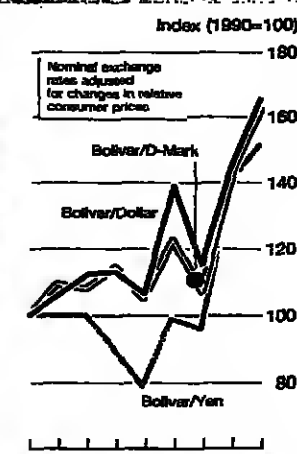
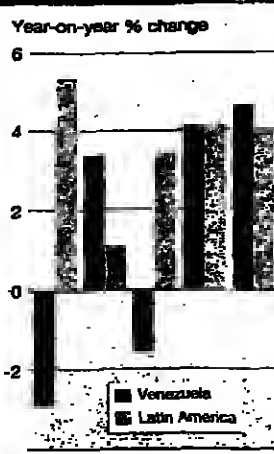


Luis Raúl Matos Azócar, finance minister

Money supply



GDP



Source: Central Bank, Venezuela; EIU, IMF, International Financial Statistics

fluctuation in oil revenues. Among the most important of these is the so-called macroeconomic stabilisation fund, an external account held outside the country into which oil revenues above certain preset levels would be paid - and used if oil revenues decreased unexpectedly. However, like many other government projects, this is held up in Congress, where the administration is in a minority. As an interim step, PDVSA will hold some windfall oil revenues in foreign currency instead of converting them into bolivars.

The government and PDVSA argue that the new oil policy that concentrates on higher output will make the economy less sensitive to price fluctuations, but even if this is so, there is widespread agreement that stronger measures are needed. The government has sent to Congress, says Mr Matos, another proposed law which would help reform the budget setting process along the lines of that in New Zealand or in Argentina. Its likelihood of passage seems low.

Ricardo Hausmann, the former Venezuelan planning

minister and current chief economist of the Inter-American Development Bank, argued in Caracas this month that a constitutional amendment was needed to stop governments spending oil revenues above a certain percentage of GDP in any one year. An independent fiscal agency should also be established to keep the budget process transparent.

Carlos Hernández Delino, vice-president at the central bank, said a constitutional amendment might be too rigid and too narrowly focused. However, an

organic law - which, like a constitutional amendment, requires a large majority to overturn - might be the right format.

Such proposals stand little chance of being passed soon, but they do illustrate the changing nature of the debate on how the Venezuelan economy should be managed to overcome the traditional volatility. Most of the old, unsatisfactory practices are still in force, however. The government has not done enough yet to banish the sharp swings in the Venezuelan business cycle.

DIVERSIFICATION • by Adam Thomson

Tourism offers good prospects

Dependence on oil over the years has led to many sectors being neglected

Francisco Credelio is convinced that Venezuela's tourist industry is under-developed. As president of the Air and Sea Travel Guide to Venezuela, he is one of the country's most vigorous campaigners to diversify the economy away from oil.

"The idea is to make tourists aware that Venezuela can offer them more than just a beach," says Mr Credelio. He believes that by 2000 Venezuela can double the present number of tourist arrivals to 1.5m a year.

Tourism is one of many sectors Venezuela has neglected during years of heavy dependence on oil revenues. While petroleum has traditionally represented an engine of growth for oil-related sectors of the economy, the influx of petrodollars has exerted upward pressure on the local currency, eroding exporters' profits and making imports cheap.

The prospects for diversifying the economy are seen as mixed.

"The natural tendency as the petroleum sector grows is for a rising exchange rate," says Ramon Espinosa, chief economist at the state oil company, PDVSA. "That means that in the future Venezuela will not produce [all] the things it is producing now." Agriculture is seen as one of the most vulnerable sectors.

Venezuela's non-traditional export sector - which includes textiles, toys and fruit - is also likely to suffer. Growth during the first half of this year has given way to a deterioration in exports

during July and August.

However, Luis Raúl Matos Azócar, the finance minister, is convinced the country's non-traditional sector is viable. He says the government is working to limit the real appreciation of the currency and sees the opening of regional markets as an opportunity to increase sales. In addition, recent government measures have created tax incentives for exporters, he says.

Yet, in spite of government attempts to limit the appreciation of the currency, the Venezuelan bolívar is expected to strengthen by 10 per cent in real terms this year.

Since PDVSA in 1986 moved its strategy away from maintaining high oil prices towards concentrating on volume, the future of the country's non-oil sector has looked compromised.

"Venezuela is finally waking up to the fact that it is an oil-producing nation," says PDVSA's Mr Espinosa. He argues that while the implication is a continued dependence on oil, increased production in the future will bring about an oil-related diversification.

In Venezuela's increasingly urban population - some 80 per cent of the country's 22m population now live in towns and cities - the service sector and non-tradable goods, especially construction, are likely to benefit.

"Over the next 10 years the construction sector will expand at an average 6 per cent a year," said Carlos Avellaneda, president of the Venezuelan Chamber of Construction, in a recent speech. The sector grew 14.7 per cent in the first half of this year.

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4 VENEZUELA

BANKING • by Edward Luce

Rising from financial ashes

Rescue proved to be expensive, but much of the cost has now been recovered

Just three years after the collapse of the Venezuelan financial system, the country's banking sector is well on the road to recovery.

The bankruptcy of Banco Latino in 1994 triggered an implosion in the country's banking sector. The collapse of what was then Venezuela's second-largest bank pushed roughly one-third of the country's banks into insolvency.

Confidence in Venezuela's under-capitalised banking system dissolved almost overnight as depositors with the weakest banks rushed to close accounts.

The after-effects of the crisis are still very much in evidence. But in other respects Venezuela's banking sector has altered dramatically. "Venezuela's banking sector is now in a strong position to grow," says Michel Gogulian, president of Banco de Venezuela, the country's third-largest bank. "Most banks are well capitalised, and many can start the process with relatively clean balance sheets."

Getting from A to B, however, was a disruptive and expensive operation. Confronted with the choice of permitting large-scale bankruptcy or intervening to prop up the system, the administration of President Rafael Caldera opted for the latter.

The rescue operation launched in 1994 set the government back by more than \$10bn - or almost 16 per cent of gross domestic product. Roughly one-third of the country's banks were nationalised, leaving the government with an enormous debt burden.

Much of the cost, however, has been recuperated through the privatisation of the leading banks in a process which has delivered foreign control of a previously

locally-dominated sector. Foreign control of the Venezuelan banking sector has risen to 60 per cent of total banking assets from less than 5 per cent in 1994.

"From being one of the most national banking systems in Latin America, Venezuela now has the most heavily foreign-controlled system in the Americas," says Jose Gonzales, senior Latin American equity analyst at ING Barings in New York. "Banking in Venezuela has suddenly become a completely different game."

Most prominent among the new foreign entrants are BBV and Santander, the leading Spanish banks, which took control last December of Venezuela's largest and third largest banks respectively. Santander's \$300m acquisition of Banco de Venezuela was swiftly followed by BBV taking a 40 per cent stake in Banco Provincial. Shortly afterwards, Infisa - a group of investors from Chile - took control of Banco Consolidado, Venezuela's fourth-largest bank.

Of the country's top four banks, only Banco Mercantil remains in local hands, although even then J.P. Morgan, the US investment bank, has a 10 per cent stake.

Local analysts say the foreign takeover will provide a much-needed stimulus to modernise Venezuelan banking. "Nobody seriously opposes foreign majority ownership of Venezuelan banks," says Ricardo Penfold, head of research at Santander Investments in Caracas. "Foreign banks bring efficiencies, new technology and a more professional approach to banking."

Few, however, would dispute that it will take much time and effort to revamp Venezuela's antiquated banking sector. Mr Gogulian says that Banco de Venezuela is heavily over-staffed, with 35 employees per branch compared with just 10 per branch in Santander's Spanish network.

With 7,300 employees on

an asset base of just \$1bn, the bank is urgently addressing its costs. At the same time, however, the new management is investing \$50m to upgrade the bank's information technology systems and has set up an internal "banking school" to improve employees' credit skills. The picture is much the same across the rest of the sector.

Oscar Garcia Mendoza, president of Banco Venezolano de Crédito - the country's sixth-largest bank which is wholly-controlled by local shareholders - says the new entrants are also trying to put lending policy onto a more formal footing.

"Much of Venezuelan banking is based on character lending," says Mr Garcia. "Banks lend to companies which they know and trust without asking for any detailed financial statements."

The result, says Mr Garcia,

is the type of poor quality lending which led to the banking crisis in 1994. But Mr Garcia is sceptical of claims that Venezuela has once and for all buried its chequered banking past. "Banks are always the same," he says. "When there's an upswing they fall over each other to attract new borrowers without asking too many questions."

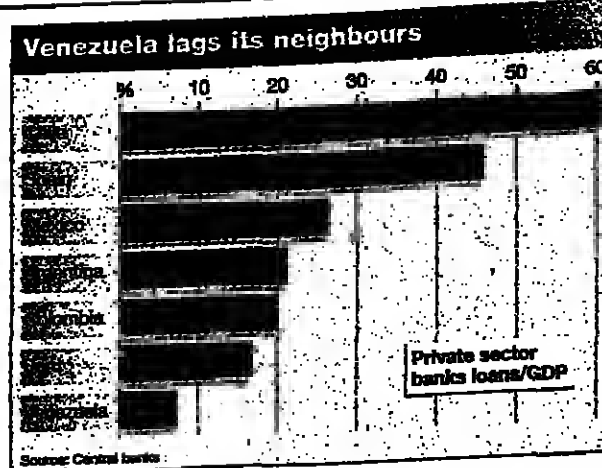
On most indicators, Venezuela is now entering an upswing in its growth cycle. With 38 commercial banks and more than 100 savings institutions, the banking sector is competing ferociously for new business in the private sector. The competition is all the more fierce considering the low base from which it starts. Total lending as a proportion of GDP has grown by 143 per cent since August 1996. At just 9 per cent, however, the loan-to-GDP ratio is comfortably the

lowest in Latin America.

The scramble for new business is accentuated by several factors. The almost complete erosion of lending portfolios over the past three years has left banks with little choice but to stock their balance sheets with securities issued by the central bank.

The paper - monetary stabilisation notes - was designed to mop up excess liquidity generated by buoyant oil revenues and to provide banks with the interest returns to keep them afloat during the recession.

But the bills have proved enormously costly for the central bank to service. As a result, it is gradually reducing new issuance and encouraging banks to shift back into more conventional interest earnings. "We are planning to move towards a more sophisticated and sustainable market for paper in



Venezuela," says Antonio Casas, governor of the central bank. "Banks do not need to rely on TEMs [títulos de estabilización monetaria] so heavily any more."

The hunt for new lending opportunities has been given added urgency by increases in the cost of banking. In addition to a 2 per cent tax on deposits (to replenish the government's balance sheet after the rescue operation), the reserve requirement on banks has been raised from

12 per cent to 17 per cent over the past three months. The central bank justified the increase as part of its battle to reduce inflation. The result, however, has been to step up the pressure on banks to win new customers.

Added to this, the spread between deposit rates and commercial lending rates has narrowed from 20 percentage points to around 7 percentage points in the past nine months. This trend -

spurred by a resurgence in liquidity and tough competition for a relatively small but growing pool of private sector borrowers - has served as a reminder to banks that subsidised balance sheets are probably a thing of the past.

Finally, with the inflation rate expected to fall to 15 per cent by the end of 1998, banks are faced with the prospect of positive real interest rates for the first time in four years. This will deprive the banking system of the cheap credit it has relied upon since 1994. Something approaching normal market conditions, in other words, is around the corner. "We think that the banking sector will have to consolidate quite rapidly over the next few years," says Mr Gonzales. "Those banks which are most dependent on central bank paper are highly vulnerable," he adds. "Banks which can win the high-quality corporate borrowers are in the best position to benefit from the economic recovery."

THE STOCK MARKET • by Edward Luce

Booming but vulnerable

The Caracas exchange still has much to do to earn foreign confidence

Between April and June of this year the capitalisation of the Caracas stock exchange (CSE) leapt by 44 per cent in dollar terms, easily outstripping equity growth in the rest of Latin America.

The bull run, which followed a lacklustre first quarter when the ICB index dropped by almost 8 per cent, was underpinned by a resurgence in confidence in Venezuela's growth prospects after a bout of jitters earlier in the year.

Nevertheless, although Venezuela pulled off a similar feat in 1996 - posting growth of 136 per cent (the global record for the year) - the market is still vulnerable

to a sudden reversal in sentiment. With a turnover of just \$15m on a lively day, the exchange remains severely under-capitalised when compared with its Latin American counterparts.

Market capitalisation, at some \$16bn, is just 18 per cent of gross domestic product, compared with well over 50 per cent in most emerging markets. Although the bourse has 89 listed stocks, most of them are barely traded and just a handful dominate the market.

No wonder that regional fund managers invest just 2 per cent of their portfolio funds in Venezuela compared with an average of 30 per cent in Mexico and around 15 per cent in Argentina.

Alejandro Salcedo, president of the CSE, concedes that the exchange has much ground to cover before it can boast of foreign confidence in its operations. Critics of

the CSE reel off a litany of inadequacies, including delays in its settlement procedures. "We know of a number of foreign brokers who have given up on Caracas until it has a better settlement system," said one analyst.

Mr Salcedo says that more than 90 per cent of transactions are settled within T-plus-5 (five business days) and the aim is to reduce settlement to T-plus-3 in the near future. In addition, the exchange is now fully automated and is investing in upgrading its recently-established central depository fund.

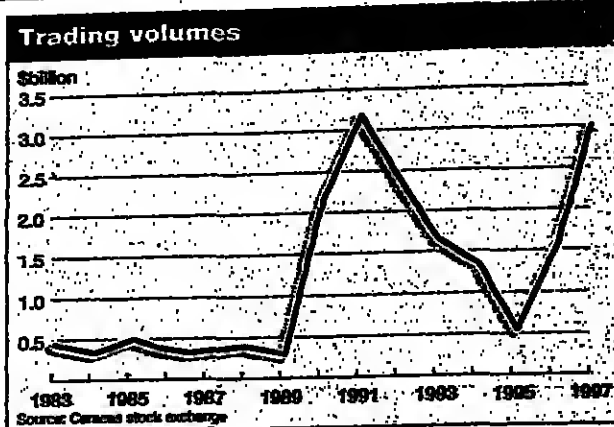
"We would like a quicker settlement system, but it is getting more efficient and it is not deterring foreign brokerages from setting up here," says Mr Salcedo. The cost of a seat on the CSE reached a record \$1.2m last year, while 10 foreign brokerages now have seats on

the exchange, Mr Salcedo adds.

The CSE also plays down suggestions of widespread insider trading. In spite of the fact that Venezuela's securities and exchange commission has yet to undertake one successful prosecution (it is "under-staffed and under-budgeted", according to Mr Salcedo).

Exchange officials say there is a well-functioning surveillance department which regularly suspends trading if there has been an unusual price movement. In addition, listed companies are required to submit quarterly reports to the CSE and contract an annual audit from a recognised accountancy firm within 30 days of the shareholders' meeting.

Perhaps the most powerful complaint, however, is that the market lacks liquidity. CSE officials say that liquidity will be enhanced by a much-awaited flurry of



new listings, assuming the Venezuelan Congress enacts a series of privatisation bills now before it. In addition, hopes remain strong that Congress will pass a social security bill by early 1998 to set up private sector managed pension funds which would give a strong boost to Venezuela's paltry domestic savings rate.

Most of all this, however, hinges on the implementation of a series of reforms which are by no means guar-

anteed. Judging by the volatility of the stock market, which has only in the last two months surpassed the turnover volumes it reached at its peak in 1991, only the brave would suggest it has entered a less skittish phase in its history.

There is an equally strong case to be made that investors should remain cautious of Venezuela until they have seen whether it can deliver on the changes it has promised.

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POLITICS • by Raymond Colitt

Stability based on long experience

President Caldera can take much of the credit for his country's current governability

The bullet holes that marked the presidential palace after the 1992 coup attempt have long disappeared, and with them the political instability that shook Venezuela's democracy, the longest uninterrupted democracy in South America.

The credit belongs largely to President Rafael Caldera, who had to break with many of his political allies to reach the presidency but could draw on 60 years of experience in consensus-building. His principal pillars of support in restoring governability and pacifying political passions were the military, the church, the social democratic Accion Democrática (AD) party and its close ally the national labour federation (CTV).

With the help of his son-in-law, Gen Ruben Rojas Perra, Mr Caldera has quietly cleansed the armed forces of any rebellious elements and granted them generous salaries and other privileges.

Mr Caldera also sought support in the enemy camp of AD, long-time rivals of the social Christian Copei party which Mr Caldera founded in 1946 and abandoned before the presidential race in 1988. In fact, Alfaro Uzcátegui, the undisputed leader of AD, has more power than the president, says Reinhardt Wettmann, who heads the Latin American social science research institute (Idis) in Caracas.

When Mr Caldera faced a fierce three-week-old medical sector strike, which forced even emergency services to shut down, he was forced to call on Mr Uzcátegui to put down the stoppage.

The risk of a lame-duck government during the last year of the Caldera administration is real. Seeking to

emerge from an internal power struggle and distinguish itself from the current government, the Copei party has noticeably stepped up its opposition.

Mr Caldera is aware that a surge in opposition could jeopardise reform during his last year in power. "I am trying to convince the various political groups that, if they hope to govern, they must help us to hand over this country in a governable condition," said Mr Caldera.

Although Venezuela boasts the region's longest continuous democracy, its electoral process is seriously flawed. "Political parties have penetrated our electoral institutions and manipulated election results," says Orlando Contreras Polido, head of the House electoral commission. In the national elections of 1992 and 1996, the results in four and five of 20 states, respectively, were declared void as a result of alleged fraud.

According to a proposed electoral law before Congress, the national electoral council would no longer be made up of party members, and local electoral boards would be chosen randomly and not by appointment of the dominating parties. The casting and counting of votes would be automated.

Yet the legislative proposal, which in some cases directly undermines the interests of the very congressmen voting on it, has already been watered down before passing the lower house and now risks losing more bite in the Senate.

As political parties seek to maintain their power in the electoral process, they have lost credibility among the electorate. Polls indicate that only one-third of the voters favour traditional parties.

Irene Saez, a former Miss Universe and the current mayor of the Caracas district of Chacao, appears to be capturing most of the "anti-politician" vote. Some

researchers say she leads the polls with 33.7 per cent of the vote, far ahead of Claudio Fermín, a possible AD candidate with 10.5 per cent.

Internally divided and undermined by the "independent vote", Copei has opened its doors to the former beauty queen. Yet, according to research by another company, in Caracas, Ms Saez has 56 per cent support as an independent candidate but only 41 per cent as a candidate of Copei.

Equally discredited and unable to put forward a candidate who could compete with Ms Saez, AD may well decide to use its extensive, vote-generating party machinery to focus on the congressional and gubernatorial races, thereby increasing its negotiating power, suggests political analyst Alfredo Keller.

Ironically, widespread despair arising from the collapse of the old model – the paternalistic state financed by oil revenue – may be the strongest argument for continuity. Even the hardliners today do not advocate a return to the populist, interventionist economic policies that failed utterly during the first two years of the Caldera administration. "Caldera fired the last shot of populism," says Augustin Berrio, deputy secretary-general of Copei.

Even within AD, which has more interest in defending the status quo, reformist elements are beginning to emerge, albeit tacitly. "We recognise the state is inefficient and unproductive, but we have to find an organised, structured way to reform it," says Aristides Hospedales, an AD congressman.

Thus, the next government may well continue along the reform path, although it is not clear at what speed. Given the wide spectrum of political forces, any government is unlikely to emerge with a clear majority in Congress.

PROFILE Teodoro Petkoff, planning minister

Guerrilla line to front line

Teodoro Petkoff, the 65-year-old unassuming, mustachioed planning minister who once fought the government as an underground leftist guerrilla, has been the key figure in implementing the market-oriented reforms adopted by the government in April of last year.

President Rafael Caldera called on Mr Petkoff – whom he pardoned and released from jail along with other rebels in 1969 during his first term in office – to help implement the unpopular belt-tightening measures, which included massive rises in petroleum prices and in utility rates and taxes.

The choice of Mr Petkoff as salesman and front man for an IMF-backed reform programme was deliberate. Even though he had been a persistent critic of Mr Caldera for years, Mr Petkoff would not only win over crucial support from his leftist MAS party, his credibility with labour and leftist intellectuals was a key factor in forging the necessary consensus to push through the unpopular austerity measures.

"Petkoff was crucial in implementing reform because he has force and passion and is well articulated," says Humberto Calderon Berti, a Caracas-based consultant and possible presidential candidate.

Relying heavily on baseball terminology and popular jargon, Mr Petkoff took to the streets, university mess halls, senior citizens' associations and labour unions to pave the way for Agenda Venezuela, as the economic reform programme is called.

Mr Petkoff's image as an unconventional politician helped him overcome long-standing disbelief towards politicians and gave him extra credibility amongst the poor and marginalised. Dressed



Teodoro Petkoff: 'At the time we thought the armed struggle would bring about the world of ideals we were looking for'

informally, he often shuns his ministry car and chauffeur and sets off to the barrios (slums) of Caracas to try to justify government austerity measures.

For many, such a job would have amounted to political suicide, and his detractors immediately suspected hidden political ambitions. Yet, following two failed attempts to reach the Miraflores presidential palace, Mr Petkoff emphatically denies any intention to run in next year's election. He has already served four terms in Congress.

Perhaps his most significant achievement was a breakthrough in the round-table talks between labour and industry, which led to an historic social security and labour reform. "Petkoff was the driving force in those talks," says Francisco Natera, president of the influential federation of industry and commerce, Fedecamaras.

The agreement, which made the labour market more flexible and reduced redundancy costs dramatically, was celebrated as the most important improvement of Venezuela's investment and operating climate in recent years.

When Mr Petkoff was temporarily replaced, for health reasons, at the talks, negotiations came to a standstill. They recovered momentum only when he returned after a month's absence.

He was also instrumental in convincing foreign investors that the government's about-face from populist, interventionist policies to market reform was for real.

Mr Petkoff has no problem in reconciling his leftist, militant past with his current advocacy of neo-liberal reforms. "I am a pragmatic socialist," he says. "What I'm interested in is solving the country's

profound economic and social problems. At the time we thought the armed struggle would bring about the world of ideals we were looking for; now we realise it was a mistake."

As a young militant in the Communist party, Mr Petkoff engaged in sabotage acts against the state and spent a total of three years in prison, escaping twice. Disillusioned with communist dictators, Mr Petkoff and other comrades split from the Communist party and later co-founded the Movement to Socialism party (MAS).

Yet Mr Petkoff does not embrace market-oriented reform blindly. "The trickle-down effect may prove to be a fallacy," he says.

The minister has been a strong advocate of temporary welfare programmes. "They guaranteed the social stability during the past year and a half."

Venezuela has one of the worst income distributions in the region. The richest 10 per cent of the population earn nearly half of the national income, while the bottom 10 per cent are left with 1.7 per cent of the country's wealth, he says. In the long-run, he admits, only a dramatic improvement in public services can provide a substantial improvement in the standard of living for most Venezuelans.

But with government opposition increasing as the presidential election draws nearer, Mr Petkoff may find it increasingly difficult to forge grand political accords or implement state reform.

With much to show for but little recognition after 18 months in office, he does not regret having taken on the job. "I knew I wouldn't make any politically gains in the short-term," he says.

Raymond Colitt

CORPORACIÓN VENEZOLANA DE GUAYANA GUAYANA - A REGION FOR INVESTMENT

The region of Guayana has become a center for the economic recuperation of Venezuela. Its basic industries represent cumulative investments exceeding 25,000 million dollars and produce annual sales of 3,000 million dollars.

Ciudad Guayana, the core industrial center of the area, is likely to become the world capital of pre-reduced metals. Last year it received investments in the order of 2,000 million dollars for the installation of two pre-reduced metal plants and the construction of a plant for the production of gold with a handling capacity of 40 thousand MT/day of ore for gold and copper bars.

Guayana contributes 9% of the Gross Internal Product of Venezuela, and 36% of non traditional exports.

GUAYANA - VENEZUELA'S INDUSTRIAL AND TRADE ALTERNATIVE

Venezuela, internationally known for its enormous oil production, has in the Guayana area a reliable alternative to strengthen its economy and an industrial center attractive from every angle for investors interested in development projects. The area enjoys many advantages, such as economical hydroelectric power, natural gas, iron and other raw materials at very competitive prices.

Guayana is an area open to investment. Investors from all over the world have centered their attention on Guayana, due to its abundant variety of resources and considerable comparative advantages for the development of basic and supplementary industries in sectors such as Aluminum, mining, gold and diamonds, iron and steel, agriculture, forestry, tourism and hydroelectric power. An experienced and proven labour force is available. This area of Venezuela also offers a strategic location, together with an urban and industrial infrastructure with specialized basic services, that facilitate trade with world markets.

This "opening" process is a Government Policy designed in place in the hands of the private sector areas that until now have been handled through Corporación Venezolana de Guayana. CVG is an autonomous institute which for 36 years has carried out, with efficiency and continuity, programmes to promote the integral development of Guayana. CVG's efforts have created an industrial, urban and service infrastructure, through an investment of 30,000 million dollars, which nowadays serves as a base for national and foreign investors to undertake new projects. Projects in the iron and steel sectors, such as steel mills and mining, have begun to materialize and constitute clear evidence that the economic recuperation of Venezuela has, as its centre of action, the exuberant region of Guayana.

GUAYANA - A WORLD OF RESOURCES

Located in the southeast of Venezuela, Guayana occupies approximately half of the country. It is made up of the States of Amazonas, Bolívar, Delta Amacuro and, in the south, the States of Anzoátegui and Monagas. It covers an area of 468 thousand square kilometers, with a prodigious combination and abundance of natural resources. These natural resources are available for the development of many basic and supplementary industries, such as mining - gold and diamonds - iron and steel, agriculture, forestry, aluminum, tourism and hydroelectric power. These sectors have been handled by CVG through 16 companies, in addition to having a partial stock participation in another 35 companies.

When mentioning profitable natural resources, it should be pointed out that there are reserves of high tenor iron ore estimated at more than 1,800 million metric tons, and of low tenor ore at more than 12,000 million metric tons - an appropriate reference to the description of Ciudad Guayana as the world capital of pre-reduced metals.

Ciudad Guayana is the center of operations of the CVG-FERRROMINERA pellet plant, called MINORCA, located in Parque Industrial Minorca in Matanzas, Ciudad Guayana, where two other plants are under construction. One of them is COMSIGUA with an investment of 262 million dollars designed to produce 1 million briquettes per year for export to the United States, Korea and Mexico. In this venture, CVG participates as a promoter in association with Kobe Steel, Marubeni, Misui and Nishio Iwai, from Japan; Hanbo Steel, from Korea, and Tubos de Acero de Mexico - TAMSAC.

Through the promotion activities of CVG, the POSVEN plant is being built, in strategic association with Posco from Korea, Raytheon from the United States and RYL from Mexico, with an investment of 380 million dollars designed to produce one and half million tons/year of hot briquetted iron.

In addition to the aforementioned plants, those of FIOR VENTPRECAR and ORINOCO IRON - are to be installed in Ciudad Guayana in the near future, to form a complex of six reduction plants which, in two years time, will be producing 6 million tons of briquettes, mainly for export. The installation of this complex raises global investment in Guayana over the next two years to 1,300 million dollars, thereby constituting clear proof of the confidence of international capital in Venezuela and of the tremendous worldwide interest in Guayana.

It should be mentioned that the pre-reduced metal plants will satisfy demand generated by the use of hot briquetted iron as a fundamental raw material to feed the mini rolling plants that are under construction worldwide. These plants are termed the steel mills of the future, on account of their low cost investment and reduced environmental impact.

In the mining sector, Guayana also offers proven reserves of high tenor bauxite in the order of 200 million tons, and potential reserves estimated at 5 thousand million tons. This raw material has been used by the aluminum industries of Guayana which has opened their doors to private investment in order to attain their economic and technological recuperation.

Gold mining has, likewise, a high potential in this area of Venezuela with probable reserves estimated at 8,000 tons while the presence of diamonds appears in significant amounts, with an 80% of Bor diamonds for industrial use.

Other minerals such as uranium, columbite, tantalum and rare earths, are under evaluation. Also, there are non metallic minerals such as clay, sand, gravel, quartz, dolomite, kaolinite, rock crystal - all of them with considerable potential for profitable exploitation.

Investments under consideration in the gold and diamond mining sector exceed 1,700 million dollars by the year 2000. This program is also a part of the "opening" process in private capital with the participation of the companies, Venezuela Goldfield, Canard, Turboston, Minca and Remonina in projects being promoted by CVG.

The President of CVG, Engineer Elías Nadián Ynaty Bello explains that these investment plans show the desire of the National Government to implement a real process of economic adjustment and restructuring of Venezuela, according to the guidelines of the IX Plan of the Nation and Agenda Venezuela which summarize the global strategy to bring about the structural transformation of the national economy.

ANOTHER STRENGTH: HYDROELECTRIC POWER

Guayana is not only strategically favoured by its location and natural resources but also by its Caroní river with an average flow estimated at 5 thousand cubic meters of water per second. The hydroelectric power potential of the Caroní river - in its high and low levels - is estimated at 27 million kilowatts. Up until the present time, CVG-EDELCA has developed and installed a power capacity of 12 thousand

megawatts, of which Macagua I generates 360; Guri 9,600; Macagua II 2,376 and Macagua III 172. This is sufficient to meet Guayana's local needs and 72% of the optional power consumption. The Caruachi dam, under construction, will provide an additional 2,160 MW when it starts operations in the year 2003.

An agreement has been signed by the Presidents of Venezuela and Brazil whereby electricity from CVG-EDELCA will be exported to the north of Brazil. Venezuela will build a transmission line to Santa Elena de Uairén while Brazil will do the same from Manaus. This valuable bilateral cooperation project will contribute to the development of communities in southern Venezuela and also assist in the growth of the northern area of Brazil with which Venezuela maintains growing trade links. Guayana products, such as those generated by the steel industry and manufactured by small and medium sized companies, are increasingly capturing the interest of the Brazilian market.

THE OPENING TO PRIVATE CAPITAL

The process of "opening" to private capital conducted by CVG and the Investments Fund of Venezuela has received ample participation from different Venezuelan national and regional sectors. The President of Corporación Venezolana de Guayana, Engineer Elías Nadián Ynaty Bello, has emphasized the need for the process to be carried out in an atmosphere of wide consultation and complete transparency. Only in this way could the privatization goals of greater productivity, updating of technology, higher employment and quality environmental standards be achieved.

In the iron and steel sector, CVG is working toward the privatization of SIDOR and FESILVEN, as a way to free the government from involvement in projects where the private sector is interested and in a better position and with greater resources to achieve ideal maintenance standards and optimize operational conditions. SIDOR is the steel mill which was created as a starting point for the industrial development of Guayana. This company has generated semi finished, finished, flat, not flat and tubular steel products as well as ferroalloys and special steel. SIDOR became an emblem of the national steel industry and a source of highly qualified labour and new technology. In the international bidding process for its transfer to the private sector will participate companies such as Sideras, Hylsamex, Siderar, CSN, Inexsa, Siveras, Ahma-Gan, Dongluik, Usiminas, Kobe Steel and Consorcio Siderurgico Latinoamericano with the presence of capital from Mexico, Venezuela, Korea and Japan. With respect to FESILVEN, there are nine pre qualified investors among which are: BHP from Australia; Hevensa from Venezuela, as well as Compania Minera Andina, Elkem ASA, Fesil ASA and Seab Steel Corp & Chum Myung Co. Ltd.

In the aluminum sector, the Venezuelan government is also encouraging the participation of new capital to benefit technological and production structure. The subsidiaries of CVG in the aluminum sector are: ALCASA, BAUXILUM-VENALUM and CARBONORA. All of them in need of improved competitiveness through important projects to expand their production to other markets, always with the support of the comparative advantages which Guayana offers. The negotiations in being about the transfer en bloc of these companies are geared towards preserving the integrity of the business and minimizing production costs. Thirteen groups, merged into 5 consortia, are participating in this process. They are: Alcoa-Alcan, Norsk Hydro ASA-RTZ, CRA, Limited, Comalco Reynolds Metal Company, Gencor Billiton International-Sural, amongst others, representing investment capital from Canada, USA, Korea and Venezuela.

Other opportunities for participation from the private sector are projects such as the Second Bridge over the Orinoco River, the Railroad Line and the Net of Interconnected Highways to be built according to the Concessions Law. These are infrastructures that will raise the productive capacity of Guayana and facilitate internal trade, thus reducing transportation costs to and from the iron zone, as Guayana is commonly called.

MORE RESOURCES FOR DEVELOPMENT

In Guayana lies the Orinoco River with a length of 2,600 Kms and an average flow of 30 million liters per second of fresh water. This river offers a means of transport communication to the rest of the world through its navigation channel of approximately 320 Kms between Ciudad Guayana and the Atlantic Ocean. Large ships can transit the waterway to export products from the industrial park. In addition, its water is fit for human consumption, agriculture and industrial use. The installed port facilities currently support exports of 20 million tons/year with a traffic that, at the present time, surpasses one thousand ships each year through the navigation channel of the Orinoco River.

Another renewable resource in Guayana is the presence of 13 million hectares of natural timber, in addition to the plantations of Caribbean Pine, carried out by CVG through its subsidiary PRGFORCA in an area of 500 thousand hectares. Private capital will participate in this timber potential through strategic associations of companies such as Veneston, Peoples Industries Inc., Ecopall and Maderas del Tesoro, with CVG.

In addition to the above mentioned potential and capabilities, other important resources exist such as: natural gas with huge reserves north of the Orinoco River near Ciudad Guayana and a gas pipeline with a capacity of half million cubic feet per day operating at 50% of its capacity and with highly competitive prices in the world market. There are also lands fit for agricultural development and cattle raising: a vast potential for the development of industrial plantations of eucalyptus, for the production of charcoal and rubber for industrial use. To this wealth, add a labour force qualified and experienced in the steel and aluminum industries.

All these resources, potentials and projects make Guayana an extremely attractive centre for investment. The country is aware that it must optimize its economy and, as part of a policy of globalization, bring National Added Value to its vast natural resources and installed capacities.



Engineer Elías Nadián Ynaty Bello,
President of Corporación Venezolana de Guayana - CVG.

6 VENEZUELA

OIL: FOREIGN INVESTMENT • by Edward Luce

Finding a balanced approach

Strategists want to see the sector put in a more stable economic framework

Venezuela has long had an ambivalent relationship with oil. The natural resource, which provides more than 70 per cent of the country's export revenue and over 25 per cent of its gross domestic product, is viewed by many as more of a curse than a blessing.

Dependence on oil revenues has linked the fortunes of Venezuela's economy to the rollercoaster of international oil prices and is thus associated as much with "bust" as it is with "boom". Placing the oil sector in a more stable economic framework is therefore the key objective of the country's economic strategists.

Ramón Espinosa, chief economist of Petróleos de Venezuela (PDVSA), the world's third-largest oil producer after Saudi Aramco and NIOC of Iran and the third largest oil refiner after Exxon of the US and Royal Dutch Shell, believes the country is shedding its schizophrenic attitude towards oil in favour of a more balanced approach.

Since 1991 the country has embraced the *Apertura Petrolera* – the opening of the oil sector to foreign participation. This, says Mr Espinosa, is a radical departure from the approach launched in 1976 when the oil industry was nationalised. It is also an implicit break with the original aims of Opec (of which Venezuela was a founding member) to maximise the international price of oil.

"In the past we viewed oil as a very finite resource, so the aim was to extract as many dollars out of it by aiming for the highest possible price," says Mr Espinosa. "Now we have turned that approach on its head. Our reserves are – for all intents and purposes – infinite. Our goal is, therefore, to maximise output."

The opening of the sector,

which has brought more than 60 of the world's leading oil producing and exploration companies to Venezuela, has already borne fruit. From a nadir of 1.7m barrels per day (bpd) in 1985, the country's oil production has risen to over 3.5m bpd in 1997. The target is to double production again to over 7m bpd by 2007 in an expansion plan which would see Venezuela's production overtake the current output of Saudi Arabia, the world's largest producer.

According to PDVSA, which will remain a state-controlled company for the foreseeable future, the plan entails annual investment of over \$7bn until 2007.

The strategy is relatively simple. About \$45bn of the \$73bn required will come from PDVSA's retained earnings and other sources of income, including debt. As such, the Venezuelan government has gradually reduced the tax burden on PDVSA. The oil export tax, for example, has been cut from 20 per cent to 16 per cent. The tax burden on PDVSA has fallen from 95 per cent of its gross profits in the late 1980s to 71 per cent in 1994. This is expected to be reduced further.

Second, PDVSA has set up a private investment vehicle which will take maximum 10 per cent stakes in the company's joint ventures and other operations. The funds, which include EPIC, the exploration and production investment company, may be listed on the Caracas stock exchange and are expected to provide as much as 10 per cent of the required investment. Apart from channelling resources, the mutual funds are designed to give the Venezuelan population a more tangible share in their main economic resource.

Third, and most significantly, PDVSA is opening up the country to the extensive participation of foreign oil companies. The opening, which has so far resulted in more than 40 projects, has enticed virtually all of the world's leading oil companies.

"To the extent that Venezuela wants to open up its oil sector, we want to be a part of it," said Bernard Wheelahan, president of Shell Venezuela in Caracas.

Shell, along with companies such as Chevron, British Petroleum, Repsol, China National Petroleum Corp, and Total, have successfully bid for operating contracts to develop marginal oilfields in the light and medium-weight crude oil sector.

The contracts, which last for 20 years, are based on a return of capital investment which is linked to productivity. In addition, the licensees are paid an operating fee for extracting the oil. "The more efficient we are, the higher the return," said Mr Wheelahan.

So far 33 operating con-

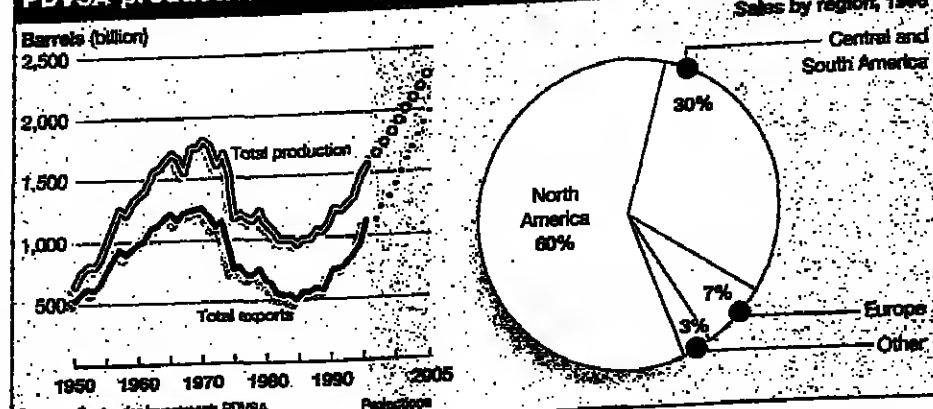
tracts have been awarded. In the third round of bidding last June, the winners paid a combined \$2.1bn for the right to exploit the oilfields. PDVSA has retained control of the country's mainstream oil fields. "We are looking at the possibility of a fourth round of bidding in 1998," says Erwin Arrieta, minister of mines and energy.

PDVSA is also offering "strategic associations" to companies which want to participate in the extraction of its heavy crude reserves in the fast-developing Orinoco belt region in the east of the country. The 1,200bn-barrel reservoir – of which an estimated 276bn barrels are recoverable – is probably the second-largest in the world after the Caspian fields in central Asia.

Extraction of the reserves is relatively cheap at about \$1.20 per barrel but expensive to refine at \$4 to \$5 per barrel. So far, five projects – each linked by pipeline to a refinery or upgrader in the Jose complex on the east coast – have been approved, with companies such as Mobil, Statoil, Texaco and Exxon participating. An estimated \$15bn will be invested by 2006.

PDVSA is also raising investment through profit-sharing agreements with foreign and domestic companies. Winning bidders receive oil exploration rights which, if successful, must be opened up to 35 per cent participation by Corporación Venezolana de Petróleo, a wholly-owned subsidiary of PDVSA. The

PDVSA production and exports



normal 34 per cent income tax applies to projects which succeed. The exploration risk is wholly assumed by the licensee.

Executives at PDVSA, which is estimated to have a net worth of over \$100bn, have little doubt that the opening of the oil sector will pay dividends. But the company, which is also investing

in expanding its overseas refining capacity in Germany, the US and elsewhere, stops short of envisaging its wholesale privatisation in the long term.

"For political and social reasons, PDVSA will remain in state hands," says Mr Espinosa. However, this would not preclude PDVSA from opening itself up to

increased profit-sharing with the Venezuelan public, he adds. "The relationship between the Venezuelan public and PDVSA has always been arms-length because it has been intermediated by the state. But this will no longer be the case. We do not want to be an enclave separate from the Venezuelan economy."

PDVSA AND THE ECONOMY • by Stephen Fidler

A rare case of well-oiled efficiency

Divisions exist over the pace of change required at the state oil company

Whatever else Venezuela's political leaders have done over recent years, they have at least had the good sense not to kill the goose that lays the golden eggs. In a state where most government functions are at an advanced stage of deterioration, the state oil company Petróleos de Venezuela (PDVSA) is a beacon of efficiency and probity.

By the lights of nationalised oil companies elsewhere in Latin America, PDVSA stands alone. International oilmen who deal with it say it may not be as efficient as the world's big privately-owned oil companies, but that it demonstrates remarkable professionalism. In a country where government is so often associated with corruption, the state oil company is remarkably free of it. One reason for this is that

the company, created with the nationalisation of 14 foreign-owned companies in 1976, inherited from its principal former owners – Shell and Exxon – two strong, if separate, corporate cultures. These cultures have proved stubborn enough to resist any tendency to incorporate the company into the rest of the government.

Yet the opening of the oil sector to private capital that has occurred since 1993 represents a huge management challenge to the organisation. To deal with it, top management has announced a sweeping reorganisation that will merge its three operating subsidiaries into one. While that in the long run may be necessary to manage the challenge of producing 7m barrels per day by 2007, much of it in co-operation with private companies, in the immediate future it will complicate it. Oilmen report some confusion in the fields about the reorganisation.

Humberto Calderón Bertl, a former oil minister, consultant and current potential presidential candidate, says

that while he agrees with the opening, the company has too many things going on at the same time.

"The effort has to be very high financially and operationally," he says. "If we want to use the expansion of the oil sector for the maximum benefit to the economy, a certain graduality is advisable. We have to slow down to allow national companies to be involved as much as possible."

However, Luis Giusti, the PDVSA president, rejects the criticism. "There is no question in my mind that this company has to reorganise itself," he says. "You have to do this fast, because if you drag your feet you are not going to succeed."

The reorganisation was already yielding benefits in a more efficient and rational use of resources than was possible under the old structure, he says. The reorganisation was expected to add \$12bn in net present value to the company, equivalent to one-third of the company's medium-term investment programme in the oil sector, and almost a quarter

of the overall programme.

He says the main concerns were to ensure the continuity of operations during the transition. The other was to avoid the politicisation of the organisation.

For if the company is important now – the oil sector accounted for 26 per cent of GDP last year and 78 per cent of exports – it will become even more central to the Venezuelan economy if oil volumes more than double, as is planned.

This has raised questions about whether an economy which already booms and busts with fluctuations in oil prices will become even more erratic with higher volumes. Ramón Espinosa, PDVSA's chief economist, argues to the contrary.

"The economy as a whole will be much more stable with stable prices. We are basing our programme on growing volumes with steady prices," he says. "This cycle is different to the 1970s. The upward spikes were short-lived because they were price cycles. We are talking about volume cycles now which are very

long lasting. The increase in revenues will be gradual and the quality of those revenues different."

This raises in turn the question of how Venezuela will be able to ensure steady prices, and the extent to which its policies will be compatible with those of its partners within the Organisation of Petroleum Exporting Countries (Opec).

Mr Espinosa accepts that a new institutional relationship between the company and the state will have to be devised. According to his projections, fiscal revenues from oil will double over the next decade even at steady nominal oil prices. This explained the importance of the macroeconomic stabilisation fund now before the Venezuelan senate into which excess oil revenues can be channelled, thereby avoiding their monetisation into the economy.

Another important issue is the likely appreciation of the real exchange rate brought about by rising oil production, and the impact of this on the economy.

The decision to go for

growth in oil will also require changes in the relationship between the oil sector and Venezuelan society. In the past, this relationship was always intermediated by the government through taxes, encouraging rent-seeking behaviour from society at all levels. Since 1991, taxes have been reduced.

PDVSA now has 160 private partners, many of them national, in various projects. It has also begun a programme to promote the participation of Venezuelan investors. The Association for the Development of Oil Industry Investment (Sodip) was created in 1995 and is developing a variety of instruments aimed at encouraging individual Venezuelans to invest in oil projects.

"We have to change the link between oil and society. For decades the link was purely fiscal and oil had no apparent link to the country...but we have been changing the state oil activity into a national activity. We have managed to privatise all this activity," says Mr Giusti.

TWO LEADING BANKS JOIN FORCES IN VENEZUELA AND THE CUSTOMER TOPS THE DEAL



BANCO PROVINCIAL ENTERS A NEW PHASE IN ITS GROWTH STRATEGY, JOINING FORCES WITH THE BBV GROUP TO FORM A NEW BANKING ENTITY IN VENEZUELA. THE NEW ENTITY, BBV LATINVEST HOLDING, WILL BE A LEADER IN THE VENEZUELAN BANKING MARKET. BBV LATINVEST HOLDING IS A JOINT VENTURE BETWEEN BBV GROUP AND BANCO PROVINCIAL. BBV GROUP IS A LEADER IN THE EUROPEAN BANKING MARKET, WITH OVER 200 BRANCHES AND 10 MILLION CUSTOMERS. BANCO PROVINCIAL IS A LEADER IN THE VENEZUELAN BANKING MARKET, WITH OVER 100 BRANCHES AND 10 MILLION CUSTOMERS. THE NEW ENTITY, BBV LATINVEST HOLDING, WILL BE A LEADER IN THE VENEZUELAN BANKING MARKET, WITH OVER 200 BRANCHES AND 10 MILLION CUSTOMERS. BBV LATINVEST HOLDING IS A JOINT VENTURE BETWEEN BBV GROUP AND BANCO PROVINCIAL. BBV GROUP IS A LEADER IN THE EUROPEAN BANKING MARKET, WITH OVER 200 BRANCHES AND 10 MILLION CUSTOMERS. BANCO PROVINCIAL IS A LEADER IN THE VENEZUELAN BANKING MARKET, WITH OVER 100 BRANCHES AND 10 MILLION CUSTOMERS. 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MINING • by Adam Thomson

A wind of change is blowing

There are some encouraging signs that new life is being breathed into the sector

In August, Placer Dome began development of what will be the largest gold mining operation in Venezuela's history. The Canada-based company was one of several foreign concerns which received environmental licences to exploit the country's rich subsoil.

President Rafael Caldera's administration is hoping the renewed activity will breathe life into a sector which for decades has taken a back seat to oil. Complicated and lengthy processes for obtaining operating and environmental permits have for years frustrated attempts to stimulate the sector.

But now the government is trying to change the situation. A package of legislation currently before Congress aims to reactivate mining, making it attractive - and accessible - to private capital.

The central plank of the legislation consists of streamlining the existing maze of bureaucracy to make foreign investment easier and quicker. There is also an initiative to create a mining superintendency to co-ordinate and regulate the industry.

"If we manage to push through all the things we have planned, mining could represent at least 5 per cent of GDP in the medium term," says Angel Franco, the energy and mines ministry's hydrocarbons director. That compares with only 1 per cent at the moment.

There is concern, however, that the proposal could face delays in a Congress which has a heavy business pro-

gramme. Several key debates - including next year's budget approval - could push the mining legislation to the back of the queue.

Strong opposition on environmental grounds could also hold up its passage. Mr Caldera's administration has not impressed environmental lobbyists at home or abroad. There are fears that, in a Congress where the government is in a minority, the opposition parties will use the environmental platform to win support ahead of next year's elections.

The sector is expanding, however, in spite of the delays. The state's industrial and mining company, Corporación Venezolana de Guayana (CVG), recently announced a concession programme to explore vast tracts of land in south-east Bolívar and Delta Amacuro states for gold and diamonds. Under the scheme, private companies invest risk capital to explore blocks of 5,000 hectares each and then enter into partnership with CVG to develop the commercial phase of the operation.

Foreign companies have received other positive signs from the government. Early this year the administration passed a measure under which foreign companies embarking on new investments would be exempt from paying 16.5 per cent value added tax during the first five years of pre-production activities.

A recent executive decree regulates land use of important areas with mining potential. The decree is aimed primarily at combating the illegal mining carried out by thousands of individuals without permits or environmental licences.

The most encouraging sign is the recent issue of a num-



Inauguration of the Placer Dome/CVG gold mine at Las Cristinas

Photo Raymond Cook

ber of environmental licences to large-scale mining projects.

At Las Cristinas mine, 750km south-east of Caracas, Placer Dome has just revised its estimate of total gold reserves to 11.8m ounces.

The company, together with its partner, CVG, estimates the development cost of the site to be \$600m. The mine is expected to produce an average of 450,000 ounces a year for more than 14 years, at an average cash production cost of about \$200 per ounce.

Minera Loma de Niquel, a subsidiary of Minoro, recently concluded a funding arrangement to allow the company to develop a significant nickel deposit, containing 34m tons of recoverable reserves. The company is

estimating an investment of \$450m and expects production to begin in the first quarter of 2000.

Geologists say that Venezuela's Precambrian Guyana Shield contains what are probably the richest deposits of gold and diamonds in the region. With the Las Cristinas mine, combined with the recent opening of the gold and diamond rich Imataca Forest Reserve, CVG aims to boost national gold production from its current official 10 tons a year to 25 tons within five years and to 50 tons in 15 years.

Iron ore and coal prospects are also good. The energy and mines ministry estimates total coal reserves - including those in the probable and possible categories - at about 10.2bn tonnes. Mea-

sured reserves total 576m tonnes. Production last year totalled 4.3m tonnes, and the ministry expects this to reach 8m tonnes annually by 2000.

The country's mining sector still represents higher risk than Venezuela's recently liberalised petroleum sector, however. Foreign companies say there is little geological information available, and indications of total reserves are sketchy.

Even so, the risk has not prevented foreigners from moving in. "Companies may still face delays in obtaining licences," says Pedro Tinoco, president of the Venezuelan Mining Chamber (CamIVEN), but they are prepared to wait. "The bottom line is mining potential," he says, "and Venezuela has a lot of that."

COMMERCE AND BORDER RELATIONS • by Adam Thomson

Talks on free trade are gathering pace

Tariff barriers are being dismantled as Caracas shows its intent to develop links

When Venezuela suspended negotiations with the Mercosur - the four-nation South American trading block - in favour of reaching an agreement with its southern neighbours through the Andean Community, it sent a clear signal to the region that free trade was high on President Rafael Caldera's agenda.

Tariffs are being dismantled in the Americas, and Venezuela is now co-signatory to a growing number of free trade agreements throughout the region. Negotiations are under way with the Caribbean trading block Caricom, and the government is developing stronger trade links with Costa Rica.

Venezuela, like its neighbours, is working towards a 34-nation Free Trade Area for the Americas (Alca), which proposes the development of tariff-free commerce between members by 2005. "We have already made significant advances," says Miguel Burelli Rivas, Venezuela's foreign minister. "By 2005 we will be one single area of free trade."

Trade analysts say the immediate test for Alca is the outcome of talks between Mercosur and the rejuvenated Andean Community, which includes Venezuela.

Freddy Rojas Parra, Venezuela's trade and commerce minister, is confident the two groups will reach an agreement before the end of this year. He says the nine countries involved have already exchanged lists of products to be included in any agreement. Remaining is the treatment of a number of sensitive areas such as agriculture. "Now that we have concrete lists to negotiate, progress will be quick," he said.

An agreement with Mercosur - comprising Brazil, Uruguay, Paraguay and Argentina - is expected to stimulate Venezuela's still small trade of around \$1.5bn. The only significant trading partner among them at present is Brazil, which accounts for 3 per cent of Venezuela's exports and provided 4.2 per cent of its imports in 1996.

Venezuela's total exports last year amounted to \$22.8bn, up from \$18.6bn in 1995 as a result of high oil prices. Imports in 1996 fell 15.8 per cent to \$9.1bn. The trade and commerce ministry says the fall was mainly the result of freeing foreign exchange controls.

While Venezuela's natural role in the wider region is seen as a provider of petroleum and energy, the government has tried to promote the country's non-traditional exports, which include some metals, textiles, shoe manufacture and specialised agricultural products.

During the first half of this year, the non-traditional sector exported goods worth \$1.9bn, up 10.6 per cent on the comparable period last year. The goal is to reach \$6bn a year in non-traditional exports in the medium-term, says Mr Rojas.

But with Venezuela's state oil company, PDVSA, planning to double oil production by 2006, experts fear the non-traditional sector may be hit by a strengthening local currency.

But as the region's trade barriers come down, Venezuela's role as a regional supplier of energy and petroleum is becoming apparent. A bilateral free trade agreement with Brazil, signed in 1994, is providing Venezuela with a massive potential market in Brazil's remote northern frontier. The Caldera administration plans to triple crude oil exports to Brazil to 450,000 barrels per day by 2005.

Venezuela is also developing electricity exports to Brazil's Roraima state. The

Venezuelan state's Electrificación del Caroní (Edelca) has signed a contract to supply Brazil's Eletrobrás power company with up to 200MW of electricity. As part of the deal, Eletrobrás will pay Edelca \$80m to construct a 400-km power line to carry the electricity to the border.

Venezuela's abundance of petroleum has now made it the largest oil supplier to the US market. President Bill Clinton confirmed Venezuela's growing importance to the US this month when he belatedly included a visit to the country on his tour of South America.

"The US now recognises that no other oil producer is as reliable or as loyal as Venezuela," says Mr Burelli Rivas. Trade links between the two countries have improved significantly since last year.

Trade with Venezuela's neighbour, Colombia, has also taken off since the two signed the G-3 free trade agreement, together with Mexico. Although the agreement is less than three years old, Colombia has now surpassed the US market as the primary destination of Venezuela's non-traditional exports.

However, while trade between the two countries prospers there is mounting diplomatic friction stemming from border incidents.

As the Caldera administration strives to open regional markets, some sectors of the economy are concerned they will not be able to compete with imports. The country's farming lobby is highly critical of greater regional integration, arguing that national production will be outstripped by cheap products from neighbouring countries.

So far, it has not been the case. Last year, Venezuela exported goods worth \$1.7bn to its Andean neighbours, of which \$1.3bn were non-oil exports. The Andean Community, by contrast, exported only \$814m of goods to Venezuela.

Venezuela - A Secure Destination for Investors



Esther Bolebas de Margolis

On account of the banking crisis of 1994, in which half of the financial system collapsed, the Venezuelan Government gave financial assistance to banking institutions, amounting to the equivalent of 11 per cent of GDP, in order to give security to depositors and preserve the stability of the system. The Fund for the Guarantee of Deposits and Banking Protection - FOGADE - was the organism responsible for helping the banks and guaranteeing the public's deposits.

At this time, FOGADE is carrying out the function of liquidating entity of the assets received from the banks and, up until now, has recuperated for the country 653 thousand 260 million 216 thousand 311 Bolivars, equivalent to 46.73% of the capital invested in financial aid to the banks in the past financial crisis, which amounted to 1 billion 398 thousand million Bolivars.

Between December 1995 and the present time, FOGADE has transferred to the private sector, through the mechanism of public auction, assets amounting to the equivalent of more than one thousand 314 million dollars, which represents an intense and coordinated team effort, whose fruits can be seen in the successful sales of the Banks Venezuela, Consolidado, Republica, Latino and Toquepoma, as of seven insurance companies.

With the sale of the financial institutions belonging to the State, foreign banks entered Venezuela with the incorporation of such groups as Banco Bilbao-Vizcaya, Banco Santander, Corporación Colombiana de Ahorro y Vivienda (Davivienda) and Chase Capital Partners, National Bank of Canada and the Indisa Group.

FOGADE also successfully concluded the sale of six seats on the Caracas Stock Exchange, Service and Telecommunications Companies, where foreign investors have bought most of them.

OPPORTUNITIES

It is important to point out that the process for sale of assets used by The Fund for the Guarantee of Deposits and Banking Protection was the public auction system which guaranteed complete transparency and security for the purchasers. The system has allowed many well known investors to choose Venezuela and FOGADE for the placement of their capital.

All the public auctions, conducted in the head offices of the Institution, are carried out in accordance with the dictates of the Financial Emergency Regulation Law and by the regulations issued by the Emergency Financial Board. Each step is executed in accordance with clear and transparent rules, in the presence of officials of the Institution, representatives of the Fiscalía and the General Procurator of the Republic, the general public and interested investors.

In the second half of 1997, FOGADE plans to sell its shareholdings in the banking insurance industry, insurance, agroindustrial and service sectors. Assets to be auctioned include the Banco Popular y de los Andes, La Confederación de Canada (insurance company), Vigibanca, (valueables transport) Empresa Carriaca Yarecal, Segrelca, Compania Financiera Internacional (Colombia), Conductoras de Aluminio del Caroní (CABELUM), Grupo Siderpro, Torrefactora Latinoamericana and Manovoca.

CAPITAL MARKETS

FOGADE also has a substantial amount of shares that are quoted on the Caracas Stock Exchange, which belong in both financial institutions and companies from the industrial sector. The behaviour of the market over the current year has registered a substantial growth, with an increase in the number of transactions, amounts negotiated and a positive variation in prices.

TOURISM SECTORS

FOGADE began the process of selling hotel assets under its control with the invitation, through press advertisements, for investors to take part in the public offering of the Punta Palma & Marina beach hotel, located in Puerto La Cruz, the main tourist and business centre in the northeastern region of Venezuela.

Hotel Punta Palma is a building designed for tourist lodging. The service category is four

star, it has 181 rooms, 3 restaurants, 2 bars, 4 banquet and convention rooms and 4 shops. In addition, there are sports and recreation areas, a private beach, a pool for adults and children, tennis court, gymnasium and sauna.

Continuing with the programme for the transfer to the private sector of tourist hotel assets, FOGADE will soon put up for sale two hotel assets, with 4 and 5 star classification, for an indirect total of 2,230 rooms, located in the best tourist development areas of Venezuela. All the hotels are completely operational, as FOGADE, with the object of preserving its property and thinking of the future privatisation of the assets, has contracted to this end the services of companies (operators) of great national and international prestige.

Within the Caribbean tourist market, Venezuela shows itself to be a promising alternative. Besides offering its beaches, it has geographical diversity - mountains, tropical and humid jungle that allows for adventure tourism. This is an excellent opportunity for foreign investment, for the tourist development of the region and the economic growth of the country, within the frame of the just issued Casino Law.

Hotels for Sale					
Hotel	Type	Category	Location	Rooms	
Punta Palma	Beach Hotel	4*	Puerto La Cruz	181	
Kamarata	Beach Hotel	3*	Portamar	4	0
Coro-Coro	Beach Hotel	4*	Portamar	276	
Vista Real	Beach Hotel	5*	Puerto La Cruz	138	
Jinshara	City Hotel	5*	Barguimeto	136	
Eurobuilding	Hotel for City	5*	Chusón, Caracas	457	
Rooms	Business/Pleasure				
Suñes	Business/Pleasure			180	
Playa El Agua	Beach Hotel	4*	Margarita	290	
Villa El Griego	Beach Hotel	3*	Juan Griego	168	
Morichal Largo	City Hotel	5*	Maurin	212	
Puerto El Vigía	Beach Hotel	3*	El Moro, Estado Anzoategui	70	

REAL ESTATE

Since the beginning of the auction process, FOGADE has passed to the private sector a total of 409 properties, derived from financial aid operations, for an amount over 77 thousand 553 million Bolivars. FOGADE has always used for property sales the mechanism of public auction.

In the property sector, there are two auctions per month of approximately 30 properties each, during which a speedy mechanism allows to auction an asset every 10 minutes, in the presence of investors and the general public. The policy of public offering of these assets takes into consideration movements in the national property market, so as to obtain the best profit from the sales.

FINANCIAL SECTOR

With the merger of the Andino and Popular Banks, FOGADE is contributing to the steering of regional banking towards new tendencies through which the Venezuelan financial system is passing.

With the merger of the two banks into one new financial institution called Banco Popular y de los Andes, the country will have a more solid banking entity able to offer new and better client services.

FOGADE has invested 16 thousand million Bolivars in the recuperation of these two financial institutions. The merger gives added value to the sale and in this way FOGADE will be able to better recuperate part of the funds that were involved in the financial crisis.

By auctioning the Banco Popular y de los Andes, FOGADE will be offering investors an important network of offices distributed in areas of high development potential, a solid

growing deposit base, a healthy financial institution with high profit potential, based on high levels of liquidity, its own investment portfolio and low operating costs.

The Compania Financiera Internacional is another asset from the financial sector that FOGADE hopes to auction over these six months. This is a commercial finance company with a network of offices in the principal cities of Colombia (Bogotá, Cali, Medellín, Barranquilla, Ibagué, Bucaramanga and Neiva).

Amongst the services offered are the purchase and sale of shares in Colombia's Western Stock Exchange (Bolsa de Occidente), in the Fixed and Variable Income markets, offering investment advice to clients, act as an intermediary in the Stock Exchange and collect clients' titles upon maturity, amongst other services.

INDUSTRIAL SECTOR

The Siderpro Group is a corporation whose fundamental purpose is the manufacture of seamed steel tubes for low and high pressure fluids. Its products are manufactured following strict process controls in order to fulfil the requirements of manufacturing standards. The companies that make up the Siderpro Group are: Sideroca, Proscoro, Proseina, Siderpro, Sersio, Seguridad and Vermasoca. The company is at present operating under a scheme of sub-contracting purchase orders to SIDOR.

Conductoras de Aluminio del Caroní (CABELUM) is a company dedicated to the manufacture of all types of electrical conductors, especially of aluminium. The company can process up to 24 thousand metric tons of aluminium annually in its continuous melting line, with a capacity for producing 14 thousand metric tons of redox rod per year.

CABELUM's market is principally Europe and Latin America (basically Chile, Peru and Colombia). The company currently exports 80% of its production, which is one of its principal attractions.

SERVICES SECTOR

The Confederación de Canada is the last insurance company that FOGADE has in its portfolio. This insurance company has a technical and operational infrastructure that is highly efficient in the handling of individual and group insurance, is recognised in the insurance market as a medium sized company with qualified personnel and the support of important re-insurance companies. Up until now, as we pointed out before, seven insurance companies have been transferred to the private sector, recuperating for the nation around 19 thousand million Bolivars, and even more important, changing the face of the insurance market in Venezuela.

The company was founded in Canada in 1946, with the insurance company, Confederación Life Insurance Company, with headquarters in Toronto.

Another company soon to be auctioned by FOGADE is VIGIBANCA, a company offering surveillance and security services for properties, specifically the protection of goods, transport and custody of documents, money and valuables in general. This company used to belong to Financiero Latino Group.

AGROINDUSTRIAL SECTOR

Torrefactora Latinoamericana is another company that FOGADE hopes to auction before the end of the year. This company is in the business of producing, processing, distributing and selling coffee. It occupies an area of 10,000 Sq. Metres.

FOGADE INFORMS

Having perfected the sale process of fixed and moveable goods and the financial crisis being overcome, FOGADE began an institutional campaign with the purpose of informing, orienting and explaining to the general public, especially to clients of the financial institutions, the functions of FOGADE and the characteristics of the financial instruments that it guarantees. The object of this informative campaign is to make the public aware of the guarantees that the Law offers to their deposits, in the event of the intervention or liquidation of a financial institution.

Alongside the publicity campaign, Fogaade has installed the information telephone line 800-FOGADE (800-36423) through which the general public (savings account holders, investors, students etc.) can obtain information about FOGADE at no cost. Additionally, for further information, there is the marketing unit in charge to attend interested investors, Tel: (582) 541-1644/542-0942 or Fax: (582) 542-1242.

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EMEX

Pre-poll limbo hits sell-offs

Other bills which are in danger of stalling include approval of the privatisation of the state's aluminium holdings, the sale of Venezuela's largest steel company, and the liberalisation of the country's growing petrochemical sector which is badly in need of more foreign capital.

Onca Congress has approved the sale, the state will announce the base price and give interested parties two months to submit bids. The union which represents the company's 12,000 employees, will maintain a

Francisco Aguerrevere, president of Electricidad de Caracas, the country's largest privately-owned electricity company, is pessimistic

Privatisation of Alcasa aluminium may be stalled Photo: Yana Marul

Whether the bill goes through or not, electricity privatisation is likely to start in the near future with the sale of Nueva Esparta, which supplies electricity to

Opponents complain that — unlike in the steel and electricity sectors — the privatised aluminium and bauxite mining group would face no obvious domestic competition. Others say that aluminium is too much of a cash cow for congressmen to let go of it. "There are a lot of interests in Congress which are financed by aluminium," said Mr Calderon. "I very much doubt it will be privatised in the near future."

THE PUBLIC SECTOR • by Raymond Court

Reform must travel a twisting road

Basic public services, from health to justice and education, are in such a poor state that a report by the controller-general said "the state is dissolving into chaos and inefficiency".

Foelled by decades of seemingly endless oil reve-

Mr Caldera admits to lacking the support to tackle the powerful unions. "State

"There is no political will to restructure the public sector," says Aurelio Concheso, director of the influential federation of industry and commerce, Fedecamaras. In an election year it will be even more difficult for the government to advance with its modest state reform agenda, he says.

<http://www.edc-ven.com>

**Av. Andrés Bello
N° 1, Edificio Mercantil,
Piso 23, San Bernardino,
Caracas 1050,
Venezuela.
Phone: (582) 503.27.25.
Fax 575.07.83 -
Renter: MRVTA -
e-mail:
mercan45@mail1.1nt.net**

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